

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Tuesday, November 1, 2022

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- *New memo*
- *Memo consists of:*
 - *Talking points*
 - *Biographies*

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- *Memo previewed on October 31; Updated with participants talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

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- *Memo previewed on October 31; Updated with participants and talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*
 - *California COVID Data*

Youth Mental Health and Latino Health Tour Event.....page 40

- *Memo previewed on October 31: Updated with participants and talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

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- *Memo consists of:*
 - *Cover memo*
 - *Discussion paper for senior officials exercise 22-9: COVID-19 variant preparedness tabletop exercise*
 - *Senior Officials Exercise Program Conduct Slides*
 - *Tabletop on variants and surge response due out February 2022*



Secretary Xavier Becerra – Daily Schedule

Tuesday, November 1st, 2022

8:35am ET DEPART RESIDENCE TO SMF

5:35am PT

9:35am – 10:50am ET WHEELS UP SMF TO BUR

6:35am – 7:50am PT

11:00am ET DEPART BUR TO DOWNTOWN LOS ANGELES

8:00am PT

11:30am – 12:00pm ET NEW YORK ADOVCATES EQUITY ROUNDTABLE

8:30am – 9:00am PT Location: Zoom

Participants:

Staff: Rachel Pryor (Counselor to the Secretary) and Marvin Figueroa (Director, Intergovernmental and External Affairs)

12:15pm – 1:15pm ET BREAKFAST

9:15am – 10:15am PT

1:15pm ET DEPART SITE TO LOS ANGELES UNION STATION

10:15am PT

1:30pm – 2:30pm ET	COVERED CALIFORNIA EVENT
10:30am – 11:30am PT	<p>Location: Los Angeles Union Station</p> <p>Participants: Dr. Mark Ghaly (Secretary, California Health and Human Services), Mayor Eric Garcetti (invited), Congresswoman Karen Bass (invited), Jessica Altman (Executive Director, Covered California), and Zhang Yue, Covered California Enrollee</p> <p>Staff: Ben Scott (Deputy Director of Advance), Melanie Egorin (Assistant Secretary for Legislation), and Adrian Eng (Press Secretary)</p>
2:30pm ET	DEPART SITE TO DR. KENNETH WILLIAMS HEALTH
11:30am PT	CENTER
	Location: Dr. Kenneth Williams Health Center, 808 W. 58th Street, Los Angeles, CA 90037
3:00pm – 4:00pm ET	COVID-19 VACCINATION EVENT
12:00pm – 1:00pm PT	<p>Location: Dr. Kenneth Williams Health Center, 808 W. 58th Street, Los Angeles, CA 90037</p> <p>Participants: Representative Karen Bass, Jim Mangia (President & CEO, St. John’s Community Health), Mario Chavez (Director of Government Affairs & Community Outreach, St. Johns Community Health), Maria Genie (Executive Project Director, St. Johns Community Health), TBD on patients and clinic staff</p> <p>Staff: Ben Scott (Deputy Director of Advance), Melanie Egorin (Assistant Secretary for Legislation), and Adrian Eng (Press Secretary)</p>
4:00pm ET	DEPART SITE TO LUNCH
1:00pm PT	
5:15pm ET	DEPART LUNCH TO BOYS AND GIRLS CLUB OF SAN
2:15pm PT	FERNANDO VALLEY

Location: Boys and Girls Club of San Fernando Valley, 11251
Gleanoaks, Blvd, Pacoima, CA 91331

5:30pm – 7:00pm ET

MENTAL HEALTH AND LATINO TOUR EVENT

2:30pm – 4:00pm PT

Location: Boys and Girls Club of San Fernando Valley, 11251
Gleanoaks, Blvd, Pacoima, CA 91331

Participants: Congressman Tony Cardenas, Nicole Chase
(President & CEO, Boys & Girls Club of San Fernando Valley),
and TBD on additional attendees

Staff: Ben Scott (Deputy Director of Advance), Melanie Egorin
(Assistant Secretary for Legislation), and Adrian Eng (Press
Secretary)

7:00pm ET

DEPART LOS ANGELES TO SANTA MARIA

4:00pm ET

9:30pm ET

APPROX. ARRIVAL TO SANTA MARIA

6:30pm PT

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Wednesday, November 2, 2022

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- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

[Informational: CMS Hot Topics](#)page 17

- *Memo previewed on October 31; Updated with slide deck*
- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*

[IRA Senior Center Event](#)page 20

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

[Weekly COVID-19 Senior Leadership Meeting](#).....page 32

- *Standing memo; No updates*



Secretary Xavier Becerra – Daily Schedule

Wednesday, November 2nd, 2022

11:00am – 11:30am ET LIHEAP ANNOUNCEMENT PRESS CALL

8:00am – 8:30am PT Location: Conference call

Participants: Dr. Lanique Howard (Director of the Office of Community Services at the Administration for Children and Families) and Ali Zaidi (Assistant to the President and National Climate Advisor)

11:45am ET DEPART RON TO COMMUNITY HEALTH CENTERS

8:45am PT HEADQUARTERS CLINIC

Location: CLINIC: 430 S. Blosser Rd., Santa Maria, Ca. 93458

12:00pm – 12:20pm ET TOUR THE COMMUNITY HEALTH CENTERS

9:00am – 9:20am PT HEADQUARTERS CLINIC

Location: CLINIC: 430 S. Blosser Rd., Santa Maria, Ca. 93458

Participants: Representative Salud Carbajal and Ron Castle (CEO, Community Health Centers of the Central Coast)

Staff: Melanie Anne Egorin (Assistant Secretary for Legislation), Jeffrey Reynoso (Regional Director, Intergovernmental and External Affairs), and Adrian Eng-Gastelum (Acting-Deputy Assistant Secretary for Public Affairs)

12:20pm ET DEPART TOUR TO THE ROUNDTABLE

9:20am PT

Location: Roundtable at CHC Headquarters, 2050 S. Blosser Rd., Santa Maria, Ca. 93458

12:30pm – 1:30pm ET

ROUNDTABLE AT THE COMMUNITY HEALTH

9:30am – 10:30am PT

CENTERS HEADQUARTERS

Location: Roundtable at CHC Headquarters, 2050 S. Blosser Rd., Santa Maria, Ca. 93458

Participants: Representative Salud Carbajal, Ron Castle (CEO, Community Health Centers of the Central Coast [CHC]), Jose Gzsman (Director of Outreach Services, CHC), Sue Anderson (President & CEO, Dignity Health, Marian Regional Medical Center), Paige Batson (Deputy Director of Public Health, County of Santa Barbara Public Health), Stephanie Crosby (Dean Student Health, Allan Hancock College), Claire Wineman (Executive Director, Grower Shipper Association), Cathy Fisher (Agricultural Commissioner, County of Santa Barbara), Arcenio Lopez (Executive Director, MICOP), and TBD, Farmworker

Staff: Melanie Anne Egorin (Assistant Secretary for Legislation), Jeffrey Reynoso (Regional Director, Intergovernmental and External Affairs), and Adrian Eng-Gastelum (Acting-Deputy Assistant Secretary for Public Affairs)

1:30pm ET

DEPART SITE TO OXNARD, CALIFORNIA

10:30am PT

Location: Wilson Senior Center, 350 N C St #4646, Oxnard, CA 93030

2:00pm – 2:45pm ET

CMS HOT TOPIC [CMS WEEKLY CHECK-IN]

11:00am – 11:45am PT

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Rachel Pryor (Counselor to the Secretary), Melanie Egorin (Assistant Secretary for Public Affairs), Sarah Lovenheim (Assistant Secretary for Public Affairs), Marvin Figueroa (Director, Intergovernmental and External Affairs), Chiquita Brooks-LaSure (Administrator, Centers for Medicare and

Medicaid Services [CMS]), Jon Blum (Principal Deputy Administrator and Chief Operating Officer, CMS), Erin Richardson (Chief of Staff, CMS), Kyla Ellis (Policy Advisor, CMS), Will Harris (Senior Advisor, CMS), Hannah Katch (Senior Advisor, CMS), Arielle Woronoff (Director, Office of Legislation, CMS), Meena Seshamani (Administrator and Director, Center for Medicare, CMS), Ellen Montz, Director (Center for Consumer Information and Insurance Oversight, CMS), and Dan Tsai (Deputy Administrator and Director, Center for Medicaid and CHIP Services, CMS)

2:45pm – 3:00pm ET **DAILY CHECK-IN WITH DEPUTY SECRETARY ANDREA**
11:45am – 12:00pm PT **PALM**

Location: Zoom

Participants: Deputy Secretary Andrea Palm and Sean McCluskie (Chief of Staff)

3:30pm – 5:00pm ET **INFLATION REDUCTION ACT SENIOR CENTER EVENT**
12:30pm – 2:00pm PT

Location: Wilson Senior Center, 350 N C St #4646, Oxnard, CA 93030

Participants: Representative Julia Brownley, Renee Rakestraw (Assistant Director of Cultural and Community Services Department, City of Oxnard), Marisue Eastlake (Recreation Supervisor, City of Oxnard), Mayor John Zaragoza (City of Oxnard), Bert Perello (District 1 Councilmember), Gabe Teran (District 2 Councilmember), Vianey Lopez (District 5 Supervisor, County of Ventura), Victoria Jump (Director, Ventura County Area Agency on Aging), and Genevieve Flores-Haro (Associate Director, Mixteco Indigena Community Organizing Project)

Staff: Melanie Anne Egorin (Assistant Secretary for Legislation), Jeffrey Reynoso (Regional Director, Intergovernmental and External Affairs), and Adrian Eng-Gastelum (Acting-Deputy Assistant Secretary for Public Affairs)

5:00pm ET **DEPART SITE TO ANAHEIM, CALIFORNIA**

2:00pm PT

5:00pm ET

WEEKLY COVID BRIEFING

2:00pm PT

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Steve Cha (Counselor to the Secretary), Sarah Despres (Counselor to the Secretary), Kimberly Miller-Tolbert (Policy Advisor), Melanie Egorin (Assistant Secretary for Legislation), Sam Bagenstos (General Counsel, Office of the General Counsel), Barb McGarey (Deputy General Counsel, OGC), Mark Greenberg (Deputy General Counsel, OGC), Dawn O'Connell (Assistant Secretary for Preparedness and Response [ASPR]), Kimberly Espinosa (Chief Strategy Officer, ASPR), and Meg Sullivan (Senior Medical Advisor [COVID], ASPR)

8:00pm ET

APPROX. ARRIVAL TO RON

5:00pm PT

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Thursday, November 3, 2022

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- *Memo previewed on October 31; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Discussion paper for senior officials exercise 22-9: COVID-19 variant preparedness tabletop exercise*
 - *Senior Officials Exercise Program Conduct Slides*
 - *Tabletop on variants and surge response due out February 2022*

Open Enrollment Latino Health Tour Eventpage 26

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

Press Conference on Flu, Respiratory Syncytial Virus (RSV), and COVID.....page 38

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

Welcome Center Tour and Roundtablepage 48

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*
 - *Screening to Care Initiative – County of San Diego*
 - *FACT SHEET: Federal Resources to Support Asylum Seekers*



Secretary Xavier Becerra – Daily Schedule

Thursday, November 3rd, 2022

10:00am – 11:30am ET COVID VARIANT AND SURGE TABLETOP EXERCISE

7:00am – 8:30am PT Location: Zoom

Participants: Dr. Ashish Jha (Coordinator, White House Coronavirus Response Team), Deanne Criswell (Administrator, Federal Emergency Management Agency [FEMA], Secretary Denis McDonough Veterans Affairs and staff

Internal Participants: Stephen Cha (Counselor to the Secretary), Dawn O’Connell (Assistant Secretary for Preparedness and Response), Dr. Rob Califf (Commissioner, Food and Drug Administration), Dr. Tony Fauci (Director, National Institute of Allergy and Infectious Diseases [NIAID]), Emily Erbelding (Director, NIAID Division of Microbiology and Infectious Diseases), Dr. Larry Tabak (Acting Director, National Institutes of Health), and Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention)

12:00pm ET DEPART RON TO ALTAMED MEDICAL GROUP SANTA

9:00am PT ANA

Location: AltaMed Medical Group Santa Ana, 2720 S Bristol Street, Suite 104

12:30pm – 1:30pm ET OPEN ENROLLMENT LATINO HEALTH TOUR EVENT

9:30am – 10:30am PT Location: AltaMed Medical Group Santa Ana, 2720 S Bristol Street, Suite 104

Participants: Representative Lou Correa, Dr. Efrain Talamantes (Chief Operating Officer, AltaMed Health Services), Berenice

Constant (Vice President of Government Relations, AltaMed Health Services), Isabel Becerra (CEO, Coalition of Orange County Community Health Centers), Dr. Clayton Chau (Director, Orange County Health Care Agency and Orange County Health Officer), America Bracho (Executive Director, Latino Health Access), Mayra Alvarez (President, The Children's Partnership), Dr. Seciah Aquino (Acting Executive Director, Latino Coalition for a Healthy California), and Georgina Maldonado (Executive Director, Community Health Initiative of Orange County)

Staff: Cynthia Palafox (Director of Scheduling and Advance), Melanie Egorin (Assistant Secretary for Legislation), Jeffrey Reynoso (Regional Director, Intergovernmental and External Affairs), and Adrian Eng-Gastelum (Acting-Deputy Assistant Secretary for Public Affairs)

1:30pm ET

DEPART SITE TO SAN DIEGO, CALIFORNIA

10:30am PT

Location: County of San Diego Board Chambers, Third Floor, 1600 Pacific Highway, San Diego, 92101

3:30pm – 5:00pm ET

PRESS CONFERENCE ON FLU, RESPIRATORY

12:30pm – 2:00pm PT

SYNCYTIAL VIRUS AND COVID

Location: County of San Diego Board Chambers, Third Floor, 1600 Pacific Highway, San Diego, 92101

Participants: County Vice Chair Nora Vargas (First Supervisorial District), Nick Macchione (Agency Director and Deputy Chief Administration Officer, San Diego County Health and Human Services Agency), Carey Riccitelli (Director of Strategy and Innovation, San Diego HHSA), Devonna Almagro (Director of Communications and Binational Affairs, Office of Vice Chair Vargas), Pradeep K. Khosla (Chancellor, UC San Diego), Dr. Wilma Wooten (Public Health Officer, County of San Diego), Dr. Patrick Frias (CEO of Rady Children's Hospital), Dr. Paul Gothold (San Diego County Superintendent of Schools), and Ana Melgoza (Vice President of External Affairs, San Ysidro Health)

Staff: Cynthia Palafox (Director of Scheduling and Advance), Melanie Egorin (Assistant Secretary for Legislation), Jeffrey Reynoso (Regional Director, Intergovernmental and External

Affairs), and Adrian Eng-Gastelum (Acting-Deputy Assistant Secretary for Public Affairs)

5:00pm ET

DEPART SITE TO WELCOME CENTER

2:00pm PT

Location: South Region Live Well Center at National City, 401 Mile of Cars, National City, CA 91950

5:30pm – 7:00pm ET

WELCOME CENTER TOUR AND ROUNDTABLE

2:30pm – 4:00pm PT

Location: South Region Live Well Center at National City, 401 Mile of Cars, National City, CA 91950

Participants: County Vice Chair Nora Vargas (First Supervisorial District), Lucero Chavez Basilio (Director, San Diego County Office of Immigrant and Refugee Affairs), Nick Macchione (Agency Director and Deputy Chief Administration Officer, San Diego County Health and Human Services Agency), Carey Riccitelli (Director of Strategy and Innovation, San Diego HHSA), and Griselda Ramirez (Director of Community Engagement and Partnerships, Office of Supervisor Nora Vargas)

Staff: Cynthia Palafox (Director of Scheduling and Advance), Melanie Egorin (Assistant Secretary for Legislation), Jeffrey Reynoso (Regional Director, Intergovernmental and External Affairs), and Adrian Eng-Gastelum (Acting-Deputy Assistant Secretary for Public Affairs)

7:00pm ET

DEPART SITE

4:00pm PT

11:10pm ET

WHEELS UP SAN TO LAS

8:10pm PT

12:45am ET

APPROX. DEPART LAS TO RON

9:45pm PT

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Friday, November 4, 2022

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- *New memo*
- *Talking points*
- *Biographies*

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Conversation.....page 16

- *New memo*
- *Talking points*
- *Biographies*



Secretary Xavier Becerra – Daily Schedule

Friday, November 4th, 2022

11:30am ET **DEPART RON TO HOPE CHRISTIAN HEALTH CENTER**

8:30am PT Location: Hope Christian Health Center 4040 N. MLK Blvd North Las Vegas, NV 89032

12:00pm – 1:00pm ET **HOPE CHRISTIAN HEALTH CENTER**

9:00am – 10:00am PT Location: Hope Christian Health Center 4040 N. MLK Blvd North Las Vegas, NV 89032

Participants: Representative Steven Horsford, Steve Flores (Chief Executive Officer, Hope Christian Health Center), Dr. Fermin Leguen (Chief Medical Officer, Southern Nevada Health District), Shenakwa Hawkins (Nurse Practitioner, Care with Purpose Medical Center), Duy Nguyen (Vice President, Asian Community Development Corp), and Ericka Aviles (Owner, Estas En Tus Manos)

Staff: Ben Scott (Deputy Director of Advance) and Adrian Eng (Press Secretary)

1:00pm ET **DEPART SITE TO ASIAN COMMUNITY RESOURCE**

10:00am PT **CENTER**

Location: Asian Community Resource Center 1771 East Flamingo Road Ste 113 Las Vegas, NV 89119

1:30pm – 2:30pm ET	HOLD
10:30am – 11:30am PT	<p>Location: Asian Community Resource Center 1771 East Flamingo Road Ste 113 Las Vegas, NV 89119</p> <p>Participants: Mark Matsuo (Asian Community Resource Center, Managing Director), Rudy-Lee Domogsac (Asian Community Resource Center, Exchange Enrollment Facilitator), Ryan High (Nevada Health Link/Silver State Health Insurance Exchange, Executive Director), Bridgette Menist (The Abbi Agency, Junior Account Executive), Faith Palmer (Navigator), Cherie Hughes (Navigator), Daniel Vazquez (Navigator), Denice Domogsac (Navigator), Vanessa Cruz (Navigator)</p> <p>Staff: Ben Scott (Deputy Director of Advance) and Adrian Eng (Press Secretary)</p>
2:30pm ET	DEPART SITE TO PERSONAL
11:30am PT	
3:00pm – 3:30pm ET	WEEKLY SCHEUDLING CHECK-IN
12:00pm – 12:30pm PT	<p>Location: Zoom</p> <p>Participants: Cynthia Palafox (Director of Scheduling and Advance)</p>
3:30pm – 4:30pm ET	PRINCIPALS COMMITTEE ON IMMIGRATION
12:30pm – 1:30pm PT	<p>Location: Zoom</p> <p>Participants: Cabinet Secretaries and Biden-Harris Administration Leadership</p> <p>Staff: UC Core Team</p>
4:30pm – 5:30pm ET	ASPA HOLD
1:30pm – 2:30pm PT	
6:30pm ET	APPROX. ARRIVAL TO PERSONAL

3:00pm PT

DAILY BRIEFING BOOK

for

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XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Monday, November 7, 2022

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- *Memo consist of:*
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 - *White House Draft Memo*

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- *New memo*
- *Memo consists of:*
 - *Cover memo*

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- *Standing memo; No updates*

LOOK AHEAD:

11/9 - Key Areas of Discussion for Medicare Advantage.....page 22

- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*



Secretary Xavier Becerra – Daily Schedule

Monday, November 7th, 2022

11:30am – 11:45am ET PREPARATION FOR INTERVIEW WITH THE ROOT

8:30am – 8:45am PT Location: Zoom

Participants: Caroline Ciccone (Deputy Assistant Secretary for Public Affairs) and Liz Smalley (Press Secretary)

11:45am – 12:00pm ET INTERVIEW WITH THE ROOT

8:45am – 9:00am PT Location: Zoom

Participants: Angela Johnson (The Root)

Staff: Caroline Ciccone (Deputy Assistant Secretary for Public Affairs) and Liz Smalley (Press Secretary)

12:00pm – 12:30pm ET PREPARATION FOR CALL WITH BOB FENTON

9:00am – 9:30am PT Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Kacey Wulff (Senior Advisor), Kimberly Espinosa (Chief Strategy Officer, Assistant Secretary for Preparedness and Response), David Boucher (Health Scientist, ASPR), Sherri Berger (Chief of Staff, Centers for Disease Control and Prevention, CDC), and Rob Goldstein (Senior Advisor, CDC)

12:30pm – 1:00pm ET CALL WITH BOB FENTON

9:30am – 10:00am PT Location: Phone call

Participants: Bob Fenton (White House Monkeypox Coordinator, The White House)

1:00pm – 1:30pm ET **DESK TIME**

10:00am – 10:30am PT

1:30pm – 2:00pm ET **WEEKLY COVID SENIOR LEADERSHIP MEETING**

10:30am – 11:00am PT Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Steve Cha (Counselor to the Secretary), Sarah Despres (Counselor to the Secretary), Angela Botticella (Chief of Staff to the Deputy Secretary), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Jorge Silva (Deputy Assistant Secretary for Public Affairs, COVID), Dawn O’Connell (Assistant Secretary for Preparedness and Response [ASPA]) Kathryn Alvarez (Senior Advisor, ASPR), Meg Sullivan (Senior Medical Advisor [COVID], ASPR), Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC]), Dr. Rob Califf (Commissioner, Food and Drug Administration [FDA]), Admiral Rachel Levine (Assistant Secretary for Health [ASH]), and Dr. Vivek Murthy (U.S. Surgeon General)

2:00pm – 2:30pm ET **FDA TOBACCO REGULATIONS BRIEFING**

11:00am – 11:30am PT Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Steve Cha (Counselor to the Secretary), Dr. Rob Califf (Commissioner, Food and Drug Administration [FDA]), Julie Tierney (Chief of Staff, FDA), Tristan Colonius (Deputy Chief of Staff, FDA), Andi Fristedt (Deputy Commissioner for Policy, Legislation and International Affairs, FDA), and Bret Koplow (Attorney Advisor, FDA)

2:30pm – 5:00pm ET **DESK TIME**

11:30am – 2:00pm PT

5:00pm – 6:00pm ET **WEEKLY WHITE HOUSE COVID-19 RESPONSE/WHITE**
2:00pm – 3:00pm PT **COATS MEETING**

Location: Zoom

Participants: Dawn O’Connell (Assistant Secretary for Preparedness and Response), Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC]), Dr. Rob Califf (Commissioner, Food and Drug Administration), Dr. Vivek Murthy (Surgeon General, Assistant Secretary for Health), and Dr. Ashish Jha (Assistant to the President and Coordinator, White House COVID-19 Response)

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Tuesday, November 8, 2022

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- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*
 - *Signed Decision Memo - Pre-Development Memo for the 340B Administrative Dispute Resolution Process Notice of Proposed Rulemaking - June 03, 2021*

Key Areas of Discussion for Medicare Advantagepage 14

- *Memo previewed on November 7; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*

LOOK AHEAD:

11/10 – Informational: Medicaid Program Drug Misclassification and Medicaid Drug Rebate Program (MDRP) Proposed Rule.....page 17

- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*

11/10 – Video Recording to #VaxUpAmericapage 25

- *Memo consists of:*
 - *Cover memo*
 - *Video Transcript*

11/10 – Native American Heritage Month Celebrationpage 28

- *Memo consists of:*
 - *Cover memo*
 - *Native American Heritage Month Celebration Draft Agenda*
 - *Talking points*

11/10 – CDC Moving Forward: New Organizational Structure.....page 33

- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*



Secretary Xavier Becerra – Daily Schedule

Tuesday, November 8th, 2022

1:00pm – 1:30pm ET WEEKLY COUNSELORS CHECK IN

10:00am – 10:30am PT Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Melanie Fontes Rainer (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Clare Pierce-Wrobel (Counselor to the Secretary), Steven Lopez (Counselor to the Secretary), Andres Arguello (Policy Advisor), Melanie Egorin (Assistant Secretary for Legislation), Sarah Lovenheim (Assistant Secretary for Public Affairs), and Marvin Figueroa (Director, Intergovernmental And External Affairs)

1:30pm – 2:00pm ET 340B ADR RPRM BRIEFING

10:30am – 11:00am PT Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Steven Lopez (Counselor to the Secretary), Andres Arguello (Policy Advisor), Lizz Gramling (Executive Secretary), Samuel Bagenstos (General Counsel, Office of the General Counsel [OGC]), Barbara McGarey (Deputy General Counsel, OGC), Melanie Egorin (Assistant Secretary for Legislation), Marvin Figueroa (Director, Intergovernmental and External Affairs), Sarah Lovenheim (Assistant Secretary for Public Affairs), Caroline Ciccone (Deputy Assistant Secretary for Public Affairs), Carole Johnson (Administrator, Health and Resource Services Administration [HRSA]), Jordan Grossman (Chief of Staff, HRSA), and Rear Admiral Krista M. Pedley (Director, Office of Special Health Initiatives, HRSA)

2:00pm – 2:30pm ET **DAILY CHECK-IN WITH DEPUTY SECRETARY ANDREA**
11:00am – 11:30am PT **PALM**

Location: Zoom

Participants: Deputy Secretary Andrea Palm and Sean McCluskie
(Chief of Staff)

2:30pm – 3:00pm ET **DESK TIME**
11:30am – 12:00pm PT

3:00pm – 4:00pm ET **KEY AREAS OF DISCUSSION FOR MEDICARE**
12:00pm – 1:00pm PT **ADVANTAGE [WEEKLY CMS CHECK IN]**

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Steven Lopez (Counselor to the Secretary), Andres Arguello (Policy Advisor), Lizz Gramling (Executive Secretary), Samuel Bagenstos (General Counsel, Office of the General Counsel [OGC]), Barbara McGarey (Deputy General Counsel, OGC), Melanie Egorin (Assistant Secretary for Legislation), Marvin Figueroa (Director, Intergovernmental and External Affairs), Sarah Lovenheim (Assistant Secretary for Public Affairs), Caroline Ciccone (Deputy Assistant Secretary for Public Affairs), Ben Sommers (Office of the Assistant Secretary for Planning and Evaluation), Chiquita Brooks-LaSure (Administrator, Centers for Medicare & Medicaid Services [CMS]), Jonathan Blum (Principal Deputy Administrator & Chief Operating Officer, CMS), Erin Richardson (Chief of Staff, CMS), Arielle Woronoff (Director, Office of Legislation, CMS), Meena Seshamani (Deputy Administrator and Director, Center for Medicare, CMS), Dara Corrigan (Deputy Administrator and Director, Center for Program Integrity, CMS), Cheri Rice (Deputy Director, Center for Medicare, CMS), Molly Turco (Senior Advisor, Center for Medicare, CMS), Meghan O'Toole (Senior Advisor, Office of the Administrator, CMS), and Will Harris (Senior Advisor, Office of the Administrator, CMS)

4:00pm – 4:30pm ET

FDA UPDATES

1:00pm – 1:30pm ET

Location: Zoom

Participants: Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Steve Cha (Counselor to the Secretary), Samuel Bagenstos (General Counsel, Office of the General Counsel), Dr. Robert Califf (Commissioner of Food and Drugs [FDA]), Dr. Janet Woodcock (Principal Deputy Commissioner FDA), Julie Tierney (Chief of Staff, FDA), and Andi Fristedt (Deputy Commissioner of Policy, Legislation, and International Affairs, FDA)



DATE: June 13, 2022
TO: Secretary Xavier Becerra
THROUGH: Sean McCluskie, Chief of Staff
FROM: Clare Pierce-Wrobel, Counselor to the Secretary
SUBJECT: Counselor Check In

Details

What: Weekly Counselor Check In
Date: November 8, 2022
Time: 1:00pm-1:30pm ET
Location: Zoom (Link to join will be in your calendar)
Internal Event: Yes
Press: No

Topic:

Counselor portfolio updates.

Objective:

Opportunity for you and the Assistant Secretary of Legislation, Assistant Secretary for Public Affairs, and Director of Intergovernmental and External Affairs to learn about each Counselor's portfolio and receive top-line updates on key policy issues.

Secretary's Role:

Listen, engage, and ask questions.

List of Participants:

- Andrea Palm, Deputy Secretary
- Sean McCluskie, Chief of Staff – Covering Medicare
- Angela Ramirez, Deputy Chief of Staff
- Sarah Despres, Counselor to the Secretary – ASPR, CDC, FDA, OGA
- Rachel Pryor, Counselor to the Secretary – Medicaid, CHIP, SAMHSA
- Stephen Cha, Counselor to the Secretary – COVID-19
- Steven Lopez, Counselor to the Secretary – HRSA, OASH, IHS, Equity
- Kate Wolff, Counselor to the Secretary – Unaccompanied Children, ACF, ACL
- Clare Pierce-Wrobel, Counselor to the Secretary – NIH, AHRQ, Covering ONC

- Andrés Arguello, Policy Advisor
- Jessica Porras, Policy Advisor
- Melanie Egorin, Assistant Secretary for Legislation
- Sarah Lovenheim, Assistant Secretary for Public Affairs
- Marvin Figueroa, Director, Intergovernmental and External Affairs

Agenda:

I. Counselor Updates

- a. Kate Wolff, Counselor to the Secretary – Unaccompanied Children, ACF, ACL
- b. Steven Lopez, Counselor to the Secretary – HRSA, OASH, IHS, Equity
- c. Sarah Despres, Counselor to the Secretary – CDC, ASPR, OGA, FDA
- d. Stephen Cha, Counselor to the Secretary – COVID-19
- e. Clare Pierce-Wrobel, Counselor to the Secretary – NIH, AHRQ, and Covering ONC
- f. Rachel Pryor, Counselor to the Secretary – Medicaid, CHIP, SAMHSA
- g. Melanie Fontes Rainer, Counselor to the Secretary – Marketplace, OCR
- h. Sean McCluskie, Chief of Staff – Covering Medicare

II. ASL, ASPA, IEA Updates

- a. Melanie Egorin, Assistant Secretary for Legislation
- b. Sarah Lovenheim, Assistant Secretary for Public Affairs
- c. Marvin Figueroa, Director, Intergovernmental and External Affairs

III. Q & A

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Wednesday, November 9, 2022

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Biweekly COIVD Briefing.....page 6

- *Standing memo; No updates*

LOOK AHEAD:

11/12 – G20 Joint Finance and Health Ministerialpage 8

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

11/12 - The National Women's Law Center 50th Anniversary Gala.....page 13

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*
 - *Full participants list*
 - *Full run of show*

11/14 - HHS Convening to Advance Patient Safetypage 22

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Full event agenda*
 - *Annotated agenda for Secretary's participation and role*
 - *Full list of in-person attendees*

11/14 - Secretary's Signature on Key Documents relating to the Fiscal Year 2022 Agency Financial Report and Audit.....page 30

- ***Memo consists of:***
 - ***Cover memo***
 - **Information Memo – Review of Key Near-Final Draft Documents for Secretary's Signature relating to the Fiscal Year 2022 Agency Financial Report and Audit**
 - **TAB A: Final Message from the Secretary**
 - **TAB B: Near-Final Draft Statement of Assurance**
 - **TAB B1: Final FY 2022 Payment Integrity Results**
 - **TAB C: *Near-Final Draft* Management Representation Letter**

11/14 - Appropriations Member Four Corner Breakfastpage 33

- ***Memo consists of:***
 - ***Cover memo***
 - ***Talking points***



Secretary Xavier Becerra – Daily Schedule

Wednesday, November 9th, 2022

12:30am ET DEPART RESIDENCE TO SMF

9:30pm PT

1:55am – 7:00pm ET WHEELS UP SMF TO EWR

8:00am – 9:25am ET EWR TO DCA

9:45am ET APPROX. DEPART DCA TO RESIDENCE

1:00pm – 1:30pm ET MEETING WITH SEAN AND ANGELA

Location: Zoom

Participants: Sean McCluskie (Chief of Staff) and Angela Ramirez (Deputy Chief of Staff)

1:30pm – 2:00pm ET WEEKLY COVID BRIEFING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Steve Cha (Counselor to the Secretary), Kimberly Miller-Tolbert (Policy Advisor), Melanie Egorin (Assistant Secretary for Legislation), Sam Bagenstos (General Counsel, Office of the General Counsel), Dawn O'Connell (Assistant Secretary for Preparedness and Response [ASPR]), Kimberly Espinosa (Chief Strategy Officer, ASPR), Meg Sullivan (Senior Medical Advisor [COVID], ASPR), and Robert Gordon (Assistant Secretary for Financial Resources)

2:00pm – 5:30pm ET

HOLD FOR ASPA/WHITE HOUSE ASKS

5:30pm – 6:00pm ET

WEEKLY CABINET CALL

Location: Zoom

Participants: Cabinet Members and Chiefs of Staff, and White House Senior Staff

Staff: Sean McCluskie (Chief of Staff)

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Thursday, November 10, 2022

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TODAY:

[Overview of Today's Schedule](#).....page 4

[Native American Heritage Month Celebration](#)page 8

- *Memo previewed on November 7th; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Native American Heritage Month Celebration Draft Agenda*
 - *Talking points*

[UC Core Meeting](#).....page 15

- *Standing memo; No updates*

[Video Recording to #VaxUpAmerica](#)page 17

- *Memo previewed on November 7th; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Video Script*

[PREP: Appropriations Member Four Corner](#)

[Breakfast](#).....page 20

- *Memo previewed on November 9th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

Informational: Medicaid Program Drug Misclassification and Medicaid Drug Rebate Program (MDRP) Proposed Rulepage 25

- *Memo previewed on November 8th; No Updates*
- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck: Medicaid Drug Misclassification NPRM and the Medicaid Drug Rebate Program*
 - *DECISION: Medicaid Program; Misclassification of Drugs, Program Administration and Program Integrity Updates Under the Medicaid Drug Rebate Program Proposed Rule (CMS 2434-P)*

CDC Moving Forward: New Organizational Structurepage 33

- *Memo peeved on October 8th; Updated with slide deck*
- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*

Weekly Call with Dr. Jha.....page 36

- *Standing memo; No updates*

LOOK AHEAD:

11/15 – HLTH 2022 Conferencepage 38

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*
 - *Full run of show*
 - *Press list*



Secretary Xavier Becerra – Daily Schedule

Thursday, November 10th, 2022

9:30am ET

DEPART RESIDENCE TO HHS

10:00am – 10:15am ET

**OPENING REMARKS: HHS NATIVE AMERICAN
HERITAGE MONTH CELEBRATION**

Location: HHS Great Hall

Participants: Marvin Figueroa (Director, Intergovernmental and External Affairs), January Contreras (Assistant Secretary for Administration for Children and Families), Roselyn Tso, Director, Indian Health Center), Victor Joseph (STAC Chair, Executive Director, Village of Tanana, Alaska Primary), Ron Allen (Chairman, Jamestown S’Klallam Tribe, Portland Primary), and Chuck Hoskin (Chief, Cherokee Nation, Oklahoma City Primary)

Staff: Ben Scott (Deputy Director of Advance)

10:30am – 11:00am ET

WEEKLY UC CORE MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Kate Wolff (Counselor to the Secretary), Andrés Argüello (Policy Advisor), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Jorge Silva (Deputy Assistant Secretary for Public Affairs), Sam Bagenstos (General Counsel, Office of the General Counsel [OGC]), Mark Greenberg (Deputy General Counsel, OGC), January Contreras (Assistant Secretary, Administration for Children and Families) Jeff Hild (Principal Deputy Assistant Secretary, ACF), Andrea Chapman (Principal Deputy Director, Office of Refugee Resettlement (ORR), ACF),

Angel Padilla (Senior Advisor, ORR ACF), and Laura Kiesler (Program Manager, ORR, ACF)

11:00am – 11:30am ET BREAK

11:30am – 12:00pm ET RECORD DTC FOR VACCINATION WEEKS OF ACTION

Location: HHS Studio

Staff: Kelly Langford (Online Communications Director)

12:00pm – 12:30pm ET STATE IMPORTATION PLANS BRIEFING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Steve Cha (Counselor to the Secretary), Kimberly Miller-Tolbert (Policy Advisor), Dr. Robert Califf (Commissioner, Food and Drugs Administration [FDA]), Julia Tierney (Chief of Staff, FDA), Andi Fristedt (Deputy Commissioner of Policy, Legislation, and International Affairs, FDA), Nick Alexander (Director of Intergovernmental Affairs, FDA), Dr. Patrizia Cavazzoni (Center Director, FDA), Donald Ashley (Director, Office of Compliance, FDA), Jill Furman (Deputy Director, Office of Compliance, FDA), Leigh Verbois (Director, Office of Drug Security, Integrity and Response, FDA), Amanda Edmonds (Deputy Chief Counsel, OCC), and Kate Greenwood (Associate Chief Counsel, FDA)

12:30pm – 12:45pm ET PREPARATION FOR INTERVIEW WITH UNIVISION HOUSTON

Location: Zoom

Participants: Caroline Ciccone (Deputy Assistant Secretary for Public Affairs), Liz Smalley (Press Secretary), and Gabi Sibori (Press Assistant)

12:45pm – 1:30pm ET DESK TIME

1:30pm – 2:00pm ET

**PREPARATION FOR APPROPRIATIONS L-HHS
BREAKFAST MEETING**

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Melanie Egorin (Assistant Secretary for Legislation), Robert Gordon (Assistant Secretary for Financial Resources [ASFR]), Clarisse Saunders (Acting Chief, Congressional Appropriations, ASFR), and Jane Gelbmann (Director, ASFR)

2:00pm – 2:15pm ET

INTERVIEW WITH UNIVISION HOUSTON

Location: HHS Studio

Participants: Caroline Ciccone (Deputy Assistant Secretary for Public Affairs) and Gabi Sibori (Press Assistant)

2:15pm – 2:30pm ET

DAILY CHECK-IN WITH DEPSEC ANDREA PALM

Location: Zoom

Participants: Andrea Palm (Deputy Secretary) and Sean McCluskie (Chief of Staff)

2:30pm – 3:00pm ET

**MEDICAID DRUG MISCLASSIFICATION NPRM
BRIEFING**

Location: Zoom

Participants: Andrea Palm (Deputy Secretary) Sean McCluskie (Chief of Staff), Rachel Pryor (Counselor to the Secretary), Melanie Egorin (Assistant Secretary for Legislation), Marvin Figueroa (Director, Office of Intergovernmental and External Affairs), Sarah Lovenheim (Assistant Secretary for Public Affairs), Erin Richardson (Chief of Staff, Center for Medicare and Medicaid Services), Hannah Katch (Senior Advisor, Office of the Administrator, CMS), Arielle Woronoff (Director, Office of Legislation, CMS), Dan Tsai (Deputy Administrator and Director, Center for Medicaid and CHIP Services [CMCS], CMS), John Coster, Director of Pharmacy, CMCS, CMS), and Jane McClenathan (Policy Advisor, CMCS, CMS)

3:00pm – 3:30pm ET

**CENTERS FOR DISEASE CONTROL AND PREVENTION
TRANSFORMATION BRIEFING**

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Kacey Wulff (Senior Advisor), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC]), Dr. Mary Wakefield (Senior Counselor, CDC), Sherri Berger (Chief of Staff, CDC), and Kevin Griffis (Communications Director, CDC)

3:30pm – 4:00pm ET

BREAK

4:00pm – 4:30pm ET

WEEKLY SCHEUDLING CHECK-IN

Location: Office of the Secretary

Participants: Cynthia Palafox (Director of Scheduling and Advance)

4:30pm – 5:30pm ET

PRINCIPALS COMMITTEE ON IMMIGRATION

Location: Hybrid – Secretary's Conference Room

Participants: Cabinet Secretaries and Biden-Harris Administration Leadership

Staff: UC Core Team

5:30pm – 6:00pm ET

WEEKLY CALL WITH DR. ASHISH JHA

Location: Zoom

Participants: Dr. Ashish Jha (Assistant to the President and Coordinator, White House COVID-19 Response)

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Saturday, November 12, 2022

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- *Memo previewed on November 9th; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

[The National Women's Law Center 50th Anniversary Gala](#).....page 11

- *Memo previewed on November 9th; Updated with talking points, run of show and participants*
- *Memo consists of:*
 - *Cover memo*
 - *Talking Points*
 - *Biographies for Non-HHS/USG Meeting Participants*
 - *Full participant list*
 - *Full Run of Show*
 - *Floor plan*



Secretary Xavier Becerra – Daily Schedule

Saturday, November 12th, 2022

7:30am – 9:00am ET G20 HEALTH AND FINANCE MINISTERS MEETING

Location: WebEx

Participants: Secretary Janet Yellen, Eric Meyer (Deputy Assistant Secretary for Africa and the Middle East, Department of Treasury), Sri Mulyani Indrawati (Minister of Finance, Indonesia), and Budi Gunadi Sadikin (Minister of Health, Indonesia)

Staff: Peter Schmeissner (Director, Europe/Eurasia, G7/G20, Office of Global Affairs)

7:30pm ET DEPART RESIDENCE TO THE KENNEDY CENTER

7:50pm – 9:30pm ET NATIONAL WOMEN’S LAW CENTER 50TH ANNIVERSARY GALA

Location: The Reach, The Kennedy Center

Participants: Second Gentleman Doug Emhoff, Fatima Gross Graves (National Women’s Law Center), and Approximately 600 attendees comprised of private industry, government, advocacy, philanthropy, and academia

Staff: Cynthia Palafox (Director of Scheduling and Advance), Adeola Adesina (External Affairs Specialist, Intergovernmental and External Affairs [IEA]), and Cayla Kaplan (Communications Specialist, IEA)

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Monday, November 14, 2022

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- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

Appropriations Member Call with Chair Patty Murray.....page 11

- *New memo*
- *Memo consist of:*
 - *Cover memo*
 - *Talking points*

Appropriations Member Four Corner Breakfastpage 15

- *Memo previewed on November 9th; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

HHS Convening to Advance Patient Safety.....page 20

- *Memo previewed on November 9; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Full list of in-person attendees*

Weekly COVID-19 Senior Leadership Meeting.....page 29

- *Standing memo; No updates*

White House Tribal Nations Summit: Tribal Youth Forum.....page 31

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Tribal Youth Summit Event Draft Agenda*
 - *Biographies for Non-HHS/USG Meeting Participants*
 - *Talking points*

Sickle Cell Disease Registry Leaders' Data Roundtable Summit.....page 42

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Agenda*

LOOK AHEAD:

11/16 - Congratulating Secretary's Challenge Winners at Health Disparities Council Meetingpage 51

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

11/16 – Check-in with ARPA-H Director.....page 56

- *Memo consists of:*
 - *Cover memo*

11/16 - Meeting with Andrew Witty, CEO of UnitedHealth Grouppage 58

- *Memo consists of:*
 - *Cover memo*
 - *Biographies*



Secretary Xavier Becerra – Daily Schedule

Monday, November 14th, 2022

9:30am – 10:00am ET	[HOLD] PREPARATION FOR INTERVIEWS Location: Zoom Participants: Sarah Lovenheim (Assistant Secretary for Public Affairs), Kamara Jones (Principal Deputy Assistant Secretary for Public Affairs), John Kraus Deputy Assistant Secretary for Public Affairs), and Ilse Zuniga (Press Secretary)
10:00am – 11:00am ET	[HOLD] 1:1 BREAKFAST MEETING WITH SENATOR ROY BLUNT
11:30am – 11:45am ET	NOTE: SIGN FY2022 AGENCY FINANCIAL REPORT AND FINANCIAL STATEMENT AUDIT Location: Office of the Secretary
11:45am – 12:00pm ET	PREPARATION FOR THE AHRQ PATIENT SAFETY PLEDGE EVENT Location: Zoom Participants: Sean McCluskie (Chief of Staff), Clare Pierce-Wrobel (Counselor to the Secretary), and Caroline Ciccone (Deputy Assistant Secretary for Public Affairs)
12:00pm – 12:30pm ET	ASPA HOLD Location: Zoom

1:00pm – 2:00pm ET

AHRQ PATIENT SAFETY PLEDGE EVENT

Location: HHS Room 800

Participants: Robert Valdez (Director, Agency for Healthcare Research and Quality), Debra Houry (Acting Principal Deputy, Centers for Disease Control and Prevention), Jonathan Blum (Principal Deputy Administrator, Centers for Medicare and Medicaid Services), Dr. Robert Califf (Commissioner, Food and Drug Administration), Caroline Ciccone (Deputy Assistant Secretary for Public Affairs), Arati Prabhakar (Chief Science Advisor to the President and Director of the Office of Science and Technology Policy), Steven Lieberman (Deputy Undersecretary for Health, Veterans Health Administration), Rachael Fleurence (Senior Adviser to Dr. Francis Collins), Tejal Ghandi (formerly with the Institute for Healthcare Improvement and Jeff Brady, formerly with AHRQ), Jonathan Perlin (CEO of the Joint Commission), Healthcare delivery system executive leaders, board of trustee members, and health system patient safety leaders, Patient and family advocates, and participants on livestream

Staff: Clare Pierce-Wrobel (Counselor to the Secretary)

2:00pm – 2:30pm ET

DAILY CHECK-IN WITH DEPSEC ANDREA PALM

Location: Zoom

Participants: Andrea Palm (Deputy Secretary) and Sean McCluskie (Chief of Staff)

2:30pm – 3:00pm ET

BREAK

3:00pm – 3:15pm ET

OPENING REMARKS: WHITE HOUSE HHS NATIVE YOUTH MENTAL HEALTH SUMMIT

Location: HHS Great Hall

Participants:

3:15pm – 3:30pm ET

REMARKS: SICKLE CELL DISEASE REGISTRY LEADERS ROUNDTABLE

Location: Zoom

Participants:

Staff: Cayla Kaplan (Communications Specialist,
Intergovernmental and External Affairs)

3:30pm – 4:00pm ET

PREPARATION FOR HLTH CONFERENCE

Location: Zoom

Participants: Sean McCluskie (Chief of Staff), Clare Pierce-Wrobel (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Stacy Saunders (Counselor to the Secretary), Steve Cha (Counselor to the Secretary), Caroline Ciccone (Deputy Assistant Secretary for Public Affairs), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), and Cayla Kaplan (Communications Specialist, IEA)

4:00pm – 4:30pm ET

HOLD FOR MEMBER CALLS

4:30pm – 5:00pm ET

DESK TIME

5:00pm – 6:00pm ET

WEEKLY WHITE HOUSE COVID-19 RESPONSE / WHITE COATS MEETING

Location: Zoom

Participants: Dawn O’Connell (Assistant Secretary for Preparedness and Response), Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC]), Dr. Rob Califf (Commissioner, Food and Drug Administration), Dr. Vivek Murthy (Surgeon General, Assistant Secretary for Health), and Dr. Ashish Jha (Assistant to the President and Coordinator, White House COVID-19 Response)

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Tuesday, November 15, 2022

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[Weekly Counselors Check In](#).....page 5

[HLTH 2022 Conference](#)page 7

- *Memo previewed on November 10; Updated with talking points, press list and NYT article*
- *Memo consists of:*
 - *Cover memo*
 - *Biographies*
 - *Full Conference Agenda*
 - *Press List*
 - *NYT Article: We Advised Biden on the Pandemic. Much Work Remains to Face the Next Crisis*

[Meeting with Dr. Karen DeSalvo, Chief Health Officer of Google](#).....page 23

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Biographies*

LOOK AHEAD:

[11/16 - Informational: Evidence Development and Transitional Coverage of Emerging Technologies \(TCET\) Proposed Rule](#).....page 30

- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*



Secretary Xavier Becerra – Running Schedule

Tuesday, November 15th, 2022

6:30am ET **DEPART RESIDENCE FOR DCA**

7:50am – 1:20pm ET **WHEELS DCA TO LAS**

4:50am – 10:20am PT

1:45pm ET **DEPART DCA TO THE VENETIAN**

10:45am PT

2:30pm – 3:00pm ET **WEEKLY COUNSELORS CHECK IN**

11:30am – 12:00pm PT Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Melanie Fontes Rainer (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Clare Pierce-Wrobel (Counselor to the Secretary), Steven Lopez (Counselor to the Secretary), Andres Arguello (Policy Advisor), Melanie Egorin (Assistant Secretary for Legislation), Sarah Lovenheim (Assistant Secretary for Public Affairs), and Marvin Figueroa (Director, Intergovernmental And External Affairs)

5:20pm – 6:00pm ET **HLTH 2022 CONFERENCE**

2:20pm – 3:00pm ET Location: The Venetian Expo and Convention Center

Participants: Dr. Ezekiel “Zeke” Emanuel (Vice Provost of Global Initiatives at the University of Pennsylvania) and audience:

approximately 2,000 people in attendance for YOUR session, representing the entire health ecosystem such as health systems, insurers, employers, biopharma, retail pharmacy, tech, digital health startups, and investors.

Staff: Ben Scott (Deputy Director of Advance) and Lizeth Zardeneta (Advance Representative)

6:15pm – 6:30pm ET

3:15pm – 3:30pm PT

**MEETING WITH THE CHIEF HEALTH OFFICER OF
GOOGLE DR. KAREN DESALVO**

Location: The Venetian Veronese 2501B

Participants: Dr. Karen DeSalvo (Chief Health Officer, Google) and Rachel Gruner (Health Outreach Lead, Google)

Staff: Ben Scott (Deputy Director of Advance) and Lizeth Zardeneta (Advance Representative)

7:00pm ET

4:00pm PT

DEPART SITE TO LAS

8:30pm – 10:10pm ET

5:30pm – 7:10pm PT

WHEELS UP LAS TO SMF

10:30pm ET

7:30pm PT

DEPART SMF TO RESIDENCE

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Wednesday, November 16, 2022

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- *Standing memo; No updates*

[Monkeypox Principals Meeting](#)page 10

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *White House Slide Deck*

[Meeting with United Health Group CEO Andrew Witty](#).....page 13

- *Memo previewed on November 14; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Biographies*

[Congratulating Secretary's Challenge Winners at Health Disparities Council Meeting](#)page 21

- *Memo previewed on November 13; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

[Check-in with ARPA-H Director](#).....page 27

- *Memo previewed on November 14; No Updates*
- *Memo consists of:*
 - *Cover memo*

Informational: Evidence Development and Transitional Coverage of Emerging Technologies (TCET) Proposed Rulepage 29

- *Memo previewed on November 15; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*

Bilateral Introductory Meeting (Virtual) with Australian Minister of Health and Aged Care, Mark Butlerpage 32

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biography*

LOOK AHEAD:

11/17 - National Institutes of Health (NIH) Audit.....page 41

- *Memo consists of:*
 - *Cover memo*
 - *OIG Draft Report*

11/17 - Mental Health Roundtable with the “West Wing” Cast.....page 45

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

11/18 - Meeting with Marc Morial, President and CEO of the National Urban Leaguepage 62

- *Memo consists of:*
 - *Cover memo*
 - *Biographies*



Secretary Xavier Becerra – Daily Schedule

Wednesday, November 16th, 2022

11:00am – 11:30am ET PREPARATION FOR HHS-WH MONKEYPOX SYNC

8:00am – 8:30am PT Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Kacey Wulff (Senior Advisor), Melanie Egorin (Assistant Secretary for Legislation), Rose Sullivan (Principal Deputy Assistant Secretary for Legislation), Sarah Lovenheim (Assistant Secretary for Public Affairs), Marvin Figueroa (Director of Intergovernmental and External Affairs) Barbara McGarey (Deputy General Counsel, Office of the General Counsel), Dawn O’Connell (Assistant Secretary for Preparedness and Response), Kimberly Espinosa (Chief Strategy Officer, ASPR), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention), Sherri Berger (Chief of Staff, CDC), and Hilary Marston (Chief Medical Officer, Food and Drugs Administration)

11:30am – 12:00pm ET WEEKLY COVID BRIEFING

8:30am – 11:00am PT Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Steve Cha (Counselor to the Secretary), Kimberly Miller-Tolbert (Policy Advisor), Melanie Egorin (Assistant Secretary for Legislation), Dawn O’Connell (Assistant Secretary for Preparedness and Response [ASPR]), Kimberly Espinosa (Chief Strategy Officer, ASPR), Meg Sullivan (Senior Medical Advisor [COVID], ASPR), and Robert Gordon (Assistant Secretary for Financial Resources)

12:00pm – 12:30pm ET	FOOD AND DRUG ADMINISTRATION CHECK-IN
9:00am – 9:30am PT	<p>Location: Zoom</p> <p>Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Kacey Wulff (Senior Advisor), Dr. Robert Califf (Commissioner of Food and Drugs [FDA]), Dr. Janet Woodcock (Principal Deputy Commissioner FDA), Julie Tierney (Chief of Staff, FDA), Andi Fristedt (Deputy Commissioner of Policy, Legislation, and International Affairs, FDA)</p>
12:30pm – 1:00pm ET	BREAK
1:00pm – 1:30pm ET	HHS-WH MONKEYPOX CHECK-IN
10:00am – 10:30am PT	<p>Location: Zoom</p> <p>Participants: Robert Fenton (White House National Monkeypox Response Coordinator), Dr. Demetre Daskalakis (White House National Monkeypox Response Deputy Coordinator) Dr. Ashish Jha (Assistant to the President and Coordinator, White House COVID-19 Response), Liz Sherwood-Randall (Homeland Security Advisor, the White House), and Shalanda Young (Director, Office of Management and Budget)</p> <p>Staff: Sarah Despres (Counselor to the Secretary) and Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer)</p>
1:30pm – 1:50pm ET	MEETING WITH UNITEDHEALTH GROUP CEO
10:30am – 10:50am PT	<p>ANDREW WITTY</p> <p>Location: Zoom</p> <p>Participants: Andrew Witty (CEO, UnitedHealth Group) and staff</p> <p>Staff: Rachel Pryor (Counselor to the Secretary) and Stacy Saunders (Counselor to the Secretary)</p>
2:00pm – 2:15pm ET	OPENING REMARKS: HEALTH DISPARITIES COUNCIL

11:00am – 11:15am PT

MEETING

Location: Zoom

Participants: Senior Representatives Department Divisions that comprise the HHS Health Disparities Council

Staff: Steven Lopez (Counselor to the Secretary) and Andres Arguello (Policy Advisor)

2:15pm – 3:00pm ET

BREAK

11:15am – 12:00pm PT

3:00pm – 3:30pm ET

DAILY CHECK-IN WITH DEPSEC ANDREA PALM

12:00pm – 12:30pm PT

Location: Zoom

Participants: Andrea Palm (Deputy Secretary) and Sean McCluskie (Chief of Staff)

3:30pm – 4:00pm ET

MEETING WITH ARPA-H DIRECTOR

12:30pm – 1:00pm PT

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Clare Pierce-Wrobel (Counselor to the Secretary), Melanie Egorin (Assistant Secretary for Legislation), Renee Wegrzyn (Director, ARPA-H), Larry Tabak (Acting Director, National Institutes of Health [NIH]), and Tara Schwetz (Acting Principal Deputy Director, NIH)

4:00pm – 5:00pm ET

WEEKLY CMS CHECK-IN

1:00pm – 2:00pm PT

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Rachel Pryor (Counselor to the Secretary), Melanie Egorin (Assistant Secretary for Public Affairs), Sarah Lovenheim (Assistant Secretary for Public Affairs), Marvin Figueroa (Director, Intergovernmental and External Affairs), Chiquita Brooks-LaSure (Administrator, Centers for Medicare and Medicaid Services [CMS]), Jon Blum (Principal Deputy Administrator and Chief Operating Officer, CMS), Erin Richardson (Chief of Staff, CMS), Will Harris (Senior Advisor, CMS), and Lee Fleisher (Director and Chief Medical Officer, Center for Clinical Standards and Quality, CMS)

5:00pm – 5:30pm ET

BREAK

2:00pm – 2:30pm PT

5:30pm – 6:00pm ET

1:1 MEETING WITH SEAN

2:30pm – 3:00pm PT

Location: Zoom

Participants: Sean McCluskie (Chief of Staff)

6:00pm – 6:30pm ET

MEETING WITH AUSTRALIAN HEALTH MINISTER

3:00pm – 3:30pm PT

Location: Zoom

Participants: Mark Butler (Australian Minister of Health, Department of Health and Aged Care) and staff

Staff: Kacey Wulff (Senior Policy Advisor), Susan Kim (Chief of Chief, Office of Global Health [OGA]), and Michelle McConnell (Director for Asia Pacific Office, OGA)

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Thursday, November 17, 2022

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- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

[National Institutes of Health \(NIH\) Audit](#).....page 12

- *Memo previewed on November 16; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *OIG Draft Report*

[Mental Health Roundtable with the “West Wing” cast](#)page 16

- *Memo previewed on November 16; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

[Unaccompanied Children \(UC\) CORE Meeting](#)page 33

- *Standing memo; No update*

[Meeting with Marc Morial, President and CEO of the National Urban League](#).....page 35

- *Memo previewed on November 16; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Biographies*

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- *Standing memo; No updates*

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11/18 - Courtesy Call to Secretary of the Interior Deb Haaland.....page 47

- *Memo consists of:*
 - *Cover memo*
 - *White House Tribal Nations Summit Fact Sheet: HHS Deliverables*
 - *Talking Points*

11/21 – Oversight Briefing.....page 56

- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*



Secretary Xavier Becerra – Daily Schedule

Thursday, November 17th, 2022

10:30am – 10:45am ET CALL WITH SENATOR PATTY MURRAY

7:30am – 7:45am PT Location: Conference call

Participants: Senator Patty Murray and staff

Staff: Melanie Egorin (Assistant Secretary for Legislation), Robert Gordon (Assistant Secretary for Financial Resources [ASFR]), and Clarisse Saunders (Acting Chief for Congressional Affairs, ASFR)

10:45am – 11:30am ET BREAK

7:45am – 8:30am PT

**11:30am – 12:00pm ET BRIEFING ON THE INSPECTOR GENERAL AUDIT OF
8:30am – 9:00am PT THE NATIONAL INSTITUTES OF HEALTH AND
ECOHEALTH ALLIANCE**

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Kevin Barstow (Senior Counsel to the Deputy Secretary), Christi Grimm (Inspector General [OIG]), Juliet Hodgkins (Principal Deputy Inspector General, OIG), and Carla Lewis (Assistant Inspector General for Audit Services, OIG)

12:00pm – 1:15pm ET WEST WING MENTAL HEALTH ROUNDTABLE

9:00am – 10:15am PT Location: Zoom

Participants: Dr. Vivek Murthy (Surgeon General, Office of the Secretary for Health), Martin Sheen (Actor), Melissa Fitzgerald

(Actor), Mary McCormack (Actor), Dulé Hill (Actor), and Bradley Whitford (Actor)

Staff: Rachel Pryor (Counselor to the Secretary) and Eden Tesafaye (Special Assistant, Intergovernmental and External Affairs)

2:00pm – 2:30pm ET

WEEKLY UC CORE MEETING

11:00am – 11:30am PT

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Kate Wolff (Counselor to the Secretary), Andrés Argüello (Policy Advisor), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Jorge Silva (Deputy Assistant Secretary for Public Affairs), Sam Bagenstos (General Counsel, Office of the General Counsel [OGC]), Mark Greenberg (Deputy General Counsel, OGC), January Contreras (Assistant Secretary, Administration for Children and Families) Jeff Hild (Principal Deputy Assistant Secretary, ACF), Andrea Chapman (Principal Deputy Director, Office of Refugee Resettlement (ORR), ACF), Angel Padilla (Senior Advisor, ORR ACF), and Laura Kiesler (Program Manager, ORR, ACF)

2:30pm – 2:50pm ET

MEETING WITH NATIONAL URBAN LEAGUE

11:30am – 11:50am PT

PRESIDENT AND CEO MARC MORIAL

Location: Zoom

Participants: Marc Morial, (President and CEO of the National Urban League [NLC]), Lydia Isaac, (Vice President, Health Equity and Policy, NLC), Joi Chaney, (Executive Director of the Washington Bureau and Senior Vice President, Policy and Advocacy, NLC)

Staff: Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]) and Destiny Gregg (Confidential Assistant, IEA)

2:50pm – 3:00pm ET

BREAK

11:50am – 12:00pm PT

3:00pm – 4:00pm ET	WEEKLY IMMIGRATION PC
12:00pm – 1:00pm PT	Location: Zoom
	Participants: Cabinet Secretaries and Biden-Harris Administration Leadership
	Staff: UC Core Team
4:00pm – 4:30pm ET	BREAK
1:00pm – 1:30pm PT	
4:30pm – 5:00pm ET	WEEKLY SCHEDULING CHECK-IN
1:30pm – 2:00pm PT	Location: Zoom
	Participants: Cynthia Palafox (Director of Scheduling and Advance)
5:00pm – 5:30pm ET	DESK TIME
2:00pm – 2:30pm PT	
5:30pm – 6:00pm ET	WEEKLY CALL WITH DR. ASHISH JHA
2:30pm – 3:00pm PT	Location: Zoom
	Participants: Dr. Ashish Jha (Assistant to the President and Coordinator, White House COVID-19 Response)

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Friday, November 18, 2022

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- *Memo consists of:*
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 - *White House Tribal Nations Summit Fact Sheet: HHS Deliverables*
 - *Talking points*

[Call with Senator Dick Durbin \(D-IL\)](#).....page 13

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Biography*
 - *Region 5 Candidate Resume*

LOOK AHEAD:

11/21 – [Weekly Check-In with FDA: Inter-Agency Dispute Over Regulation of Animal Biotechnology Products](#)page 20

- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*

11/21 – [Overdose Prevention Strategy – Year in Review Update, One Year Anniversary](#).....page 27

- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*
 - *Q2 and Q3 activity milestone report*
 - *Anniversary compendium*



Secretary Xavier Becerra – Daily Schedule

Friday, November 18th, 2022

11:00am - 11:10am ET 1:1 CALL WITH SECRETARY DEB HAALAND

8:00am – 8:10am PT Location: Phone call

Participants: Secretary Deb Haaland

11:10am – 12:00pm ET ASPA HOLD

8:10am – 9:00am PT Location: Zoom

Staff: John Kraus (Deputy Assistant Secretary for Public Affairs)
and Ilse Zuniga (Press Secretary)

12:00pm – 12:30pm ET BREAK

9:00am – 9:30am PT

12:30pm – 12:45pm ET CALL WITH SENATOR DICK DURBIN

9:30am – 9:45am PT Location: Conference call

Participants: Senator Dick Durbin

Staff: Melanie Egorin (Assistant Secretary for Legislation [ASL])
and Kelsey Mellette (Chief of Staff, ASL)

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Monday, November 21, 2022

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- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*

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- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*
 - *Decision Memo*

Weekly COVID-19 Senior Leadership Meetingpage 27

- *Standing memo; No updates*

Overdose Prevention Strategy – Year in Review Update, One Year Anniversary.....page 29

- *Memo previewed on November 18; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*
 - *Q2 and Q3 activity milestone report*
 - *Anniversary compendium*

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- *Memo previewed November 17; Updated with slide deck*
- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

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- *Standing memo; No updates*

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- *Standing memo; No updates*

COVID-19 Response White Coats Meeting.....page 75

- *Standing memo; No updates*



Secretary Xavier Becerra – Daily Schedule

Monday, November 21st, 2022

11:00am – 11:30am ET OVERSIGHT PRE-BRIEF

8:00am – 8:30am PT Location: Zoom

Participants: Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Kacey Wulff (Senior Policy Advisor), Brian Kaplun (Special Assistant to the Chief of Staff), Sarah Despres (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Stacy Saunders (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Clare Pierce-Wrobel (Counselor to the Secretary), Steven Lopez (Counselor to the Secretary), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Kelsey Mellette (Chief of Staff, ASL), Leslie Zelenko (Deputy Assistant Secretary for Legislation), Madeline Daly (Deputy Assistant Secretary for Legislation), and Elizabeth Letter (Deputy Assistant Secretary for Legislation)

11:30am – 12:00pm ET FOOD AND DRUG ADMINISTRATION CHECK-IN

8:30am – 12:0am PT Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Kacey Wulff (Senior Advisor), Dr. Robert Califf (Commissioner of Food and Drugs [FDA]), Dr. Janet Woodcock (Principal Deputy Commissioner FDA)], Julie Tierney (Chief of Staff, FDA), Tristan Colonius (Deputy Chief of Staff, FDA), Andi Fristedt (Deputy Commissioner of Policy, Legislation, and International Affairs, FDA), Eric Flamm (Senior Policy Advisor, FDA), Steven Solomon (Center Director, FDA), Peter Beckerman (Deputy Chief Counsel for Program Review, FDA), Teresa Croce (Senior Advisor, FDA), and Lindsay Tobias (Special Assistant, FDA)

12:00pm – 1:00pm ET

9:00am – 10:00am PT

**OVERVIEW OF HHS NOTICE OF BENEFIT AND
PAYMENT PARAMETERS FOR 2024 PROPOSED RULE
[WEEKLY CMS CHECK-IN]**

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Rachel Pryor (Counselor to the Secretary), Melanie Egorin (Assistant Secretary for Public Affairs), Sarah Lovenheim (Assistant Secretary for Public Affairs), Marvin Figueroa (Director, Intergovernmental and External Affairs), Sam Bagenstos (General Counsel [OGC]), Paul Rodriguez (Deputy General Counsel, OGC), Chiquita Brooks-LaSure (Administrator, Centers for Medicare and Medicaid Services [CMS]), Jon Blum (Principal Deputy Administrator and Chief Operating Officer, CMS), Erin Richardson (Chief of Staff, CMS), Kyla Ellis (Policy Advisor, CMS), Kyla Ellis (Senior Advisor, CMS), Arielle Woronoff (Director, Office of Legislation, CMS), Ellen Montz, Director (Center for Consumer Information and Insurance Oversight, CMS), and Jeff Wu (Deputy Director of Policy, Center for Insurance Information and Oversight, CMS)

1:00pm – 1:30pm ET

10:00am – 10:30am PT

BREAK

1:30pm – 2:00pm ET

10:30am – 11:00am PT

BIWEEKLY COVID SENIOR LEADERSHIP MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Steve Cha (Counselor to the Secretary), Sarah Despres (Counselor to the Secretary), Kimberly Miller-Tolbert (Policy Advisor), Marvin Figueroa (Director, Intergovernmental and External Affairs), Sarah Lovenheim (Assistant Secretary for Public Affairs), Dawn O'Connell (Assistant Secretary for Preparedness and Response), Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases Director and Chief Medical Officer), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention), Dr. Rob Califf (Commissioner, Food and Drug Administration),

Admiral Rachel Levine (Assistant Secretary for Health [ASH]),
and Dr. Vivek Murthy (U.S. Surgeon General)

2:00pm – 2:30pm ET DAILY CHECK IN WITH DEPSEC ANDREA PALM

11:00am – 11:30am PT Location: Zoom

Participants: Andrea Palm (Deputy Secretary) and Sean McCluskie
(Chief of Staff)

2:30pm – 3:00pm ET OVERDOSE ANNIVERSARY/ROLL OUT BRIEFING

11:30am – 12:00pm PT Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie
(Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Brian
Kaplun (Special Assistant to the Chief of Staff), Rachel Pryor
(Counselor to the Secretary), Marvin Figueroa (Director,
Intergovernmental And External Affairs [IEA]), Eden Tesfaye
(Special Assistant, IEA), Sarah Lovenheim (Assistant Secretary for
Public Affairs), Kamara Jones (Deputy Assistant Secretary for
Strategic Planning), Adrian Eng (Press Secretary), Melanie Egorin
(Assistant Secretary for Legislation), Ben Sommers (Office of the
Assistant Secretary for Planning and Evaluation [ASPE]),
Tisamarie Sherry (Deputy Assistant Secretary for Behavioral
Health, Disability, and Aging Policy), Laina Bush (Associate
Deputy Assistant Secretary for Science and Data Policy, ASPE),
Joel Dubenitz (Social Science Analyst, ASPE), Daniel Schwartz
(Social Science Analyst, ASPE), Teresa Manocchio (Special
Assistant, ASPE), Alicia Swenson-O'Brien (Special Assistant,
ASPE), Monica Rousseau (Social Science Analyst, ASPE), Jon
Oliver (Economist, ASPE), Admiral Rachel Levine (Assistant
Secretary for Health [OASH]), Meriam Mikre (Senior Advisor,
OASH), Dr. Robert Califf (Commissioner, Food and Drug
Administration [FDA]), Marta Sokolowska (Deputy Center
Director, Center for Drug Evaluation and Research, FDA), Chris
Jones (Deputy Director, National Center for Injury Prevention and
Control [CDC]), Shari Ling (Deputy Chief Medical Officer, Center
for Medicare and Medicaid Services), Dr. Miriam Delphin-
Rittmon (Assistant Secretary for Mental Health and Substance Use
[SAMHSA]), Tom Coderre (Acting Deputy Assistant Secretary for
Mental Health and Substance Use), Yngvild Olsen (Director of the
Center for Substance Abuse Treatment, SAMHSA), Dr. Lawrence
Tabak (Performing the Duties of the Director of National Institutes
of Health [NIH]), Wilson Compton (Deputy Director, National

Institute on Drug Abuse, NIH), Nora Volkow (Director, National Institute on Drug Abuse, NIH), Lauren Behsudi (Senior Advisor, Assistant Secretary for Children and Families), Carole Johnson (Administrator, Health Resources and Services Administration, HRSA), Patsy Cunningham (Behavioral Health Analyst, HRSA), and Julie Lunstead (Public Health Analyst, HRSA)

3:00pm – 3:30pm ET

OVERSIGHT BRIEFING

12:00pm – 12:30pm PT

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Kacey Wulff (Senior Policy Advisor), Brian Kaplun (Special Assistant to the Chief of Staff), Sarah Despres (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Stacy Saunders (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Clare Pierce-Wrobel (Counselor to the Secretary), Steven Lopez (Counselor to the Secretary), Andres Arguello (Policy Advisor), Kimberly Miller-Tolbert (Policy Advisor), Kevin Barstow (Senior Counsel to the Deputy Secretary), Elizabeth Wessel (Senior Advisor to the Deputy Secretary), Sarah Lovenheim (Assistant Secretary for Public Affairs), Melanie Egorin (Assistant Secretary for Legislation), Elizabeth Letter (Deputy Assistant Secretary for Legislation), Sam Bagenstos (General Counsel [OGC]), Barb McGarey (Deputy General Counsel, OGC), Tara Ganapathy (Senior Counsel, OGC), Robert Gordon (Assistant Secretary for Financial Resources [ASFR]), and Sam Shipley (Special Advisor, ASFR)

3:30pm – 4:00pm ET

BREAK

12:30pm – 1:00pm PT

4:00pm – 4:30pm ET

WEEKLY COUNSELORS CHECK-IN

1:00pm – 1:30pm PT

Location: Zoom

Participants: Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Kacey Wulff (Senior Policy Advisor), Brian Kaplun (Special Assistant to the Chief of Staff), Sarah Despres (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Stacy Saunders (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Clare Pierce-Wrobel (Counselor to the Secretary),

Steven Lopez (Counselor to the Secretary), Marvin Figueroa (Director, Intergovernmental And External Affairs), Melanie Egorin (Assistant Secretary for Legislation), and Sarah Lovenheim (Assistant Secretary for Public Affairs)

4:30pm – 5:00pm ET

WEEKLY UC CORE MEETING

1:00pm – 1:30pm PT

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Kate Wolff (Counselor to the Secretary), Andrés Argüello (Policy Advisor), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Jorge Silva (Deputy Assistant Secretary for Public Affairs), Sam Bagenstos (General Counsel, Office of the General Counsel [OGC]), Mark Greenberg (Deputy General Counsel, OGC), January Contreras (Assistant Secretary, Administration for Children and Families) Jeff Hild (Principal Deputy Assistant Secretary, ACF), Andrea Chapman (Principal Deputy Director, Office of Refugee Resettlement (ORR), ACF), Angel Padilla (Senior Advisor, ORR ACF), and Laura Kiesler (Program Manager, ORR, ACF)

5:00pm – 6:00pm ET

WEEKLY WHITE HOUSE COVID-19 RESPONSE / WHITE COATS MEETING

2:00pm – 3:00pm PT

Location: Zoom

Participants: Dawn O’Connell (Assistant Secretary for Preparedness and Response), Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC]), Dr. Rob Califf (Commissioner, Food and Drug Administration), Dr. Vivek Murthy (Surgeon General, Assistant Secretary for Health), and Dr. Ashish Jha (Assistant to the President and Coordinator, White House COVID-19 Response)

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Friday, November 25, 2022

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- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

TBD - [Call with Congresswoman González-Colón \(PR-AL\)](#).....page 13

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

11/28 - [Member Calls on 42 CFR Part 2 NPRM](#).....page 18

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*
 - Letter from Rep. Mullin on 42 CFR Part 2

11/28 - [Meeting with Trinity Health Leadership and Board Members](#).....page 26

- *Memo consists of:*
 - *Cover memo*
 - *Biographies*

11/28 - [Appropriations Member Call with Senator Roy Blunt \(R-MO\)](#).....page 36

- *Memo consists of:*
 - *Cover memo*
 - *Biographies*

11/29 - [Update on Executive Order to Lower Drug Costs and Overview of Accountable Care Organization](#).....page 40

- *Memo consists of:*
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11/30 - [Recognition, Remembrance, and Reflection: The Syphilis Study at Tuskegee and Macon County, AL – 50th Recognition Event](#).....page 43

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Monday, November 28, 2022

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- *Memo consists of:*
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 - *Talking Points*
 - *Biographies for Non-HHS/USG Meeting Participants*
 - *Letter from Rep. Mullin on 42 CFR Part 2*

[Meeting with Trinity Health Leadership and Board Members](#)page 26

- *Memo previewed on November 25; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Biographies for Non-HHS/USG Meeting Participants*

[Call with Congresswoman González-Colón \(PR-AL\)](#).....page 36

- *Memo previewed on November 25; No updates*
- *Memo consists of:*
 - *Cover memo*
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- *New memo*
- *Memo consists of:*
 - *Cover memo*

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- *Standing memo; No updates*

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- *Memo consists of:*
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 - *Slide Deck*
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 - *Grant Rule Regulatory Text*
 - *Grants Rule Timeline, Including Litigation*

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- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*



Secretary Xavier Becerra – Daily Schedule

Monday, November 28th, 2022

10:15am – 10:30am ET CALL WITH REPRESENTATIVE MARKWAYNE MULLIN

7:15am – 7:30am PT Location: Conference call

Participants: Representative Markwayne Mullin and staff

Staff: Melanie Egorin (Assistant Secretary for Legislation [ASL])
and Kelsey Mellette (Chief of Staff, ASL)

10:30am – 11:00am ET BREAK

7:30am – 8:00am PT

11:00am – 11:15am ET CALL WITH SENATOR JOE MANCHIN

8:00am – 8:15am PT Location: Conference call

Participants: Senator Joe Manchin and staff

Staff: Melanie Egorin (Assistant Secretary for Legislation [ASL])
and Kelsey Mellette (Chief of Staff, ASL)

11:15am – 11:30am ET [HOLD] CALL WITH SENATOR SHELLEY CAPITO

8:15am – 8:30am PT Location: Conference call

Participants: Senator Shelley Capito and staff

Staff: Melanie Egorin (Assistant Secretary for Legislation [ASL])
and Kelsey Mellette (Chief of Staff, ASL)

11:30am – 11:45am ET CALL WITH REPRESENTATIVE EARL BLUMENAUER

8:30am – 8:45am PT	<p>Location: Conference call</p> <p>Participants: Representative Earl Blumenauer and staff</p> <p>Staff: Melanie Egorin (Assistant Secretary for Legislation [ASL]) and Kelsey Mellette (Chief of Staff, ASL)</p>
11:45am – 12:30pm ET 8:45am – 9:30am PT	<p>BREAK</p>
12:30pm – 12:50pm ET 9:30am – 9:50am PT	<p>MEETING WITH TRINITY HEALTH</p> <p>Location: Zoom</p> <p>Participants: Michael Slubowski (President and CEO, Trinity Health), Barrett Hatches (President and CEO of Chicago Family Health Center and member of Trinity Health Board of Directors), David Southwell (Chair, Trinity Health Board of Directors), Sr. Joan (Sister Joan) Marie Steadman (Chair of Catholic Health Ministries and member of Trinity Health Board of Directors), Tina Weatherwax Grant (Senior Vice President for Public Policy & Advocacy, Trinity Health), Jennifer Nading (Director of Medicare and Medicaid Policy and Regulatory Affairs, Trinity Health), and Debbie Curtis (Vice President, McDermott+Consulting)</p> <p>Staff: Stacy Saunders (Counselor to the Secretary), Jesse Cross-Call (Deputy Director of External Affairs, Office of Intergovernmental and External Affairs), and Melanie Egorin (Assistant Secretary for Legislation)</p>
12:50pm – 1:00pm ET 9:50am – 10:00am PT	<p>BREAK</p>
1:00pm – 1:15pm ET 8:15am – 8:30am PT	<p>[HOLD] CALL WITH REPRESENTATIVE JENNIFFER GONZALEZ COLON</p> <p>Location: Conference call</p> <p>Participants: Representative Jenniffer Gonzalez Colon and staff</p>

Staff: Melanie Egorin (Assistant Secretary for Legislation [ASL]) and Kelsey Mellette (Chief of Staff, ASL)

1:15pm – 1:30pm ET BREAK

10:15am – 10:30am PT

1:30pm – 2:00pm ET PREPARATION FOR WHITE HOUSE RSV/FLU/COVID

10:30am – 11:00am PT MEETING

Location: Zoom

Participants: Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Kimberly Miller-Tolbert Arguello (Policy Advisor), Kamara Jones (Deputy Assistant Secretary for Public Affairs), John Kraus (Deputy Assistant Secretary for Public Affairs), Marvin Figueroa (Director, Intergovernmental And External Affairs), Dawn O’Connell, Assistant Secretary for Preparedness and Response [ASPR]), Kathryn Alvarez (Chief of Staff, ASPR), Meg Sullivan (Chief Medical Officer, ASPR), Kimberly Espinosa (Chief Strategy Officer, ASPR), Jose Romero (Director, National Center for Immunization and Respiratory Diseases, Centers for Disease Control and Prevention), Dr. Robert Califf (Commissioner, Food and Drug Administration [FDA]), Julie Tierney (Chief of Staff, FDA), Hilary Marston (Chief Medical Officer, FDA), Will Harris (Senior Advisor, Centers for Medicare and Medicaid Services [CMS]), and Hannah Katch (Senior Advisor, CMS)

2:00pm – 4:00pm ET BREAK

11:00am – 1:00pm ET

4:00pm – 4:30pm ET WHITE HOUSE RSV/FLU/COVID MEETING

1:00pm – 1:30pm PT Location: Zoom

Participants: Susan Rice (Director, Domestic Policy Council, the White House), Dr. Ashish Jha (Assistant to the President and

Coordinator, White House COVID-19 Response), Kate Berner (Deputy Communications Director, the White House), and staff

Staff: Sarah Despres (Counselor to the Secretary), Dawn O’Connell, Assistant Secretary for Preparedness and Response), and Dr. Robert Califf (Commissioner, Food and Drug Administration)

4:30pm – 5:00pm ET

BREAK

1:30pm – 2:00pm PT

5:00pm – 6:00pm ET

WEEKLY WHITE HOUSE COVID-19 RESPONSE / WHITE COATS MEETING

2:00pm – 3:00pm PT

Location: Zoom

Participants: Dawn O’Connell (Assistant Secretary for Preparedness and Response), Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC]), Dr. Rob Califf (Commissioner, Food and Drug Administration), Dr. Vivek Murthy (Surgeon General, Assistant Secretary for Health), and Dr. Ashish Jha (Assistant to the President and Coordinator, White House COVID-19 Response)