

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Lizeth Zardeneta and Cynthia Palafox

Friday, December 2, 2022

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- *Memo previewed on November 30, Updated with talking points, year in review progress briefing slides, activity milestone report, fact sheet, and FAQs*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Participant biographies*
 - *Year in review progress briefing slides*
 - *Activity milestone report*
 - *Fact sheet*
 - *FAQs*

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- *Memo previewed on November 29, Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*
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- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

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- *Memo consists of:*
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- *Memo consists of:*
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 - *Full commission meeting agenda*
 - *Commissioner and speaker biographies*
 - *Commission subcommittee meeting summaries and draft recommendations*
 - *Commission meeting slide deck*

12/5 – [Local VA Visit to Encourage Vaccination](#).....page 126

- *Memo consists of:*
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- *Memo consists of:*
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- *Memo consists of:*
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- *Memo consists of:*
 - *Cover memo*



Secretary Xavier Becerra – Daily Schedule

Friday, December 2nd, 2022

8:30am – 8:40am ET CHECK-IN WITH RACHEL AND SEAN

Location: Conference call

Participants: Sean McCluskie (Chief of Staff) and Rachel Pryor (Counselor to the Secretary)

8:40am ET DEPART RESIDENCE TO SITE

Location: Whitman Walker Health Center

8:40am – 9:00am ET PREPARATION FOR OVERDOSE ROLLOUT EVENT

Location: Conference call

Participants: Rachel Pryor (Counselor to the Secretary), Lizeth Zardeneta (Advance Representative), Marvin Figueroa (Director of Intergovernmental and External Affairs [IEA]), Kelly Paisley (Director of External Affairs, IEA), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Kelsey Mellette (Chief of Staff, ASL), Samira Burns (Deputy Assistant Secretary for Public Affairs), and Adrian Eng (Press Secretary)

9:00am – 10:30am ET OVERDOSE ROLLOUT EVENT

Location: Whitman Walker Health Center

Participants: Dr. Miriam Delphin-Rittmon (Assistant Secretary, SAMHSA), Dr. Robert Califf (Commissioner, Food and Drug Administration), Dr. Debra Houry (Principal Deputy Director, Centers for Disease Control and Prevention), Dr. Tisamarie Sherry (Deputy Assistant Secretary for Behavioral Health, Disability, and

Aging Policy, ASPE), Dr. Rahul Gupta (Office of National Drug Control Policy), Senator Tammy Baldwin (Press Conference only), Senator Maggie Hassan (Invited – Press Conference only), Rep. Carolyn Maloney (Invited – Press Conference only), Rep. Brian Fitzpatrick (Invited – Press Conference only), Mayor Muriel Bowser (Invited – Press Conference only), Naseema Shafi (Chief Executive Officer, Whitman-Walker Health), Abby Paige Fenton (Executive Director of Whitman-Walker Foundation and Chief External Affairs Officer), Dr. Kellan Baker (Executive Director and Chief Learning Officer), Dr. Sarah Henn (Chief Health Officer), Jennifer Loken (Manager of Substance Use Treatment Services), Whitman Walker patient in Recovery 1, and Whitman Walker patient in Recovery 2

Staff: Rachel Pryor (Counselor to the Secretary), Lizeth Zardeneta (Advance Representative), Marvin Figueroa (Director of Intergovernmental and External Affairs [IEA]), Kelly Paisley (Director of External Affairs, IEA), Samira Burns (Deputy Assistant Secretary for Public Affairs), and Adrian Eng (Press Secretary)

10:00am ET

DEPART SITE TO HHS

11:00am – 12:00pm ET

**IRA IMPLEMENTATION ROUNDTABLE WITH
CONSUMER ADVOCATES**

Location: Secretary's Conference Room

Participants: Chiquita Brooks-LaSure (Administrator, Center for Medicare and Medicare Services [CMS]), Dr. Meena Seshamani (Deputy Administrator and Director of Center for Medicare, CMS), Kyla Ellis (Senior Advisor, CMS), Meghan O'Toole (Senior Advisor, CMS), Leah Hunter (Senior Advisor for External Affairs, Center for Medicare, CMS), Ramsey Alwin (President and CEO, National Council on Aging), Juliet Choi (President and CEO, Asian & Pacific Islander American Health Forum), Frederick Isasi (Executive Director, Families USA), David Lipschutz (Associate Director, Center for Medicare Advocacy), David Mitchell (President and Founder, Patients for Affordable Drugs), Megan O'Reilly (Vice President of Government Affairs, AARP), Kevin Prindiville, Executive Director (Justice in Aging), Dr. Gary Puckrein (President and CEO, National Minority Quality Forum),

Fred Riccardi (President, Medicare Rights Center), Max Richtman (President and CEO, National Committee to Preserve Social Security and Medicare), and Haeyoung Yoon (Senior Policy Director, National Domestic Workers Alliance)

Staff: Stacy Sanders (Counselor to the Secretary), Jesse Cross-Call (Deputy Director of External Affairs, Intergovernmental and External Affairs [IEA]), and Adeola Adesina (Senior Advisor, IEA)

12:00pm – 12:30pm ET BREAK

12:30pm – 12:40pm ET WEEKLY CALL WITH DR. ASHISH JHA

2:30pm – 3:00pm PT Location: Zoom

Participants: Dr. Ashish Jha (Assistant to the President and Coordinator, White House COVID-19 Response)

12:40pm ET DEPART HHS TO THE WHITE HOUSE

1:00pm – 2:00pm ET PRESIDENTIAL SUCCESSOR PROGRAM REFRESHER

Location: The White House – EEOB in the SMS Suite, 374

Participants: The White House Military Office Staff

2:15pm – 2:30pm ET COVID-19 TESTING

Location: The White House Medical Unit

2:30pm ET DEPART THE WHITE HOUSE TO RESIDENCE

2:30pm – 2:45pm ET CALL WITH REPRESENTATIVE ROSA DELAURO

Location: Conference call

Participants: Representative Rosa DeLauro and staff

Staff: Melanie Egorin (Assistant Secretary for Legislation [ASL]) and Kelsey Mellette (Chief of Staff, ASL)

3:00pm – 4:00pm ET

PRINCIPALS COMMITTEE ON IMMIGRATION

Location: Zoom

Participants: Cabinet Secretaries and Biden-Harris Administration Leadership

Staff: UC Core Team

4:00pm – 5:30pm ET

BREAK

5:30pm ET

DEPART RESIDENCE TO THE VICE PRESIDENT'S RESIDENCE

6:00pm – 7:30pm ET

VICE PRESIDENT KAMALA HARRIS & SECOND GENTLEMAN DOUG EMHOFF HOLIDAY RECEPTION IN HONOR OF THE CABINET

Location: Vice President's Residence

Participants: Vice-President Kamala Harris and First Gentleman Doug Emhoff, and other principals

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Monday, December 5, 2022

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 - *Biographies*
 - *Letter from AAP and CHA*

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- *Standing memo; No updates*

Cabinet Member Luncheonpage 18

- *New memo*
- *Memo consists of:*
 - *Cover memo*

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- *Memo previewed on November 30; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biography*

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- *Memo previewed on December 2; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking Points*
 - *Full Commission Meeting Agenda*
 - *Commissioner and Speaker Biographies*
 - *Commission Subcommittee Meeting Summaries and Draft Recommendations*
 - *Commission Meeting Slide Deck*

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- *Memo previewed on December 2; No updates*
- *Memo consists of:*
 - *Cover memo*

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- *Standing memo; No updates*

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- *Memo consists of:*
 - *Cover memo*

12/6 - Briefing for Business Forward’s Local Business Leader Network on Open Enrollment in the ACA Marketplaces.....page 88

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies for Non-HHS/USG Meeting Participants*

12/7 – Informational: Medicaid and CHIP Managed Care Notice of Proposed Rulemakingpage 95

- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

12/7 - [Meeting with Kevin Conroy, CEO of Exact Sciences](#).....page 98

- *Memo consists of:*
 - *Cover memo*
 - *Biographies for Non-HHS/USG Meeting Participants*



Secretary Xavier Becerra – Daily Schedule

Monday, December 5th, 2022

10:30am – 11:00am ET MEETING WITH THE CHILDREN HOSPITAL ASSOCIATION CEO MARK WIETecha AND THE AMERICAN ASSOCIATION OF PEDIATRICS CEO MARK DEL MONTE

Location: Zoom

Participants: Mark Wietecha (CEO, Children's Hospital Association), Mark Del Monte(CEO and Executive Vice President, American Academy of Pediatrics), and staff

Staff: Sarah Despres (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Kelly Paisley (Director of External Affairs, Intergovernmental and External Affairs), Jon Blum (Chief Operating Office and Principal Deputy Administrator, Centers for Medicare and Medicaid Services), and Dawn O'Connell (Assistant Secretary for Preparedness and Response)

11:00am ET DEPART RESIDENCE TO THE WHITE HOUSE

11:15am – 11:30am ET COVID-19 TESTING

Location: The White House Medical Unit

11:30am ET DEPART THE WHITE HOUSE TO THE BLAIR HOUSE

11:30am – 12:00pm ET WEEKLY COVID SENIOR LEADERSHIP MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Steve Cha (Counselor to the Secretary), Sarah Despres (Counselor to the Secretary), Angela Botticella (Chief of Staff to the Deputy Secretary), Marvin Figueroa (Director,

Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Jorge Silva (Deputy Assistant Secretary for Public Affairs, COVID), Dawn O'Connell (Assistant Secretary for Preparedness and Response [ASPA]) Kathryn Alvarez (Senior Advisor, ASPR), Meg Sullivan (Senior Medical Advisor [COVID], ASPR), Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC]), Dr. Janet Woodcock (Acting Commissioner, Food and Drug Administration), Admiral Rachel Levine (Assistant Secretary for Health [ASH]), and Dr. Vivek Murthy (U.S. Surgeon General)

12:00pm – 2:00pm ET

CABINET MEMBER LUNCH

Location: The Blair House

Participants: Former Secretary of Agriculture John Block, Former Secretary of Transportation Elaine Chao, Former Secretary of Agriculture Dan Glickman, and other former and current Cabinet Members

2:30pm – 3:30pm ET

VETERAN VACCINATION EVENT W/SECRETARY MCDONOUGH

Location: Washington DC VA Medical Center - 50 Irving St NW, Washington, DC 20422

Participants: Secretary Denis McDonough, Veterans and their families, and VA staff (VA employees more than 400,000 staff)

Staff: Lizeth Zardeneta (Advance Representative), Ilse Zuniga (Press Secretary), and Kelly Langford (Online Communications Director)

3:30pm ET

DEPART SITE TO RESIDENCE

4:00pm – 4:30pm ET

WHIAANHPI COMMISSION MEETING

Participants: Ambassador Katherine Tai (United States Trade Representative and Co-Chair of the White House Initiative and President's Advisory Commission on AA and NHPI), Krystal Ka'ai (Executive Director, White House Initiative and President's Advisory Commission on AA and NHPIs), Rebecca Lee (Deputy Director, White House Initiative on AA and NHPIs), Lauren Jee (Chief of Staff, Office for Civil Rights), Caroline Goon (Designated Federal Officer, White House Initiative and President's Advisory Commission on AA and NHPIs), Maysee Jacobs (Designated

Federal Officer, White House Initiative and President's Advisory Commission on AA and NHPs), Zeyen Wu (Designated Federal Officer, White House Initiative and President's Advisory Commission on AA and NHPs), Sarah Edwards (Designated Federal Officer, White House Initiative and President's Advisory Commission on AA and NHPs), and Erika Moritsugu (Deputy Assistant to the President and Senior AA and NHPI Liaison)

4:30pm – 5:00pm ET

FOOD AND DRUG ADMINISTRATION CHECK-IN

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Kacey Wulff (Senior Advisor), Dr. Robert Califf (Commissioner of Food and Drugs [FDA]), Dr. Janet Woodcock (Principal Deputy Commissioner FDA), Julie Tierney (Chief of Staff, FDA), Tristan Colonius (Deputy Chief of Staff, FDA), and Andi Fristedt (Deputy Commissioner of Policy, Legislation, and International Affairs, FDA)

5:00pm – 6:00pm ET

WEEKLY WHITE HOUSE COVID-19 RESPONSE/WHITE COATS

Location: Zoom

Participants: Dawn O'Connell (Assistant Secretary for Preparedness and Response), Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC]), Dr. Rob Califf (Commissioner, Food and Drug Administration), Dr. Vivek Murthy (Surgeon General, Assistant Secretary for Health), and Dr. Ashish Jha (Assistant to the President and Coordinator, White House COVID-19 Response)

5:45pm ET

DEPART RESIDENCE TO THE WHITE HOUSE CONGRESSIONAL HOLIDAY BALL

Location: The White House

6:00pm – 8:00pm ET

THE WHITE HOUSE CONGRESSIONAL HOLIDAY BALL

Location: The White House

8:00pm ET

APPROX. DEPART THE WHITE HOUSE TO RESIDENCE

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Tuesday, December 6, 2022

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- *Memo previewed on December 5; Updated with talking points*
- *Memo consists of:*
 - *Talking points*
 - *Biographies*

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- *New memo*
- *Memo consists of:*
 - *Cover memo*

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- *Memo previewed on December 4; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

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- *New memo*
- *Memo consists of:*
 - *Cover memo*

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- *Memo previewed on*
- *Memo consists of:*
 - *Cover memo*
 - *Biographies*

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- *Standing memo; Updated location (in-person)*

LOOK AHEAD:

12/7 - Refugee and Recent Immigrant Convening with Islamic Relief USA.....page 39

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies and Participant Roster*



Secretary Xavier Becerra – Daily Schedule

Tuesday, December 6th, 2022

8:40am ET

DEPART RESIDENCE TO HHS

9:00am – 9:15am ET

IN-PERSON TOUCH BASE WITH SARAH

Location: Office of the Secretary

Participants: Sarah Lovenheim (Assistant Secretary for Public Affairs)

9:15am – 10:00am ET

IN-PERSON MEETING WITH ASPA DEPUTIES

Location: Office of the Secretary

Participants: Sarah Lovenheim (Assistant Secretary for Public Affairs), Kamara Jones (Principal Deputy Assistant Secretary for Public Affairs), Caroline Ciccone (Deputy Assistant Secretary for Public Affairs), John Kraus (Deputy Assistant Secretary for Public Affairs), Samira Burns (Deputy Assistant Secretary for Public Affairs), and May Malik (Acting Deputy Assistant Secretary for Public Affairs)

10:00am – 10:20am ET

**BRIEFING FOR BUSINESS FORWARD'S LOCAL
BUSINESS LEADER NETWORK ON OPEN
ENROLLMENT IN THE ACA MARKETPLACES**

Location: Zoom

Participants: Administrator Isabella Guzman, Ellen Montz (Deputy Administrator and Director of Center for Consumer Information & Insurance Oversight, Center for Medicare and Medicaid Services), Liz Fairchild (Executive Director, Business Forward), and Jim Doyle (President, Business Forward)

Staff: Rachel Pryor (Counselor to the Secretary) and Jesse Cross-Call (Associate Director of External Affairs, Intergovernmental and External Affairs)

10:20am – 11:00am ET

BREAK

11:00am – 11:30am ET

PREPARATION FOR WHITE HOUSE MEETING ON TRIPLEDEMIC

Location: Zoom

Participants: Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Kimberly Miller-Tolbert Arguello (Policy Advisor), Kamara Jones (Deputy Assistant Secretary for Public Affairs), John Kraus (Deputy Assistant Secretary for Public Affairs), Marvin Figueroa (Director, Intergovernmental And External Affairs), Dawn O'Connell, Assistant Secretary for Preparedness and Response [ASPR]), Kathryn Alvarez (Chief of Staff, ASPR), Meg Sullivan (Chief Medical Officer, ASPR), Kimberly Espinosa (Chief Strategy Officer, ASPR), Jose Romero (Director, National Center for Immunization and Respiratory Diseases, Centers for Disease Control and Prevention), Dr. Robert Califf (Commissioner, Food and Drug Administration [FDA]), Julie Tierney (Chief of Staff, FDA), Hilary Marston (Chief Medical Officer, FDA), Will Harris (Senior Advisor, Centers for Medicare and Medicaid Services [CMS]), and Hannah Katch (Senior Advisor, CMS)

11:30am – 12:00pm ET

WHITE HOUSE FOLLOW UP MEETING ON TRIPLEDEMIC

Location: Zoom

Participants: Susan Rice (Director, Domestic Policy Council, the White House), Dr. Ashish Jha (Assistant to the President and Coordinator, White House COVID-19 Response), Kate Berner (Deputy Communications Director, the White House), and staff

Staff: Sarah Despres (Counselor to the Secretary), Dawn O'Connell, Assistant Secretary for Preparedness and Response),

and Dr. Robert Califf (Commissioner, Food and Drug Administration)

1:00pm – 2:00pm ET

HHS SENIOR LEADERS MEETING

Location: Secretary's Conference Room / Zoom

Participants: Andrea Palm (Counselor to the Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Angela Botticella (Chief of Staff, Deputy Secretary), Sarah Despres (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Melanie Fontes Rainer (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Clare Pierce-Wrobel (Counselor to the Secretary), Steven Lopez (Counselor to the Secretary), Caitlin Fross (Counselor to the Deputy Secretary), Kevin Barstow (Counselor to the Deputy Secretary), Syed Mohiuddin (Counselor to the Deputy Secretary), and Staff and Operation Division Leadership

2:00pm – 2:30pm ET

DAILY CHECK-IN WITH DEPSEC ANDREA PALM

Location: Office of the Secretary

Participants: Andrea Palm (Deputy Secretary) and Sean McCluskie (Chief of Staff)

3:00pm – 3:15pm ET

MEETING WITH FORM. GOV ANIBAL ACEVEDO VILA, THE PUERTO RICO HOSPITAL ASSOCIATION, AND PR REP RAFAEL HERNANDEZ

Location: Office of the Secretary

Participants: Former Governor Anibal Acevedo Vila, Puerto Rico House Speaker Rafael Hernández, and Armando Rodríguez (Puerto Rico Hospital Association and CEO of HIMA Hospitals)

Staff: Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]) and Lee Stevens (Senior Policy Advisor, IEA)

3:15pm – 3:30pm ET

BREAK

3:30pm – 4:00pm ET

WEEKLY COUNSELORS CHECK IN

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Kacey Wulff (Senior Policy Advisor), Brian Kaplun (Special Assistant to the Chief of Staff), Sarah Despres (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Stacy Saunders (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Clare Pierce-Wrobel (Counselor to the Secretary), Steven Lopez (Counselor to the Secretary), Marvin Figueroa (Director, Intergovernmental And External Affairs), Melanie Egorin (Assistant Secretary for Legislation), and Sarah Lovenheim (Assistant Secretary for Public Affairs)

4:00pm – 4:30pm ET

ONS BRIEFING AHEAD OF THE AFRICA LEADERS SUMMIT

Location: HHS SCIF

Participants: Kacey Wolff (Senior Advisor to the Chief of Staff) and Loyce Pace (Assistant Secretary for Global Affairs)

4:15pm – 5:30pm ET

ASPA HOLD

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Wednesday, December 6, 2022

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- *Memo previewed on December 5; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Biographies*

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- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

[Refugee and Recent Immigrant Convening with Islamic Relief USA](#).....page 35

- *Memo previewed December 5; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies and Participant roster*

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- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Decision Memo*

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- *Memo previewed on December 5; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*

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- *New memo*
- *Memo consists of:*
 - *Cover memo*

LOOK AHEAD:

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- *Memo consists of:*
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 - *Talking points*
 - *Biographies*

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- *New memo*
- *Memo consists of:*
 - *Cover memo*

12/12 - U.S. Interagency Council on Homelessness (USICH) Quarterly Council Meeting.....page 79

- *Memo consists of:*
 - *Cover memo*
 - *Annotated agenda with Talking points*
 - *Biographies for Non-HHS/USG Meeting Participants, including presenters*
 - *USICH developed materials*



Secretary Xavier Becerra – Daily Schedule

Wednesday, December 7th, 2022

9:00am – 10:00am ET CANCER MOONSHOT EVENT

Location: Breast Care for Washington (Community of Hope)

4 Atlantic St. SW Washington, DC 20032

Participants: Dr. Monica Bertagnolli (Director, National Cancer Institute), Stacy Woods (Chief Operating Officer, Breast Care for Washington), Leah Garrett (Vice President, Development and Communications, Community of Hope), Karen Sealander (Board Chair, Breast Care Washington), Dr. Jacquelyn Dunmore-Griffith (Vice Chair, Breast Care Washington), Kelly Sweeney McShane (Community of Hope President and CEO), Vicki Russell Walton (Breast Care Washington Board Member), Lark Boyd (Community of Health Cervical Cancer Care Navigator), Shermell Clark-Smith (Patient), and Betty Jones Carter (Patient)

Staff: Clare Pierce-Wrobel (Counselor to the Secretary), Lizeth Zardeneta (Advance Representative), Adeola Adesina (Senior Advisor, Intergovernmental and External Affairs), and Adrian Eng (Senior Advisor, Assistant Secretary for Public Affairs)

10:00am ET DEPART SITE TO RESIDENCE

10:15am – 10:30am ET PRE-BRIEF AHEAD OF WEEKLY COVID BRIEFING

Location: Zoom

Participants: Sean McCluskie (Chief of Staff) and Steve Cha (Counselor to the Secretary)

10:30am – 11:00am ET DESK TIME

11:00am – 11:20am ET	<p>MEETING WITH EXACT SCIENCES CEO KEVIN CONROY</p> <p>Location: Zoom</p> <p>Participants: Kevin Conroy (CEO, Exact Sciences), Elizabeth Kelley (Vice President, The Duberstein Group), and Ashli Douglas (Director, Government Affairs, Exact Sciences)</p> <p>Staff: Clare Pierce-Wrobel (Counselor to the Secretary) and Adeola Adesina (Senior Advisor, Intergovernmental and External Affairs)</p>
11:30am – 12:00pm ET	<p>WEEKLY COVID BRIEFING</p> <p>Location: Zoom</p> <p>Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Steve Cha (Counselor to the Secretary), Kimberly Miller-Tolbert (Policy Advisor), Melanie Egorin (Assistant Secretary for Legislation), Sam Bagenstos (General Counsel, Office of the General Counsel), Dawn O'Connell (Assistant Secretary for Preparedness and Response [ASPR]), Kimberly Espinosa (Chief Strategy Officer, ASPR), Meg Sullivan (Senior Medical Advisor [COVID], ASPR), and Robert Gordon (Assistant Secretary for Financial Resources)</p>
12:00pm – 12:15pm ET	<p>CALL WITH CONGRESSMAN JOAQUIN CASTRO</p> <p>Location: Conference call</p> <p>Participants: Representative Joaquin Castro and staff</p> <p>Staff: Melanie Egorin (Assistant Secretary for Legislation [ASL]) and Kelsey Mellette (Chief of Staff, ASL)</p>
12:15pm ET	DEPART RESIDENCE TO PERSONAL
12:30pm – 12:50pm ET	PERSONAL
12:50pm ET	DEPART PERSONAL TO RESIDENCE

1:00pm – 2:00pm ET

2:00pm – 2:15pm ET

OPENING REMARKS: ISLAMIC RELIEF MEETING

Location: Zoom

Participants: Rev. Dr. Que English (Director, Center for Faith-based and Neighborhood Partnerships), Heidi Christensen (Public Affairs Specialist, Center for Faith-based and Neighborhood Partnerships), Jen Smyers (Chief of Staff, Office of Refugee Resettlement, Administration for Children and Families, ACF), Megan Ritter (National Strategic Outreach Lead for Refugee Programs, ORR, ACF), Jessi Pore (National Community Outreach Lead, Refugee Programs, ORR, ACF), Tabassum Siraj (Division of Refugee Health), Zafar Azam (Program Coordinator, ORR, ACF), Zahra Cheema (Program Specialist, ORR, ACF), Yasmin Hussein (Program Analyst, ORR, ACF), Rafael Campos (Deputy Director of Public Engagement, Office of the Surgeon General), Anwar Khan, President (Islamic Relief USA), and

Staff: Rev. Dr. Que English (Director, Center for Faith-based and Neighborhood Partnerships)

2:30pm – 3:00pm ET

ACA PREVENTIVE SERVICES NPRM BRIEFING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Kacey Wulff (Senior Policy Advisor), Marvin Figueroa (Director, Intergovernmental And External Affairs), Melanie Egorin (Assistant Secretary for Legislation), Sarah Lovenheim (Assistant Secretary for Public Affairs), Caroline Ciccone (Deputy Assistant Secretary for Public Affairs), Kyla Ellis (Policy Advisor, Center for Medicare and Medicaid Services), Ellen Montz, Director (Center for Consumer Information and Insurance Oversight [CCIIO], CMS), and Jeff Wu (Deputy Director of CCIIO, CMS)

4:00pm – 5:00pm ET

MEDICAID AND CHIP MANAGED CARE NOTICE OF PROPOSED RULEMAKING BRIEFING [WEEKLY CMS CHECK IN]

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Rachel Pryor (Counselor to the Secretary), Melanie Egorin (Assistant Secretary for Public Affairs), Sarah Lovenheim (Assistant Secretary for Public Affairs), Marvin Figueroa (Director, Intergovernmental and External Affairs), Chiquita Brooks-LaSure (Administrator, Centers for Medicare and Medicaid Services [CMS]), Jon Blum (Principal Deputy Administrator and Chief Operating Officer, CMS), Erin Richardson (Chief of Staff, CMS), Kyla Ellis (Policy Advisor, CMS), Will Harris (Senior Advisor, CMS), Hannah Katch (Senior Advisor, CMS), Arielle Woronoff (Director, Office of Legislation, CMS), Meena Seshamani (Administrator and Director, Center for Medicare, CMS), Ellen Montz, Director (Center for Consumer Information and Insurance Oversight, CMS), and Dan Tsai (Deputy Administrator and Director, Center for Medicaid and CHIP Services, CMS)

5:00pm – 5:30pm ET

DESK TIME

5:30pm – 6:00pm ET

WEEKLY CABINET CALL

Location: Zoom

Participants: Cabinet Members and Chiefs, Evan Ryan (White House Cabinet Secretary), and Louisa Terrell (Director of the White House Office of Legislative Affairs)

5:30pm ET

DEPART REISDENCE TO PERSONAL

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Thursday, December 8, 2022

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- *Memo previewed on December 7; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Full Run of Show*
 - *Biographies for Non-HHS/USG Meeting Participants*

[Congratulatory call to Katie Hobbs, Governor-Elect of Arizona](#).....page 25

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Biography for Katie Hobbs*

[South Mountain Vaccine Event](#).....page 28

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

[Principals Committee Meeting on COVID-19 Response](#)page 37

- *New memo*
- *Memo consists of:*
 - *Cover memo*

LOOK AHEAD:

12/12 - [Meeting with Ukranian Minister of Health Viktor Liashko and Delegation](#).....page 40

- *Memo consists of:*
 - *Cover memo*
 - *Talking Points*
 - *Biographies for Non-HHS/USG Meeting Participants*
 - *CDC Ukraine Factsheet*

12/12 - [HHS In-Person Holiday Reception](#).....page 51

- *Memo consists of:*
 - *Cover memo*

12/12 - [Participation in Eagle Horizon 2022 Continuity Exercise Events](#).....page 53

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Situation Manuel*
 - *Slide Deck*
 - *Current participant list*

12/12 - [Fireside Chat with Dr. Fauci](#)page 65

- *Memo consists of:*
 - *Cover memo*
 - *Biography for Dr. Anthony Fauci*
 - *Fireside Chat Questions*



Secretary Xavier Becerra – Daily Schedule

Thursday, December 8th, 2022

6:00am ET DEPART REISDENCE TO DCA

7:15am – 12:30pm ET WHEELS UP DCA TO PHX

5:15am – 10:30am MT

12:30pm – 12:45pm ET CALL WITH GOVERNOR-ELECT KATIE HOBBS

10:30am – 10:45am MT Location: Call

Participants: Governor-Elect Katie Hobbs

12:45pm ET DEPART PHX TO UNIDOS LATINX HEALTH EQUITY

10:45am MT SUMMIT

Location: Sheraton Grand at Wild Horse Pass (5594 W Wild Horse Pass Blvd, Phoenix, AZ 85226)

1:30pm – 2:15pm ET UNIDOS LATINX HEALTH EQUITY SUMMIT

11:30am – 12:15pm MT Location: Sheraton Grand at Wild Horse Pass (5594 W Wild Horse Pass Blvd, Phoenix, AZ 85226)

Participants: Sonia Pérez (Acting CEO and Chief Operating Officer, UnidosUS)

For your awareness: These individuals will be present at the Summit but will not speak on your panel:

Dr. Jay Bhatt (Executive Director, Deloitte Center for Health Solutions and Deloitte Health Equity Institute and UnidosUS)

Board Member), Daniel Dawes (Executive Director, Satcher Health Leadership Institute, Morehouse School of Medicine), Annie Donovan (Raza Development Fund) Carmen Heredia (CEO, Valle del Sol), Frederick Isasi (Executive Director, Families USA), Dr. Francisco Moreno (Professor with Tenure, Psychiatry and Associate Vice President for Diversity and Inclusion, University of Arizona Health Sciences), Radha Muthiah (President and CEO, Capital Area Food Bank), and Sacha Thompson (Diversity Consultant and Coach, The Equity Equation)

Staff: Ben Scott (Deputy Director of Advance) and Marvin Figueroa (Director of Intergovernmental and External Affairs)

2:15pm ET

DEPART SITE TO SOUTH MOUNTAIN VACCINE EVENT

12:15pm MT

Location: South Mountain Post Acute (8008 S Jesse Owens Pkwy, Phoenix, AZ 85042)

\

2:45pm – 3:45pm ET

SOUTH MOUNTAIN VACCINE EVENT

12:45pm – 1:45pm MT

Location: South Mountain Post Acute (8008 S Jesse Owens Pkwy, Phoenix, AZ 85042)

Participants: Lisa Leveque (Vice President, Strategic Alignment & Care Transformation, Bandera Healthcare), Courtney Fischbeck (Administrator and CEO, South Mountain Post Acute), Maryann Torres (Director of Nursing and COO, South Mountain Post Acute), Dr. Vinee Srivastava (Medical Director, South Mountain Post Acute), David Voepel (CEO, Arizona Health Care Association), Charles Redden (Resident), and Jimmy Nez (Resident)

Staff: Ben Scott (Deputy Director of Advance) and Marvin Figueroa (Director of Intergovernmental and External Affairs)

3:45pm ET

DEPART SITE TO PHX

1:45pm MT

4:00pm – 4:30pm ET

PRINCIPALS COMMITTEE ON COVID-19 RESPONSE

2:00pm – 2:30pm MT

Location: Zoom

Participants: White House COVID-19 Response Team, Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC]), additional COVID-19 Senior Advisors, Cabinet Secretaries, and Biden-Harris Administration Leadership

Staff: Dawn O'Connell (Assistant Secretary for Preparedness and Response)

5:00pm – 9:10pm ET

WHEELS UP PHX TO IAD

3:00pm – 7:10pm MT

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Friday, December 9, 2022

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- *Memo consists of:*
 - *Cover memo*

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- *Standing memo; No updates*

[Congratulatory call to Katie Hobbs, Governor-Elect of Arizona](#).....page 10

- *Memo preview on December 8; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Biography*

LOOK AHEAD:

[12/13 - Fireside Chat at the Brookings Institution on the HHS Roadmap for Behavioral Health Integration](#).....page 13

- *Memo consists of:*
 - *Cover memo*
 - *Talking Points*
 - *Biographies for Non-HHS/USG Meeting Participants*
 - *Deputy Secretary Palm's panel discussion Q&A (for awareness)*
 - *Brookings Institute Behavioral Health Integration Paper*
 - *Brookings Institute Children's Behavioral Health Integration Paper*
 - *Addressing The Nation's Behavioral Health Crisis: An HHS Roadmap to Integrate Behavioral Health*

12/12 - [End-of-Year Address](#)page 44

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

12/13 - [U.S.-Africa Leaders Summit Health Ministerial Meeting](#).....page 48

- *Memo consists of:*
 - *Cover memo*
 - **Talking Points**
 - **Biographies for Non-HHS/USG Meeting Participants**
 - **Full Run of Show**



Secretary Xavier Becerra – Daily Schedule

Friday, December 9th, 2022

9:00am – 10:30am ET DESK TIME

10:30am – 11:00am ET PREPARATION FOR BROOKINGS INSTITUTION EVENT

Location: Zoom

Participants: Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Rachel Pryor (Counselor to the Secretary), Brian Kaplun (Special Assistant to the Chief of Staff), Caitlin Fross (Counselor to the Deputy Secretary), Melanie Egorin (Assistant Secretary for Legislation), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Samira Burns (Deputy Assistant Secretary for Public Affairs), Adrian Eng (Senior Advisor, ASPA), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), and Eden Tesafaye (Special Assistant, IEA)

11:00am – 11:45am ET INDIAN HEALTH SERVICE BRIEFING

Location: Zoom

Participants: Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Steven Lopez (Counselor to the Secretary), Kevin Barstow (Counselor to the Deputy Secretary), Melanie Egorin (Assistant Secretary for Legislation), Sarah Lovenheim (Assistant Secretary for Public Affairs), Samira Burns (Deputy Assistant Secretary for Public Affairs), Marvin Figueroa (Director, Intergovernmental and External Affairs), Roselyn Tso (Director, Indian Health Services [IHS]), Ann Church (Chief of Staff, IHS), Loretta Christensen (Chief Medical Officer, IHS), and Sean Dooley (Counsel, IHS)

11:45am – 12:00pm ET DESK TIME

12:00pm – 1:00pm ET WEEKLY UC CORE MEETING

Location: Hold Room at the Department of State – Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Kate Wolff (Counselor to the Secretary), Andrés Argüello (Policy Advisor), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Jorge Silva (Deputy Assistant Secretary for Public Affairs), Sam Bagenstos (General Counsel, Office of the General Counsel [OGC]), Mark Greenberg (Deputy General Counsel, OGC), January Contreras (Assistant Secretary, Administration for Children and Families) Jeff Hild (Principal Deputy Assistant Secretary, ACF), Andrea Chapman (Principal Deputy Director, Office of Refugee Resettlement (ORR), ACF), Angel Padilla (Senior Advisor, ORR ACF), and Laura Kiesler (Program Manager, ORR, ACF)

1:00pm – 2:00pm ET PRINCIPALS COMMITTEE ON IMMIGRATION

Location: Zoom

Participants: Cabinet Secretaries and Biden-Harris Administration Leadership

Staff: UC Core Team

2:00pm – 2:15pm ET CALL WITH GOVERNOR-ELECT KATIE HOBBS

Location: Call

Participants: Governor-Elect Katie Hobbs

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Monday, December 12, 2022

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- *Memo previewed on December 8; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Situation Manual*
 - *Slide deck*
 - *Current participant list (subject to change)*

Meeting with Ukrainian Minister of Health Viktor Liashko and

Delegation.....page 20

- *Memo previewed on December 8; No updates*
- *Memo consists of:*
 - *Talking Points*
 - *Biographies for Non-HHS/USG Meeting Participants*
 - *CDC Ukraine Factsheet*

U.S. Interagency Council on Homelessness (USICH) Quarterly Council

Meetingpage 31

- *Memo previewed on December 8; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Annotated agenda with Talking points*
 - *Biographies for Non-HHS/USG Meeting Participants, including presenters*
 - *USICH developed materials*

End of Year Address.....page 45

- *Memo previewed on December 9; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

HHS In-Person Holiday Receptionpage 49

- *Memo previewed on December 8; No updates*
- *Memo consists of*

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- *Standing memo; No updates*

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- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

TBD - IHS Advance Appropriations Member Call with Ranking Member David Joyce (R-OH).....page 56

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

12/13 - G7 Health Ministers Monthly Call (Final Call of 2022).....page 59

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

12/13 - WHIAANHPI Video Recorded Remarks for the 2022 WHIAANHPI Report Launch: A National Strategy to Advance Equity, Justice, and Opportunity for Asian American, Native Hawaiian, and Pacific Islander Communities.....page 65

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

12/13 - CMS Maternity Care Conveningpage 70

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

12/14 - U.S.-Africa Leaders Summit HHS Official Side Event.....page

- *Memo consists of:*
 - *Cover memo*
 - *Talking Points for Opening Remarks*
 - *Detailed Run of Show*
 - *MPOX Talkers for Sidebar Conversations*
 - *Biographies for Non-HHS/USG Meeting Participants*



Secretary Xavier Becerra – Daily Schedule

Monday, December 12th, 2022

9:00am – 11:30am ET EAGLE HORIZON EXERCISE

Location: HHS 800

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Chris Layton (Executive Officer, Immediate Office of the Secretary), All Operating and Staff Division Heads, One (1) Successor to each Division Head, and HHS Continuity Managers

11:30am – 12:00pm ET ONS BRIEFING AHEAD OF UKRAINIAN MINISTER OF HEALTH

Location: HHS SCIF

Participants: Kacey Wulff (Senior Advisor) and Loyce Pace (Assistant Secretary for Global Affairs)

12:00pm – 12:30pm ET BREAK

12:30pm – 1:15pm ET MEETING WITH THE UKRAINIAN MINISTER OF HEALTH VIKTOR LIASHKO

Location: HHS 505A

Participants: Minister Viktor Liashko and Delegation

Staff: Kacey Wulff (Senior Advisor), Loyce Pace (Assistant Secretary for Global Affairs [OGA]), Ezra Barzilay (CDC Ukraine Country Director), Nataliya Podolchak (Ukraine Deputy Director for Programs, Centers for Disease Control and Prevention [CDC]), Teeb Al-Samarrai (Ukraine Acting Program Director, Division of Global Health Protection, CDC), Kristie Mikus (Senior Policy

Advisor, Washington Office, CDC), and Thomas Mampilly (Lead for External Relations and Strategic Partnerships, CDC)

1:15pm – 1:30pm ET

BREAK

1:30pm ET

DEPART HHS TO THE WHITE HOUSE

2:00pm – 3:00pm ET

USICH COUNCIL MEETING

Location: The White House EEOB 474

Participants: Carmel Martin (Deputy Director, White House Domestic Policy Council), Secretary Denis McDonough, Secretary Marcia Fudge, Jemine Bryon (Deputy Assistant Secretary for Special Needs Assistance Programs, HUD), Norm Suchar (Director for the Office of Special Needs Assistance Programs, HUD), Erika Poethig (Special Assistant to the President for Housing and Urban Policy, White House Domestic Policy Council), Jeff Olivet (Executive Director, U.S. Interagency Council on Homelessness [USICH]), and Marcy Thompson (Director Policy Initiatives, USICH)

Staff: Kate Wolff (Counselor to the Secretary) and Miranda Lynch-Smith (Acting Principal Deputy Assistant Secretary)

3:00pm ET

DEPART THE WHITE HOUSE TO HHS

3:30pm – 4:00pm ET

MEET AND GREET AND PHOTOS WITH DR. ANTHONY FAUCI

Location: Office of the Secretary

Participants: Andrea Palm (Deputy Secretary) and Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer)

Staff: Cynthia Palafox (Director of Scheduling & Advance), Bertha Guerrero (White House Liaison), Lizeth Zardeneta (Advance Representative), and Remi Roberts (Special Assistant to the Deputy Secretary)

4:00pm – 4:30pm ET

**END-OF-THE-YEAR ADDRESS AND FIRESIDE CHAT
WITH DR. ANTHONY FAUCI**

Location: HHS Auditorium

Participants: Andrea Palm (Deputy Secretary) and Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer)

Staff: Cynthia Palafox (Director of Scheduling & Advance), Bertha Guerrero (White House Liaison), Lizeth Zardeneta (Advance Representative), and Remi Roberts (Special Assistant to the Deputy Secretary)

4:30pm – 6:00pm ET

HHS-WIDE HOLIDAY PARTY

Location: HHS Great Hall

Participants: All HHS Staff RSVPs

Staff: Cynthia Palafox (Director of Scheduling & Advance), Bertha Guerrero (White House Liaison), Lizeth Zardeneta (Advance Representative), and Remi Roberts (Special Assistant to the Deputy Secretary)

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Tuesday, December 13, 2022

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- *Memo previewed on December 12; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

CMS Maternity Care Convening.....page 16

- *Memo previewed on December 12; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Biographies*
 - *Talking points*

Fireside Chat at the Brookings Institution on the HHS Roadmap for Behavioral Health Integrationpage 30

- *Memo previewed on December 9; Updated with additional questions (attachment 3)*
- *Memo consists of:*
 - *Cover memo*
 - *Talking Points*
 - *Biographies for Non-HHS/USG Meeting Participants*
 - *Additional Questions for Brookings Event*
 - *Brookings Institute Behavioral Health Integration Paper*
 - *Brookings Institute Children's Behavioral Health Integration Paper*
 - *Addressing The Nation's Behavioral Health Crisis: An HHS Roadmap to Integrate Behavioral Health*

Meeting with Hospital Associations’ Leadership on COVID-19 Vaccinations.....page 57

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Biographies for Non-HHS/USG Meeting Participants*
 - *AHCA/NCAL and LeadingAge Letter*

U.S.-Africa Leaders Summit Health Ministerial Meeting.....page 67

- *Memo previewed on December 9; Updated with participants, talking points, full run of show*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*
 - *Full run of show*

WHIAANHPI Video Recorded Remarks for the 2022 WHIAANHPI Report Launch: A National Strategy to Advance Equity, Justice, and Opportunity for Asian American, Native Hawaiian, and Pacific Islander Communities.....page 89

- *Memo previewed on December 9; No Updates*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

PREP: Principals Meeting on RSV/Flu.....page 95

- *New Memo*
- *Memo consists of:*
 - *Cover memo*
 - *CDC Sit Rep*

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12/15 - Johns Hopkins Health Policy Forum.....page 100

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
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12/15 - HHS Data Strategy Briefingpage 110

- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*
 - *Landscape analysis compendium*

12/16 - Opioid-Related Covid-19 Public Health Emergency (PHE) Flexibilities.....page 115

- *Memo consists of:*
 - *Cover memo*
 - *Informational memo: Implications of the discontinuation of COVID-19 Public Health Emergency flexibilities for controlled medications*
 - *Slide Deck*



Secretary Xavier Becerra – Daily Schedule

Tuesday, December 13th, 2022

7:30am – 8:30am ET G7 MINISTERS MEETING

Location: WebEx

Participants: Jean-Yves Duclos (Minister for Health, Canada), Stella Kyriakides (Commissioner for Health and Food Safety, EU), François Braun (Minister for Health and Prevention, France), Karl Lauterbach (Minister of Health, Germany), Orazio Schillaci (Minister of Health, Italy), Akiko Honda (Vice-Minister of Health, Labour and Welfare, Japan), and Steve Barclay (Secretary of State for Health and Social Care, United Kingdom)

Staff: Kacey Wulff (Senior Advisor to the Secretary) and Peter Schmeissner (Director, Europe/Eurasia, G7/G20, OGA)

8:30am – 8:45am ET BREAK

8:45am – 9:00am ET IN PERSON: BRIEF GREET WITH CMS MATERNITY CARE CONVENING PARTICIPANTS

Location: HHS Great Hall Hold Space

Participants: Chiquita Brooks-LaSure (Administrator, Centers for Medicare & Medicaid Services), Carole Johnson (Administrator, Health Resources and Services Administration), Susan Rice (Director of the Domestic Policy Council, The White House), Tammy Murphy (First Lady of New Jersey)

Staff: Steven Lopez (Counselor to the Secretary), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), and Eden Tesfaye (Special Assistant, IEA)

9:00am – 9:30am ET

**OPENING REMARKS: CMS MATERNITY CARE
CONVENING**

Location: HHS Great Hall

Participants: Chiquita Brooks-LaSure (Administrator, Centers for Medicare & Medicaid Services), Carole Johnson (Administrator, Health Resources and Services Administration), Susan Rice (Director of the Domestic Policy Council, The White House), Tammy Murphy (First Lady of New Jersey)

Staff: Steven Lopez (Counselor to the Secretary), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), and Eden Tesfaye (Special Assistant, IEA)

9:40am ET

DEPART HHS TO THE BROOKINGS INSTITUTION

Location: The Brookings Institution, 1775 Massachusetts Avenue NW, Washington, DC 20036

10:00am – 11:00am ET

**IN PERSON FIRESIDE CHAT: BROOKINGS INSTITUTION
BEHAVIORAL HEALTH EVENT**

Location: The Brookings Institution, 1775 Massachusetts Avenue NW, Washington, DC 20036

Participants: Richard Frank (Director, USC - Brookings Initiative for Health Policy) and Amanda Seitz (Associated Press Reporter)

Staff: Rachel Pryor (Counselor to the Secretary), Lizeth Zardeneta (Advance Representative), Sarah Lovenheim (Assistant Secretary for Public Affairs), and Jessica Smith (Deputy Director, Intergovernmental and External Affairs)

11:00am ET

DEPART SITE TO THE WHITE HOUSE

11:15am – 11:30am ET

**BRIEF REMARKS: MEETING WITH HOSPITAL
ASSOCIATIONS' LEADERSHIP ON COVID-19
VACCINATIONS MEETING**

Location: Zoom

Participants: Beth Feldpush (Senior Vice President of Legislative Affairs and Policy, America's Essential Hospitals), Alan Morgan (Chief Executive Officer, National Rural Health Association), Lisa Smith (Vice President, Advocacy & Public Policy, Catholic Health Association), Charles Kahn (President and CEO, Federation of American Hospitals), and Physician Hospitals

Staff: Stephen Cha (Counselor to the Secretary), Adeola Adesina (Senior Advisor to the Director, Intergovernmental and External Affairs [IEA]), and Cayla Kaplan (Public Affairs Specialist, IEA)

11:30am – 12:00pm ET COVID-19 TESTING

Location: The White House Medical Unit

12:00pm – 12:30pm ET BREAK

12:30pm – 2:30pm ET AFRICA LEADERS SUMMIT

Location: Washington Convention Center, Room 145AB, 801 Mt Vernon Pl NW, Washington, DC 20001

Participants: President Yoweri Museveni (President of the Republic of Uganda), President Mokgweetsi Masisi (President of the Republic of Botswana), Prime Minister Aziz Akhannouch (Prime Minister of the Kingdom of Morocco), Former President Ellen Johnson Sirleaf (Former President of the Republic of Liberia), Honorable Ministers, Members of Congress (Reps. Sheila Jackson Lee and Steven Horsford), and Regional and global partners

Staff: Kacey Wulff (Senior Advisor), Loyce Pace (Assistant Secretary for Global Affairs [OGA]), Susan Kim (Chief of Staff, Office of Global Affairs, OGA), Elana Clarke (Acting Director, Africa and Middle East Regional Team, OGA), and Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention)

2:30pm ET HOLD

3:00pm ET APPROX. DEPART SITE TO THE WHITE HOUSE

3:00pm – 3:15pm ET	CALL WITH SEAN MCCLUSKIE Location: Phone call Participants: Sean McCluskie (Chief of Staff)
3:30pm – 4:30pm ET	RESPECT FOR MARRIAGE ACT BILL SIGNING Location: The White House South Lawn Participants: President Joe Biden, Members of Congress, and other principals
4:30pm ET	APPROX. DEPART THE WHITE HOUSE TO HHS
5:00pm -5:30pm ET	MEETING WITH CHRISTI GRIMM AND SEAN MCCLUSKIE Location: Office of the Secretary Participants: Sean McCluskie (Chief of Staff) and Christi Grimm (Inspector General, Office of the Inspector General)
5:30pm – 5:45pm ET	BREAK
5:45pm – 6:00pm ET	CALL WITH RON KLAIN Participants: Ron Klain (Chief of Staff, The White House)
6:00pm – 6:30pm ET	RECORD WHIAANHPI REMARKS Location: HHS Studio Staff: Samira Burns (Deputy Assistant Secretary for Public Affairs)
6:30pm – 7:00pm ET	PREPARATION FOR WHITE HOUSE RSV/FLU/COVID MEETING Location: Zoom

Participants: Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Kimberly Miller-Tolbert Arguello (Policy Advisor), Kamara Jones (Deputy Assistant Secretary for Public Affairs), John Kraus (Deputy Assistant Secretary for Public Affairs), Marvin Figueroa (Director, Intergovernmental And External Affairs), Dawn O'Connell, Assistant Secretary for Preparedness and Response [ASPR]), Kathryn Alvarez (Chief of Staff, ASPR), Meg Sullivan (Chief Medical Officer, ASPR), Kimberly Espinosa (Chief Strategy Officer, ASPR), Jose Romero (Director, National Center for Immunization and Respiratory Diseases, Centers for Disease Control and Prevention), Dr. Robert Califf (Commissioner, Food and Drug Administration [FDA]), Julie Tierney (Chief of Staff, FDA), Hilary Marston (Chief Medical Officer, FDA), Will Harris (Senior Advisor, Centers for Medicare and Medicaid Services [CMS]), and Hannah Katch (Senior Advisor, CMS)

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Wednesday, December 14, 2022

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[U.S.-Africa Leaders Summit HHS Official Side Event](#).....page 9

- *Memo previewed on December 13; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking Points for Opening Remarks*
 - *Detailed Run of Show*
 - *MPOX Talkers for Sidebar Conversations*
 - *Biographies for Non-HHS/USG Meeting Participant*

[Principals Meeting on RSV/Flu](#)page 31

- *Memo previewed on December 13; Updated with background*
- *Memo consists of:*
 - *Cover memo*
 - *CDC Sit Rep*

LOOK AHEAD:

12/15 - [Background on Medicare Advantage and Current Issues](#).....page 37

- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*

12/15 - [988 California Lifeline Center Convening](#).....page 44

- *Memo consists of:*
 - *Talking Points*
 - *Biographies for Non-HHS/USG Meeting Participants*



Secretary Xavier Becerra – Daily Schedule

Wednesday, December 14th, 2022

8:30am – 8:45am ET CALL WITH RON KLAIN

Participants: Ron Klain (Chief of Staff, The White House)

8:45am – 9:15am ET SARAH LOVENHEIM FAREWELL/PHOTO

Location: Office of the Secretary

Participants: Sarah Lovenheim (Assistant Secretary)

9:15am -9:30am ET BREAK

**10:00am – 11:00am ET AFRICA LEADERS SUMMIT HHS OFFICIAL SIDE
EVENT: WELCOME AND ROUNDTABLE DISCUSSIONS**

Location: HHS 800

Participants: Loyce Pace (Assistant Secretary for Global Affairs [OGA]), Andi Lipstein Fristedt (Deputy Commissioner for Policy, Legislation, and International Affairs, Food and Drug Administration), Aisha Faria (Deputy Director, Office of the Administrator, Health Resources and Services Administration), Peter Kilmarx (Deputy Director, Fogarty International Center, National Institutes of Health), Denise Cardo (Acting Director, Center for Global Health, Centers for Disease Control and Prevention) Ms. Nardos Bekele-Thomas (CEO, African Union Development Agency), Dr. Edwin G. Dikoloti (Minister of Health, Republic of Botswana), Hon. Gilbert Mokoki (Minister of Health and Population, Republic of Congo), Dr. Ahmed Robleh Abdilleh (Minister of Health, Republic of Djibouti), Senator Lizzy Nkosi (Minister of Health, Kingdom of Eswatini), Dr. Ahmadou Lamin Samateh (Minister of Health, Republic of The Gambia), Hon. Kwaku Agyemang-Manu (Republic of Ghana), Hon. Nakhumicha

S. Wafula (Cabinet Secretary for Health, Republic of Kenya), Dr. Wilhemina Jallah (Minister of Health, Republic of Liberia), Prof. Zely Arivelo Randriamanantany (Minister of Public Health, Republic of Madagascar), Hon. Khumbize Kandodo Chiponda (Minister of Health, Republic of Malawi), H.E. Farida Algy Abdula Urci (Deputy Minister of Health, Republic of Mozambique), Hon. Kalumbi Shangula (Minister of Health, Republic of Namibia), H.E. Dr. Osagie E. Ehanire (Minister of Health, Federal Republic of Nigeria), Dr. Austin Demby (Minister of Health and Sanitation, Republic of Sierra Leone), Ms. Jeanette Hunter (Deputy Director General, Primary Health Care, National Department of Health, Republic of South Africa), Hon. Ummy Mwalimu (Minister of Health, Republic of Tanzania), Hon. Moustafa Mijiyawa (Minister of Health and Public Hygiene, Republic of Togo), Dr. Jane Ruth Aceng Otero (Minister of Health, Republic of Uganda), and Dr. Lawrence Mwananyanda (Special Assistant for Project Implementation and Monitoring, Ministry of Health, Republic of Zambia)

Staff: Kacey Wulff (Senior Advisor)

11:00am – 12:00pm ET

**AFRICA LEADERS SUMMIT HHS OFFICIAL SIDE
EVENT: LUNCH**

Location: HHS 505A

Participants: Heads of Delegation

12:00pm – 1:00pm ET

**AFRICA LEADERS SUMMIT HHS OFFICIAL SIDE
EVENT: WELCOME AND ROUNDTABLE DISCUSSION**

Location: HHS 800

Participants: Loyce Pace (Assistant Secretary for Global Affairs [OGA]), Andi Lipstein Fristedt (Deputy Commissioner for Policy, Legislation, and International Affairs, Food and Drug Administration), Aisha Faria (Deputy Director, Office of the Administrator, Health Resources and Services Administration), Peter Kilmarx (Deputy Director, Fogarty International Center, National Institutes of Health), Denise Cardo (Acting Director, Center for Global Health, Centers for Disease Control and Prevention) Ms. Nardos Bekele-Thomas (CEO, African Union Development Agency), Dr. Edwin G. Dikoloti (Minister of Health, Republic of Botswana), Hon. Gilbert Mokoki (Minister of Health and Population, Republic of Congo), Dr. Ahmed Robleh Abdilleh (Minister of Health, Republic of Djibouti), Senator Lizzy Nkosi

(Minister of Health, Kingdom of Eswatini), Dr. Ahmadou Lamin Samateh (Minister of Health, Republic of The Gambia), Hon. Kwaku Agyemang-Manu (Republic of Ghana), Hon. Nakhumicha S. Wafula (Cabinet Secretary for Health, Republic of Kenya), Dr. Wilhemina Jallah (Minister of Health, Republic of Liberia), Prof. Zely Arivelo Randriamanantany (Minister of Public Health, Republic of Madagascar), Hon. Khumbize Kandodo Chiponda (Minister of Health, Republic of Malawi), H.E. Farida Algy Abdula Urci (Deputy Minister of Health, Republic of Mozambique), Hon. Kalumbi Shangula (Minister of Health, Republic of Namibia), H.E. Dr. Osagie E. Ehanire (Minister of Health, Federal Republic of Nigeria), Dr. Austin Demby (Minister of Health and Sanitation, Republic of Sierra Leone), Ms. Jeanette Hunter (Deputy Director General, Primary Health Care, National Department of Health, Republic of South Africa), Hon. Ummy Mwalimu (Minister of Health, Republic of Tanzania), Hon. Moustafa Mijiyawa (Minister of Health and Public Hygiene, Republic of Togo), Dr. Jane Ruth Aceng Otero (Minister of Health, Republic of Uganda), and Dr. Lawrence Mwananyanda (Special Assistant for Project Implementation and Monitoring, Ministry of Health, Republic of Zambia)

Staff: Kacey Wulff (Senior Advisor)

1:00pm – 1:30pm ET

HOLD

1:30pm ET

APPROX. DEPART HHS TO RESIDENCE

3:15pm ET

APPROX. DEPART RESIDENCE TO DCA

4:00pm – 4:30pm ET

**WHITE HOUSE FOLLOW UP MEETING ON
TRIPLEDEMIC**

Location: Zoom

Participants: Susan Rice (Director, Domestic Policy Council, the White House), Dr. Ashish Jha (Assistant to the President and Coordinator, White House COVID-19 Response), Kate Berner (Deputy Communications Director, the White House), and staff

Staff: Sarah Despres (Counselor to the Secretary), Dawn O'Connell (Assistant Secretary for Preparedness and Response),

and Dr. Robert Califf (Commissioner, Food and Drug Administration)

4:35pm – 2:30am ET	WHEELS UP DCA TO SMF
1:35pm – 11:30pm PT	
2:50am ET	DEPART SMF TO RESIDENCE
11:50pm PT	

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Thursday, December 15, 2022

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- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

[Background on Medicare Advantage and Current Issues](#).....page 23

- *Memo previewed on December 14; Updated with slide deck*
- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*

[HHS Data Strategy Briefing](#).....page 30

- *Memo previewed on December 13; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*
 - *Landscape analysis compendium (for reference)*

[Unaccompanied Children \(UC\) CORE Meeting](#).....page 37

- *Standing memo; No updates*

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- *New memo*
- *Memo consists of:*
 - *Cover memo*

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- *Standing memo; No updates*

Weekly Call with Dr. Ashish Jha.....page 41

- *Standing memo; No updates*

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- *Memo consists of:*
 - *Cover memo*

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- *Memo consists of:*
 - *Cover memo*
 - *Talking Points*
 - *Biographies for Non-HHS/USG Meeting Participants*
 - *ARPA-H Tough Q&A*
 - *Georgia Delegation ARPA-H Letter and HHS Response*

12/19 – Behavioral Health Coordinating Council Meeting.....page 53

- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*
 - *Talking points*



Secretary Xavier Becerra – Daily Schedule

Thursday, December 15th, 2022

11:30am – 11:40am ET OPENING REMARKS: CRISIS CENTERS MONTHLY

8:30am – 8:40am PT MEETING

Location: Zoom

Participants: Jeff Reynoso (Director, HHS Region 9) and Shari Sinwelski (Vice-President Crisis Care, Didi Hirsch Suicide Prevention Center)

Staff: Eden Tesfaye (Special Assistant, Intergovernmental and External Affairs)

11:40am – 11:55am ET BREAK

8:40am – 8:55am PT

11:55am – 12:45pm ET FIRESIDE CHAT: JOHNS HOPKINS HEALTH POLICY

8:55am – 9:45am PT FORUM

Location: Zoom

Participants: Dr. Sarah Szanton (Dean of Johns Hopkins School of Nursing) and Audience: Approximately 600 people

Staff: Cayla Kaplan (External Affairs Specialist, Intergovernmental and External Affairs)

12:45pm – 1:45pm ET BACKGROUND ON MEDICARE ADVANTAGE BRIEFING

9:45am – 10:45am PT Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Stacy Sanders (Counselor to the Secretary), Kacey Wulff (Senior Advisor to the Chief of Staff), Caroline Ciccone (Deputy Assistant Secretary for Public Affairs, ASPA), Melanie Egorin (Assistant Secretary for Legislation) Benjamin Sommers (Senior Official Performing the Duties of the Assistant Secretary for Planning & Evaluation and Deputy Assistant Secretary for Health Policy [ASPE]), Nancy De Lew (Associate Deputy Assistant Secretary for Health Policy, ASPE), Steve Sheingold (Division Director, ASPE), and Robert Gordon (Assistant Secretary for Financial Resources)

1:45pm – 2:15pm ET **BREAK**

10:45am – 11:15am PT

2:15pm – 3:00pm ET **HHS DATA STRATEGY BRIEFING**

11:15am – 12:00pm PT Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Syed Mohiuddin (Counselor to the Deputy Secretary), Cheryl Campbell (Assistant Secretary for Administration), Karl Mathias (Chief Information Officer, ASA), Nick Ipiotis (Chief Data Officer, ASA), Micky Tripathi (Director, Office of the National Coordinator for Health Information Technology), Benjamin Sommers (Senior Official Performing the Duties of the Assistant Secretary for Planning & Evaluation and Deputy Assistant Secretary for Health Policy [ASPE]), Laina Bush (Deputy Assistant Secretary, Office of Science and Data Policy, ASPE), Sharon Arnold (Associate Deputy Assistant Secretary, Office of Science and Data Policy, ASPE), and Sarah Esty (Senior Advisor, Administration for Children and Families)

3:00pm – 3:30pm ET **WEEKLY UC CORE MEETING**

12:00pm – 12:30pm PT Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Kate Wolff (Counselor to the Secretary), Andrés Argüello (Policy Advisor), Marvin Figueroa (Director, Intergovernmental and

External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Jorge Silva (Deputy Assistant Secretary for Public Affairs), Sam Bagenstos (General Counsel, Office of the General Counsel [OGC]), Mark Greenberg (Deputy General Counsel, OGC), January Contreras (Assistant Secretary, Administration for Children and Families) Jeff Hild (Principal Deputy Assistant Secretary, ACF), Andrea Chapman (Principal Deputy Director, Office of Refugee Resettlement (ORR), ACF), Angel Padilla (Senior Advisor, ORR ACF), and Laura Kiesler (Program Manager, ORR, ACF)

3:30pm – 4:00pm ET

FOOD AND DRUG ADMINISTRATION CHECK-IN

12:30pm – 1:00pm ET

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Kacey Wulff (Senior Advisor), Dr. Robert Califf (Commissioner of Food and Drugs [FDA]), Dr. Janet Woodcock (Principal Deputy Commissioner FDA)), Julie Tierney (Chief of Staff, FDA), Tristan Colonius (Deputy Chief of Staff, FDA), and Andi Fristedt (Deputy Commissioner of Policy, Legislation, and International Affairs, FDA)

4:00pm – 4:30pm ET

DESK TIME

1:00pm – 1:30pm PT

4:30pm – 5:30pm ET

PRINCIPALS COMMITTEE ON IMMIGRATION

1:30pm – 2:30pm PT

Location: Zoom

Participants: Cabinet Secretaries and Biden-Harris Administration Leadership

Staff: UC Core Team

5:30pm – 6:00pm ET

WEEKLY COVID BRIEFING

2:30pm – 3:00pm PT

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Steve Cha (Counselor to the Secretary), Kimberly Miller-Tolbert (Policy Advisor), Melanie Egorin (Assistant Secretary for Legislation), Sam Bagenstos (General Counsel, Office of the General Counsel), Dawn O'Connell (Assistant Secretary for Preparedness and Response [ASPR]), Kimberly Espinosa (Chief Strategy Officer, ASPR), Meg Sullivan (Senior Medical Advisor [COVID], ASPR), and Robert Gordon (Assistant Secretary for Financial Resources)

6:00pm – 6:30pm ET

WEEKLY CALL WITH DR. ASHISH JHA

3:00pm – 3:30pm PT

Location: Zoom

Participants: Dr. Ashish Jha (Assistant to the President and Coordinator, White House COVID-19 Response)

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Friday, December 16, 2022

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- *Memo consists of:*
 - *Cover memo*
 - *Biography*

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- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *The White House fact sheet*
 - *Letter from you to the Governors*
 - *Nursing home "playbook"*

Informational: Time-Sensitive CMS Updates.....page 18

- *Memo previewed on December 15; No Updates*
- *Memo consists of:*
 - *Cover memo*

Opioid-Related Covid-19 Public Health Emergency (PHE)

Flexibilities.....page 20

- *Memo previewed on December 12; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Informational memo: Implications of the discontinuation of COVID-19 Public Health Emergency flexibilities for controlled medications*
 - *Slide Deck*



Secretary Xavier Becerra – Daily Schedule

Friday, December 16th, 2022

10:00am – 10:45am ET ASPA HOLD

7:00am – 7:45am PT Location: Zoom

11:00am – 12:00pm ET ANNUAL ETHICS TRAINING

8:00am – 9:00am PT Location: Zoom

Participants: Randy Hall (Attorney Advisor, Office of the General Counsel [OGC]) and Rachel Frankel (Ethics Counsel, OGC)

12:00pm – 12:20pm ET MEETING WITH CANO HEALTH CEO DR. MARLOW

9:00am – 9:20am PT HERNANDEZ CANO

Location: Zoom

Participants: Dr. Marlow Hernandez Cano (CEO, Cano Health) and Ruben Kihuen (Director of Government and Community Relations, Cano Health)

Staff: Stacy Sanders (Counselor to the Secretary), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), and Adeola Adesina (Senior Advisor, Intergovernmental and External Affairs)

12:20pm – 1:30pm ET BREAK

9:20am – 10:30am PT

1:30pm – 2:00pm ET SCHEDULING CHECK-IN

10:30am – 11:00am PT

SCHEDULING CHECK-IN

Location: Zoom

Participants: Cynthia Palafox (Director of Scheduling and Advance)

2:00pm – 2:30pm ET

DAILY DEPSEC ANDREA PALM

11:00am – 11:30am PT

Location: Zoom

Participants: Andrea Palm (Deputy Secretary) and Sean McCluskie (Chief of Staff)

2:30pm – 3:00pm ET

UPDATE ON DATA BREACH [WEEKLY CMS CHECK IN]

11:30am – 12:00pm PT

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Stacy Sanders (Counselor to the Secretary), Elizabeth Wessel (Advisor, Office of the Deputy Secretary), Elizabeth Letter (Deputy Assistant Secretary for Public Affairs), Caroline Ciccone (Deputy Assistant Secretary for Public Affairs), Chiquita Brooks-LaSure (Administrator, Centers for Medicare and Medicaid Services [CMS]), Jon Blum (Principal Deputy Administrator and Chief Operating Officer, CMS), Erin Richardson (Chief of Staff, CMS), Kyla Ellis (Policy Advisor, CMS), Will Harris (Senior Advisor, CMS), Will Harris (Senior Advisor, CMS), and Arielle Woronoff (Director, Office of Legislation, CMS)

3:00pm – 3:30pm ET

PREPARATION FOR PRINCIPALS MEETING ON

12:00pm – 12:30pm PT

MEDICARE ADVANTAGE

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Stacy Sanders (Counselor to the Secretary), Clare Pierce-Wrobel (Counselor to the Secretary), Caroline Ciccone (Deputy Assistant Secretary for Public Affairs), Chiquita Brooks-LaSure (Administrator, Centers for Medicare and Medicaid Services [CMS]), Jon Blum (Principal Deputy Administrator and

Chief Operating Officer, CMS), Erin Richardson (Chief of Staff, CMS), Kyla Ellis (Policy Advisor, CMS), Will Harris (Senior Advisor, CMS), Will Harris (Senior Advisor, CMS), and Arielle Woronoff (Director, Office of Legislation, CMS), and Meena Seshamani (Administrator and Director, Center for Medicare, CMS)

3:30pm – 4:00pm ET

DESK TIME

4:00pm – 4:45pm ET

OPIOID-RELATED COVID-19 OHE FLEXIBILITIES

1:00pm – 1:45pm PT

BRIEFING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Stacy Sanders (Counselor to the Secretary), Clare Pierce-Wrobel (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Brian Kaplan (Special Assistant to the Chief of Staff), Ben Sommers (Senior Official Performing the Duties of the Assistant Secretary for Planning and Evaluation [ASPE]), Tisa Sherry (Deputy Assistant Secretary, Office of Behavioral Health, Disability, and Aging Policy [ASPE]), Laina Bush (Deputy Assistant Secretary, Office of Science and Data Policy [ASPE]), Daniel Schwartz (Public Health Policy Analyst [ASPE]), Allison Kolbe (Health Science Policy Analyst [ASPE]), Alicia Swenson-O'Brien (Special Assistant [ASPE]), Sam Bagenstos (General Counsel [OGC]), Ian Rucker (Senior Attorney [OGC]), Barb McGarey (Deputy General Counsel [OGC]), Miriam Delphin-Rittmon (Assistant Secretary for Mental Health and Substance Use, Substance Abuse and Mental Health Services Administration [SAMHSA]), Tom Coderre (Acting Assistant Secretary [SAMHSA]), Sonia Chesson (Chief of Staff [SAMHSA]), Yngvild Olsen (Acting Center Director [SAMHSA]), Neeraj Gandotra (Chief Medical Officer [SAMHSA]), Robert Baillieu (Physician [SAMHSA])

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Monday, December 19, 2022

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- *Memo consists of:*
 - *Cover memo*
 - *Talking Points*
 - *Biographies for Non-HHS/USG Meeting Participants*
 - *Immigration Talking points*

[Tobacco Policy Priorities: Background & Talking Points for Discussions with the Principals](#).....page 24

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *FDA Memo*

[Parkview Care Center Vaccine Event \(Latino Health Tour\)](#).....page 46

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Talking Points*
 - *Biographies for Non-HHS/USG Meeting Participants*
 - *Immigration Talking points*

[COVID-19 Response White Coats Meeting](#).....page 60

- *Standing memo; No updates*



Secretary Xavier Becerra – Daily Schedule

Monday, December 19th, 2022

10:00am – 12:25pm ET WHEELS UP SMF TO DEN

7:00am – 9:25am PT

8:00am – 10:25am MT

12:45pm ET APPROX. DEPART DEN TO THE COLORADO

10:45am MT CHILDREN'S HOSPITAL

Location: 13123 East 16th Avenue, Aurora, CO 80045

1:15pm – 2:45pm ET COLORADO CHILDREN'S HOSPITAL VISIT

11:15am – 12:45pm MT Location: 13123 East 16th Avenue, Aurora, CO 80045

Participants: Diana DeGette (invited), Jena Hausmann (President and Chief Executive Officer, Colorado Children's Hospital), Pat Givens (Chief Nursing Executive, Colorado Children's Hospital), Chris Nyquist (Chief Safety and Epidemiology Officer, Colorado Children's Hospital), Zach Zaslow (Interim Vice President, Population Health and Advocacy, Colorado Children's Hospital), Michele Loi (Quality Director for the Children's Hospital Colorado Pediatric Intensive Care Unit, Colorado Children's Hospital), Christopher Ruzas (Critical Care Physician, Colorado Children's Hospital), Amy Ruoff (RN), Kevin Carney (Associate Chief Medical Officer, Colorado Children's Hospital), Sam Dominguez (Pediatric Infectious Disease Specialist, Colorado Children's Hospital), Suchitra Rao (Pediatric Infectious Disease Specialist, Colorado Children's Hospital), Cassana Littler (Chapter President, American Academy of Pediatrics, Colorado Chapter), and TBD, Colorado Department of Public Health and Environment,

Staff: Cynthia Palafox (Director of Scheduling and Advance), Adrian Eng-Gastelum (Senior Advisor, Assistant Secretary for Public Affairs), and Lily Griego (Regional Director)

2:45pm – 3:00pm ET TRAVEL TO LUNCH

12:45pm – 1:00pm MT

3:00pm – 4:00pm ET HOLD FOR LUNCH

1:00pm – 2:00pm MT

3:30pm – 4:00pm ET TOBACCO-RELATED ACTIONS DISCUSSION

1:30pm – 2:00pm MT Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Steve Cha (Counselor to the Secretary), Clare Pierce-Wrobel (Counselor to the Secretary), Kim Miller-Tolbert (Policy Advisor), Dr. Rob Califf (Commissioner, Food and Drugs Administration [FDA]), Julie Tierney (Chief of Staff, FDA), Andi Fristedt (Deputy Commissioner of Policy, Legislation, and International Affairs, FDA), Jim Flahive (Senior Advisor, FDA), Brian King (Director, Center for Tobacco, FDA), Michelle Matal (Deputy Director, Center for Tobacco, FDA), Teresa Croce (Senior Advisor, FDA), Mark Raza, (Chief Counsel Office of the Chief Counsel, FDA), David Mednick (Acting Senior Deputy Chief Counsel, FDA), Brent Koplrow (Attorney Advisor, FDA)

4:00pm – 4:30pm ET WEEKLY COUNSELORS CHECK IN

2:00pm – 2:30pm MT Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Kacey Wulff (Senior Policy Advisor), Brian Kaplun (Special Assistant to the Chief of Staff), Sarah Despres (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Stacy Saunders (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Clare Pierce-Wrobel (Counselor to the Secretary), Steven Lopez (Counselor to the

Secretary), Marvin Figueroa (Director, Intergovernmental And External Affairs), Melanie Egorin (Assistant Secretary for Legislation), and Sarah Lovenheim (Assistant Secretary for Public Affairs)

4:00pm ET

DEPART LUNCH TO PARKVIEW CARE CENTER

2:00pm MT

Location: Parkview Care Center, 3105 W. Arkansas Ave, Denver, CO 80219

4:30pm – 6:00pm ET

PARKVIEW CARE CENTER VACCINE EVENT

2:30pm – 4:00pm MT

Location: Parkview Care Center, 3105 W. Arkansas Ave, Denver, CO 80219

Participants: Percy Devine (Bi-Regional Administrator), Doug Farmer (Colorado Health Care Association President & CEO), Jay Moskowitz (Vivage Senior Living, President, Chief Executive Officer), Dr. Greg Gahm, (Vivage Senior Living, Corporate Medical Director), Ryan Burnood (Vivage Senior Living, Licensed Nursing Home Administrator at Vivage Senior Living), Yolanda Webb (Director of the Office of Adult, Aging, and Disability Services), Jayla Sanchez Warren (Director of the Area Agency on Aging at Denver Regional Council of Governments), Patricia Barela Rivera (President, PBR Solutions), Mike Kromrey (Together CO Executive Director, Together Colorado – Invited), Atansio Rodriguez (Resident), and Dinoria Aguirre (Resident)

Staff: Cynthia Palafox (Director of Scheduling and Advance), Adrian Eng-Gastelum (Senior Advisor, Assistant Secretary for Public Affairs), and Lily Griego (Regional Director)

6:00pm ET

APPROX. DEPART SITE TO DEN

4:00pm MT

6:15pm – 6:45pm ET

DAILY UC CORE MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Kate

Wolff (Counselor to the Secretary), January Contreras (Assistant Secretary, Administration for Children and Families [ACF]), Robin Marcos-Dunn (Director of Office of Refugee Resettlement, ACF), and Norris Cochran (Deputy Assistant Secretary for Financial Resources)

8:00pm – 11:15pm ET WHEELS UP DEN TO IAD

6:00pm – 9:15pm MT

11:30pm ET APPROX. DEPART IAD TO RESIDENCE

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Tuesday, December 20, 2022

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- *New memo*
- *Memo consists of:*
 - *Cover memo*

[CEO Call: Consumer Healthcare Products Association \(CHPA\)](#).....page 14

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Note from CHPA re. Certain OTC Children's Medicines in the U.S.*
 - *CHPA Update on Children's Pain Reliever Products*

[CEO Call: Perrigo](#).....page 22

- *New memo*
- *Memo consists of:*
 - *Cover memo*

[Johnson & Johnson Senior Leadership Call](#).....page 26

- *New memo*
- *Memo consists of:*
 - *Cover memo*

Call with Senator Jon Ossoff (D-GA).....page 30

- *Memo previewed on December 14; Updated talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biography*
 - *ARPA-H Tough Q&A*
 - *Georgia Delegation ARPA-H Letter and HHS Response*

LOOK AHEAD:

12/21 - Principals Committee on Medicare Advantage.....page 38

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Principals Committee on Medicare Advantage (Memo)*



Secretary Xavier Becerra – Daily Schedule

Tuesday, December 20th, 2022

10:30am – 11:00am ET BIWEEKLY WHITE COATS MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Steve Cha (Counselor to the Secretary), Clare Pierce-Wrobel (Counselor to the Secretary), Kim Miller-Tolbert (Policy Advisor), Dr. Rob Califf (Commissioner, Food and Drugs Administration [FDA]), Julie Tierney (Chief of Staff, FDA), Andi Fristedt (Deputy Commissioner of Policy, Legislation, and International Affairs, FDA), Jim Flahive (Senior Advisor, FDA), Brian King (Director, Center for Tobacco, FDA), Michelle Matal (Deputy Director, Center for Tobacco, FDA), Teresa Croce (Senior Advisor, FDA), Mark Raza, (Chief Counsel Office of the Chief Counsel, FDA), David Mednick (Acting Senior Deputy Chief Counsel, FDA), Brent Koplow (Attorney Advisor, FDA)

11:00am – 11:15am ET MEETING WITH US ANTIBIOTICS PRESIDENT PATRICK CASHMAN

Location: Zoom

Participants: Patrick Cashman (President, US Antibiotics)

Staff: Steve Cha (Counselor to the Secretary) and Dr. Rob Califf (Commissioner, Food and Drug Administration)

11:15am – 11:30am ET BREAK

**11:30am – 11:45am ET MEETING WITH CONSUMER HEALTH CARE
PRODUCTS ASSOCIATION PRESIDENT AND CEO SCOTT
MELVILLE**

Location: Zoom

Participants: Scott Melville (President and CEO, Consumer Health
Care Products Association)

Staff: Steve Cha (Counselor to the Secretary) and Dr. Rob Califf
(Commissioner, Food and Drug Administration)

11:45am – 12:00pm ET MEETING WITH PERRIGO CEO MURRAY KESSLER

Location: Zoom

Participants: Murray Kessler (CEO, Perrigo)

Staff: Steve Cha (Counselor to the Secretary) and Dr. Rob Califf
(Commissioner, Food and Drug Administration)

**12:00pm – 12:15pm ET MEETING WITH JOHNSON & JOHNSON CHIEF
MEDICAL OFFICE JOANNE WALDSTREICHER**

Location: Zoom

Participants: Joanne Waldstreicher (Chief Medical Officer, Johnson
and Johnson)

Staff: Steve Cha (Counselor to the Secretary) and Dr. Rob Califf
(Commissioner, Food and Drug Administration)

12:15pm – 2:45pm ET BREAK

2:45pm – 3:00pm ET CALL WITH SENATOR JON OSSOFF

Location: Conference call

Participants: Senator Jon Ossoff and staff

Staff: Melanie Egorin (Assistant Secretary for Legislation [ASL])
and Kelsey Mellette (Chief of Staff, ASL)

3:00pm – 3:30pm ET

DAILY UC CORE MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Kate Wolff (Counselor to the Secretary), January Contreras (Assistant Secretary, Administration for Children and Families [ACF]), Robin Marcos-Dunn (Director of Office of Refugee Resettlement, ACF), and Norris Cochran (Deputy Assistant Secretary for Financial Resources)

3:30pm – 4:00pm ET

[HOLD] TOBACCO-RELATED ACTIONS DISCUSSION

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Steve Cha (Counselor to the Secretary), Clare Pierce-Wrobel (Counselor to the Secretary), Kim Miller-Tolbert (Policy Advisor), Dr. Rob Califf (Commissioner, Food and Drugs Administration [FDA]), Julie Tierney (Chief of Staff, FDA), Andi Fristedt (Deputy Commissioner of Policy, Legislation, and International Affairs, FDA), Jim Flahive (Senior Advisor, FDA), Brian King (Director, Center for Tobacco, FDA), Michelle Matal (Deputy Director, Center for Tobacco, FDA), Teresa Croce (Senior Advisor, FDA), Mark Raza, (Chief Counsel Office of the Chief Counsel, FDA), David Mednick (Acting Senior Deputy Chief Counsel, FDA), Brent Koplow (Attorney Advisor, FDA)

3:30pm – 5:15pm ET

BREAK

5:15pm ET

DEPART RESIDENCE TO THE WHITE HOUSE

5:30pm ET

COVID-19 TESTING

Location: The White House Medical Unit

6:30pm – 8:30pm ET

**PRESIDENT JOE BIDEN AND FIRST LADY JILL BIDEN
HOLIDAY DINNER FOR STAFF**

Location: The White House

Participants: President Joe Biden, First Lady Jill Biden, Cabinet Members, White House Assistants to the President & Deputy Assistants to the President

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Wednesday, December 21, 2022

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[Principals Committee on Medicare Advantage](#).....page 5

- *Memo previewed on December 20; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Talking Points*
 - *Principals Committee on Medicare Advantage (Memo)*

[Omnibus Appropriations and End-of-Year Policies](#).....page 18

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *ASFR Flash Summary Document*
 - *FY23 Omnibus Topline Health Wins*
 - *Health Extenders and Strengthening Public Health Act of 2022, Section-by-Section Summary*
 - *Title IV – Medicare Provisions*



Secretary Xavier Becerra – Daily Schedule

Wednesday, December 21st, 2022

10:00am – 11:00am ET PRINCIPALS MEETING ON MEDICARE ADVANTAGE

Location: Zoom

Participants: Chiquita Brooks-LaSure (Administrator, Centers for Medicare and Medicaid Services [CMS]), Meena Seshamani (Director, Center for Medicare, CMS), Susan Rice (Director, Domestic Policy Council), Bruce Reed (White House Deputy Chief of Staff), Louisa Terrell (Director, White House Office of Legislative Affairs), Shalanda Young (Director, Office of Management and Budget), Brian Deese (Director, National Economic Council), Anita Dunn (Senior Advisor to the President), Stuart Delery (White House Counsel), Christen Linke Young (Deputy Assistant to the President for Health and Veterans Affairs), Vivek Viswanathan (Senior Advisor to the Deputy Chief of Staff), Aviva Aron-Dine (Deputy Director, National Economic Council), and John Barkett (Senior Policy Advisor, Domestic Policy Council)

Staff: Stacy Sanders (Counselor to the Secretary)

11:00am – 11:30am ET DAILY UC CORE MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Kate Wolff (Counselor to the Secretary), January Contreras (Assistant Secretary, Administration for Children and Families [ACF]), Robin Marcos-Dunn (Director of Office of Refugee Resettlement, ACF), and Norris Cochran (Deputy Assistant Secretary for Financial Resources)

11:30am – 12:00pm ET	OMNIBUS LEGISLATION SUMMARY DISCUSSION Location: Zoom Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Marvin Figueroa (Director, Intergovernmental and External Affairs), Melanie Egorin (Assistant Secretary for Legislation), Kamara Jones (Acting Assistant Secretary for Public Affairs), Norris Cochran (Deputy Assistant Secretary for Financial Resources [ASFR]), and Miriam Cabezas (Branch Chief, ASFR)
12:00pm – 1:00pm ET	[HOLD] CALL WITH CONGRESSWOMAN PRAMILA JAYAPAL
1:00pm – 3:30pm ET	DESK TIME
3:30pm ET	DEPART RESIDENCE TO DCA
3:45pm – 4:00pm ET	[HOLD] CALL WITH OMB DIRECTOR SHALANDA YOUNG
5:15pm – 1:45am ET	WHEELS UP DCA TO RNO
2:15pm – 10:45am PT	Note: Layover at DFW
2:00am ET	APPROX. DEPART RNO TO RON
11:00pm PT	

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Thursday, December 22, 2022

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[Unaccompanied Children \(UC\) CORE Meeting](#)page 6

- *Standing memo; No updates*

[Advanced Health Care of Reno Vaccine Event](#).....page 8

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

[Call with Congresswoman Pramila Jayapal \(D-WA-07\)](#).....page 22

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Talking Points*
 - *Biographies for Non-HHS/USG Meeting Participants*
 - *Letters from Congresswoman Jayapal on ACO Reach*
 - *Fact sheet on 2024 Proposed Part C/D Rule*

[Weekly Call with Dr. Ashish Jha](#).....page 34

- *Standing memo; Updated with topic. Talking points forthcoming from Sarah Despres*



Secretary Xavier Becerra – Daily Schedule

Thursday, December 22nd, 2022

8:30am ET DEPART RON TO DFW

7:30am CT

9:00am – 9:30am ET WEEKLY UC CORE MEETING

8:00am – 8:30am CT Location: Hold Room at the Department of State – Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Kate Wolff (Counselor to the Secretary), Andrés Argüello (Policy Advisor), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Jorge Silva (Deputy Assistant Secretary for Public Affairs), Sam Bagenstos (General Counsel, Office of the General Counsel [OGC]), Mark Greenberg (Deputy General Counsel, OGC), January Contreras (Assistant Secretary, Administration for Children and Families) Jeff Hild (Principal Deputy Assistant Secretary, ACF), Andrea Chapman (Principal Deputy Director, Office of Refugee Resettlement (ORR), ACF), Angel Padilla (Senior Advisor, ORR ACF), and Laura Kiesler (Program Manager, ORR, ACF)

10:00am – 1:40pm ET WHEELS UP DFW TO RNO

9:00am – 12:40pm CT

7:00am – 10:40am PT

2:00pm ET DEPART RNO TO SITE

11:00am PT Location: Advanced Health Care of Reno

961 Kuenzli Street Reno, NV 89502

2:15pm – 3:45pm ET

NURSING HOME ROUNDTABLE ON COVID-19

11:15am – 12:45pm PT

**VACCINATION AND POP-UP VACCINATION CLINIC
AND EXCLUSIVE WITH THE NEVADA INDEPENDENT**

Location: Advanced Health Care of Reno

961 Kuenzli Street Reno, NV 89502

Participants: Hillary Schieve (Mayor of Reno, NV), Johnny Hunt (Administrator, Advanced Health Care of Reno), Lindsay Gray (Clinical Nurse and Infection Preventionist, Advanced Health Care of Reno), Dr. Iliana Deftu (Medical Director, Advanced Health Care of Reno), Katy Lutjens (Rehab Services Director, Iliana Deftu), Serena Zamora (Admissions and Marketing Director, Iliana Deftu), Dr. Maria Fernandez (Medical Director, Community Health Alliance Nevada), Sharon Chamberlain (Chief Executive Officer and President, Northern Nevada HOPES), Lisa Lottritz (Division Director for Community and Clinic Services, Washoe County Health District), Patricia Wood (Patient), and Shirley Cooper (Patient), Barbara Gage (Patient)

Staff: Brian Kaplun (Special Assistant to the Chief of Staff) and Ilse Zuniga (Press Secretary)

3:45pm ET

DEPART SITE

12:45pm PT

4:00pm – 5:00pm ET

PRINCIPALS COMMITTEE ON IMMIGRATION

1:00pm – 2:00pm PT

Location: Zoom

Participants: Cabinet Secretaries and Biden-Harris Administration Leadership

Staff: UC Core Team

6:00pm ET

DEPART SITE TO SACRAMENTO, CALIFORNIA

3:00pm PT

8:30pm ET

APPROX. ARRIVAL TO RESIDENCE

5:30pm PT

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Friday, December 23, 2022

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[Appropriations Members Calls](#)page 5

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*



Secretary Xavier Becerra – Daily Schedule

Friday, December 23rd, 2022

12:00pm – 12:30pm ET DAILY UC CORE MEETING

9:00am – 9:30am PT Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Kate Wolff (Counselor to the Secretary), January Contreras (Assistant Secretary, Administration for Children and Families [ACF]), Robin Marcos-Dunn (Director of Office of Refugee Resettlement, ACF), and Norris Cochran (Deputy Assistant Secretary for Financial Resources)

12:30pm – 1:00pm ET BREAK

9:30am – 10:00am PT

1:00pm – 1:15pm ET CALL WITH REPRESENTATIVE CHELLIE PINGREE

10:00am – 10:15am PT Location: Conference call

Participants: Representative Chellie Pingree and staff

Staff: Melanie Egorin (Assistant Secretary for Legislation), Rose Sullivan (Principal Deputy Assistant Secretary for Legislation), Maddie Daly (Deputy Assistant Secretary for Legislation), Norris Cochran (Acting Assistant Secretary for Financial Resources [ASFR]), and Clarisse Saunders (Acting Chief, Congressional Appropriations Branch, ASFR)

1:30pm – 1:45pm ET

CALL WITH REPRESENTATIVE ROSA DELAURO

10:30am – 10:45am PT

Location: Conference call

Participants: Representative Rosa DeLauro and staff

Staff: Melanie Egorin (Assistant Secretary for Legislation), Rose Sullivan (Principal Deputy Assistant Secretary for Legislation), Maddie Daly (Deputy Assistant Secretary for Legislation), Norris Cochran (Acting Assistant Secretary for Financial Resources [ASFR]), and Clarisse Saunders (Acting Chief, Congressional Appropriations Branch, ASFR)

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Tuesday, December 27, 2022

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TODAY:

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PREP: Principals Meeting on Respiratory Illnesses.....page 4

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *CDC Sit Rep (forthcoming, early next week)*
 - *Engagement and Communications Activities re: RSV and Flu*
 - *Children's OTC Analgesic Products: Acetaminophen and Ibuprofen Consumer Sales Report*



Secretary Xavier Becerra – Daily Schedule

Tuesday, December 27th, 2022

12:00pm – 12:30pm ET PREPARATION FOR WHITE HOUSE RSV/FLU/COVID

9:00am – 9:30am PT MEETING

Location: Zoom

Participants: Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Kimberly Miller-Tolbert Arguello (Policy Advisor), Kamara Jones (Deputy Assistant Secretary for Public Affairs), John Kraus (Deputy Assistant Secretary for Public Affairs), Marvin Figueroa (Director, Intergovernmental And External Affairs), Dawn O’Connell, Assistant Secretary for Preparedness and Response [ASPR]), Kathryn Alvarez (Chief of Staff, ASPR), Meg Sullivan (Chief Medical Officer, ASPR), Kimberly Espinosa (Chief Strategy Officer, ASPR), Jose Romero (Director, National Center for Immunization and Respiratory Diseases, Centers for Disease Control and Prevention), Dr. Robert Califf (Commissioner, Food and Drug Administration [FDA]), Julie Tierney (Chief of Staff, FDA), Hilary Marston (Chief Medical Officer, FDA)

12:30pm-1:00pm ET DAILY UC CORE MEETING

9:30am-10:00am PT Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Kate Wolff (Counselor to the Secretary), January Contreras (Assistant Secretary, Administration for Children and Families [ACF]), Robin Marcos-Dunn (Director of Office of Refugee Resettlement, ACF), and Norris Cochran (Deputy Assistant Secretary for Financial Resources)



DEPARTMENT OF HEALTH & HUMAN SERVICES

Office of the Secretary

DATE: December 23, 2022

TO: Secretary Xavier Becerra

THROUGH: Angela Ramirez, Deputy Chief of Staff

FROM: Sarah Despres, Counselor to the Secretary
Kacey Wulff, Senior Advisor
Kim Miller-Tolbert, Policy Advisor

SUBJECT: Principals Meeting on Respiratory Illnesses

Details

What: Principals meeting on respiratory illnesses
Date: Wednesday, December 28, 2022
Time: 11:00 am ET
Location: Zoom (link to join in your calendar)
External Event: Yes, with White House officials
Primary HHS POC(s): Kacey Wulff, Kim Miller-Tolbert

Press: No

Topic:

Respiratory illnesses (flu/RSV)

Objective:

Update White House principals on activities at HHS regarding respiratory illnesses, including RSV and flu, particularly around related medical product shortages

Secretary's Role:

Participant.

List of Participants:

IOS:

- YOU
- Kacey Wulff, Senior Advisor to the Chief of Staff

Other HHS Divisions:

- Dawn O'Connell, Assistant Secretary for Preparedness and Response
- Rob Califf, Commissioner, FDA
- Deb Houry, Acting Principal Deputy Director, CDC

WH/USG Participants:

- Susan Rice, Director, Domestic Policy Council
- Ashish Jha, White House COVID-19 Response Coordinator
- Christen Linke Young, Deputy Assistant to the President for Health and Veterans Affairs
- Karuna Seshasai, Senior Advisor, White House COVID-19 Response Team
- Kate Berner, White House Deputy Communications Director

Agenda/Run of Show:

TBD, although it will likely include the following:

- SitRep
- Update on Tamiflu/SNS
- Update on supply challenges
- Update on communications and engagement activities

Background:

This is a follow up to the last several meetings on RSV/Flu. Since the last meeting on December 14th, HHS has made the following progress:

ASPR state stockpile and SNS updates

ASPR notified states that Tamiflu in state stockpiles procured through HHS contracts for pandemic influenza can be utilized to address spot shortages of antivirals. This will make millions of treatment courses available to keep people healthy this winter. ASPR also conducted a data call requesting information on Tamiflu product in state stockpiles. It found:

- 27 states have at least some stockpile of Tamiflu 75mg capsules; most of these states also have 30mg and 45mg stockpiles
- There is a total of 7,345,322 treatment courses (TCs) of 75mg capsules, 267,055 TCs of 45mg capsules and 558,972 TCs of 30mg capsules
 - This does not include TX, which has confirmed that it has a stockpile, but it will not be providing details of products/quantities and will not be requesting Tamiflu from the SNS
- Other than New York and California, ASPR has not yet heard of other jurisdictions that are availing themselves of this flexibility. Request for Information will be pushed to jurisdictions after the new year to gain clarity on this point.

On December 21st, HHS/ASPR announced it would also give states the flexibility to tap into the Strategic National Stockpile (SNS) for Tamiflu, particularly if they lack their own state stockpile of the antiviral.

- SNS will make up to 1 million courses available initially and will adjust that number depending on demand. This should be sufficient to address spot shortages without causing a significant reduction in overall pandemic influenza preparedness as there are currently 36M treatment courses in the SNS.
- A jurisdiction that is experiencing a shortage and does not have access to its own stockpiled doses will be encouraged to reach out to our regional teams who will work with the SNS, FDA, and CDC to understand the need and deploy courses accordingly.
- ASPR is currently tracking six states/jurisdictions that have or are planning to submit requests for treatment courses (TCs):
 - Arizona (10,329 TCs); SNS processing for shipment 12/23
 - Idaho (2,000 TCs); request anticipated to come in week of 12/25
 - New Mexico (2,500 TCs); SOC to submit to SNS 12/23
 - New Jersey (1,000 TCs): shipment pushed to 12/27 to avoid weather delays and accommodate destination warehouse holiday schedule
 - Oregon (TBD); request anticipated to come 12/23
 - Republic of the Marshall Islands (200 TCs); SNS coordinating shipment (dependent upon aircraft availability)

Calls to CEOs

You and Commissioner Califf met with CEOs and senior leadership of USAntibiotics, Perrigo, Johnson and Johnson, and CHPA to discuss supply challenges related to amoxicillin and OTC pediatric ibuprofen and pediatric acetaminophen. ASPA published a [readout](#) of these calls.

Following your J&J conversation, FDA and HHS met with their staff again this week and the company agreed to share aggregate data about in-stock rates of its customers, starting the week of December 26th. The data includes the largest retailers (including Walmart, Amazon, Target, RiteAid, Walgreens, Costco, and CVS). The data will be including oral suspension and caplet dosage forms, and it will be specific to J&J products – children’s Tylenol and children’s Motrin, and possibly adult Tylenol and Motrin products.

FDA updates

FDA provided analyses of data from IRI Worldwide, a data firm, on pediatric internal analgesics, including sales and some in stock data (attached). FDA continues to work to receive IRI data with greater granularity, but in the meantime, J&J agreed to share aggregate data about in-stock rates of its customers.

FDA will continue to facilitate customs entry of supplies for pediatric OTC analgesics (hearing that shipments are clearing customs in “record time”).

One manufacturer of acetaminophen flagged that they are contemplating certain changes to their manufacturing process that may make it more efficient; FDA is standing by if they need expedited regulatory review of such changes.

FDA will continue to evaluate options for safe importation, if warranted, to increase supply. Given safety concerns associated with importation, FDA does not feel that importation is warranted at this time. For context, nearly 70 children in West Africa have died from cough syrup produced in India and contaminated with diethylene glycol (DEG).

Continued comms/engagement

ASPA, IEA, and divisions have continued their robust communications and engagement activities since the last principals meeting. All activities are included in the attached “Engagement and Communications Activities re: RSV and Flu,” which has also been shared with DPC. Some highlights include:

- Comms rollout for state stockpile/Tamiflu announcement (12/14; [Here’s the exclusive ASPR placed on this news](#)).
- ASPA Public Education Campaign pop-up COVID-19/flu vaccination clinics across the country, including Atlanta, GA, Pembroke Pines, FL, Somerton, AZ, Berea, OH, and Austin, TX (12/17).
- YOU traveled to Denver, CO to visit a children’s hospital. You also visited a nursing home to encourage COVID-19 and flu vaccination among senior citizens (12/19).
- YOU and Commissioner Califf calls to USAntibiotics, Perrigo, J&J, and CHPA. [ASPA sent this readout](#) and is sharing with press (12/20).
- Comms rollout for SNS/Tamiflu announcement. [ASPA sent this release and is sharing with press](#). IEA notified Governors (12/21).
- YOU held an event in Reno, NV to encourage seniors to get their updated COVID vaccine and flu shot. (12/22)

Attachments:

1. CDC Sit Rep (forthcoming, early next week)
2. Engagement and Communications Activities re: RSV and Flu
3. Children’s OTC Analgesic Products: Acetaminophen and Ibuprofen Consumer Sales Report

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Wednesday, December 28, 2022

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[Principals Meeting on Respiratory Illnesses](#).....page 5

- *Memo previewed on December 27; Updated Secretary's message, agenda, background information, CDC Sit Rep, CDC Flu CDU*
- *Memo consists of:*
 - *Cover memo*
 - *CDC Sit Rep*
 - *CDC Flu CDU*
 - *Engagement and Communications Activities re: RSV and Flu*
 - *Children's OTC Analgesic Products: Acetaminophen and Ibuprofen Consumer Sales Report*



Secretary Xavier Becerra – Daily Schedule

Wednesday, December 28th, 2022

11:00am – 11:30am ET WHITE HOUSE FOLLOW UP MEETING ON

8:00am – 9:30am PT RSV/FLU/COVID

Location: Zoom

Participants: Susan Rice (Director, Domestic Policy Council, the White House), Dr. Ashish Jha (Assistant to the President and Coordinator, White House COVID-19 Response), Kate Berner (Deputy Communications Director, the White House), and staff

Staff: Kacey Wulff (Senior Advisor), Kim Miller-Tolbert (Policy Advisor), Dawn O'Connell (Assistant Secretary for Preparedness and Response), and Dr. Robert Califf (Commissioner, Food and Drug Administration)

11:30am – 12:00pm ET BREAK

8:30am – 9:00am PT

12:00pm – 12:30pm ET DAILY UC CORE MEETING

9:00am – 9:30am PT Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Kate Wolff (Counselor to the Secretary), January Contreras (Assistant Secretary, Administration for Children and Families [ACF]), Robin Marcos-Dunn (Director of Office of Refugee Resettlement, ACF), and Norris Cochran (Deputy Assistant Secretary for Financial Resources)

12:30pm – 1:00pm ET

BREAK

9:30am – 10:00am PT

1:00pm – 2:00pm ET

PRINCIPALS COMMITTEE ON IMMIGRATION

10:00am – 11:00am PT

Location: Zoom

Participants: Cabinet Secretaries and Biden-Harris Administration
Leadership

Staff: UC Core Team