

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Monday, October 3, 2022

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 - *Talking points*

10/6 – Meeting with Dr. Francis Collins.....page 8

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

10/5 - Pre-Recorded Remarks for Global Mental Health Summit.....page 12

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

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Tuesday, October 4, 2022

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- *Memo consists of:*
 - *Cover memo*
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- *New Memo*
- *Memo consists of:*
 - *Cover memo*
 - *Memorandum to the General Counsel on the Proposed Settlement*

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- *Memo previewed on September 29; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

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- *New Memo*
- *Memo consists of:*
 - *Cover memo*

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- *Standing memo; updated with slide deck and agenda*

LOOK AHEAD:

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- *Memo consists of:*
 - *Cover memo*
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10/6 - First Spouses' Youth Mental Health Summitpage 58

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies for Non-HHS/USG Meeting Participants*
 - *Full Run of Show*

10/6 - Visión y Compromiso (VyC)'s 20th Annual Promotoras and Community Health Workers Conference.....page 72

- *Memo consists of:*
 - *Cover memo*
 - *Talking Points*
 - *Biographies for Non-HHS/USG Meeting Participants*
 - *Full Run of Show*



Secretary Xavier Becerra – Daily Schedule

Tuesday, October 4th, 2022

9:15am ET DEPART RESIDENCE TO THE WHITE HOUSE

9:30am – 9:45am ET COVID-19 TESTING

Location: The White House Medical Unit

10:00am – 11:00am ET AI BILL OF RIGHTS BLUEPRINT ROLL OUT EVENT

Location: The White House EEOB 350

Participants: Secretary Miguel Cardona, Dr. Alondra Nelson (Director, Office of Science and Technology Policy), Charlotte Burrows (Chair, U.S. Equal Employment Opportunity Commission), Rohit Chopra (Director, Consumer Financial Protection Bureau), and Damon Hewitt (President and Executive Director, Lawyers' Committee for Civil Rights)

Staff: Clare Pierce-Wrobel (Counselor to the Secretary)

11:00am ET APPROX. DEPART THE WHITE HOUSE TO RESIDENCE

11:30am – 12:00pm ET WEBER SETTLEMENT UPDATE

Location: Zoom

Participants: Sean McCluskie (Chief of Staff), Steven Lopez (Counselor to the Secretary), Sam Bagenstos (General Counsel, Office of the General Counsel), and Roselyn Tso (Director, Indian Health Service)

12:00pm – 1:00pm ET

BREAK

1:00pm – 1:30pm ET

INTERNAL PREPARATION FOR EBOLA PRINCIPALS COMMITTEE MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Loyce Pace (Assistant Secretary for Global Affairs), Dawn O’Connell (Assistant Secretary for Preparedness and Response [ASPR]), Kathryn Alvarez (Chief of Staff), Gary Disbrow (Acting Director, Biomedical Advanced Research and Development Authority, ASPR), David Boucher (Health Scientist, ASPR), Dr. Rochelle Walensky (Director, Center for Disease Control and Prevention [CDC]), Sherri Berger (Chief of Staff, CDC), Dr. Chris Braden (Director of Emerging Infections, CDC), Henry Walke (Director, Division of Preparedness and Emerging Infections, CDC), and Joel Montgomery (Chief- Viral Special Pathogens Branch, CDC)

1:30pm ET

DEPART RESIDENCE TO THE WHITE HOUSE

2:00pm – 3:00pm ET

EBOLA PRINCIPALS COMMITTEE MEETING

Location: The White House Situation Room

Participants: Cabinet Members and White House Leadership

3:30pm – 4:30pm ET

REPRODUCTIVE RIGHTS TASKFORCE MEETING WITH PRESIDENT JOE BIDEN AND VICE PRESIDENT KAMALA HARRIS

Location: The White House State Dining Room

Participants President Joe Biden, Vice President Harris, Jennifer Klein (Director, Gender Policy Council), Attorney General Merrick Garland, Secretary Denis McDonough, Department of Veterans Affairs, Secretary Miguel Cardona, Deputy Secretary

Kathleen Hicks (Department of Defense), Associate Attorney General Vanita Gupta (Department of Justice), Chair Lina Khan (Federal Trade Commission), and Chair Jessica Rosenworcel (Federal Communications Commission)

Staff: Melanie Fontes Rainer (Counselor to the Secretary)

5:00pm ET

APPROX. THE WHITE HOUSE TO RESIDENCE

5:15pm – 5:30pm ET

PREPARATION FOR THE INFLATION REDUCTION ACT PEN AND PAD

Location: Zoom

Participants: Sarah Lovenheim (Assistant Secretary for Public Affairs), Kamara Jones (Principal Deputy Assistant Secretary for Public Affairs), and Carolina Ciccone (Deputy Assistant Secretary for Public Affairs)

5:30pm – 6:00pm ET

BIWEEKLY MONKEYPOX CHECK-IN

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Kacey Wulff (Senior Advisor), Melanie Egorin (Assistant Secretary for Legislation), Rose Sullivan (Principal Deputy Assistant Secretary for Legislation), Sarah Lovenheim (Assistant Secretary for Public Affairs), Marvin Figueroa (Director of Intergovernmental and External Affairs) Barbara McGarey (Deputy General Counsel, Office of the General Counsel), Dawn O'Connell (Assistant Secretary for Preparedness and Response), Sherri Berger (Chief of Staff, Centers for Disease Control and Prevention), and Dr. Rob Califf (Commissioner, Food and Drugs Administration [FDA]), and Julie Tierney (Chief of Staff, FDA)

6:00pm – 6:30pm ET

BIWEEKLY HHS/WHITE HOUSE MONKEYPOX SYNC

Location: Zoom

Participants: Robert Fenton (White House National Monkeypox Response Coordinator), Dr. Demetre Daskalakis (White House National Monkeypox Response Deputy Coordinator), Dr. Ashish Jha (Assistant to the President and Coordinator, White House COVID-19 Response), Liz Sherwood-Randall (Assistant to the President for Homeland Security, The White House), and White House staff

Staff: Sarah Despres (Counselor to the Secretary) and Dawn O'Connell (Assistant Secretary for Preparedness and Response)

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Wednesday, October 5, 2022

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- *Memo previewed on October 4; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Biography*

PREP: Meeting with Dr Francis Collinspage 15

- *Memo previewed on October 3; Updated with Proposal for a National Hepatitis C Elimination Program in the United States and slide deck*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Proposal for a National Hepatitis C Elimination Program in the United States*
 - *Slide Deck*

988 Update Briefing.....page 35

- *Memo previewed on September 1; Updated with slide deck*
- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*

Pre-Recorded Remarks for Global Mental Health Summitpage 39

- *Memo previewed on October 3; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

Weekly COVID-19 Senior Leadership Meetingpage 44

- *Standing memo; No updates*

Weekly Cabinet Member Callpage 46

- *New Memo*
- *Memo consists of:*
 - *Cover memo*

Call with Dr. Jha.....page 49

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Draft playbook on variants and surge response*



Secretary Xavier Becerra – Daily Schedule

Wednesday, October 5th, 2022

8:10am ET

DEPART RESIDENCE TO HHS

8:30am – 9:00am ET

**BILAT WITH THE UGANDAN MINISTER OF HEALTH
DR. JANE ACENG OCERO**

Location: Zoom

Participants: Dr. Jane Aceng Otero (Minister of Health of Uganda)
and staff

Staff: Kacey Wulff (Senior Advisor), Dawn O’Connell (Assistant
Secretary for Preparedness and Response), Loyce Pace (Assistant
Secretary for Global Affairs [OGA]), and Elana Clarke (Acting
Director, Africa Regional Team, OGA)

9:00am – 9:15am ET

PREPARATION FOR LATINO MEDIA

Location: Conference call

Participants: Kamara Jones (Principal Deputy Assistant Secretary
for Public Affairs), Jorge Silva (Deputy Assistant Secretary for
Public Affairs), and Adrian Eng-Gastelum (Press Secretary)

9:20am – 9:40am ET

**TAPED INTERVIEW WITH CBS VLAD DUTHIERS AND
ANNE MARIE GREEN**

Location: HHS Studio

Participants: Vlad Duthiers and Anne Marie Green

Staff: Adrian Eng-Gastelum (Press Secretary)

9:50am – 10:15am ET	<p>IN-PERSON TAPED INTERVIEW WITH TELEMUNDO ZULEMA SALAZAR</p> <p>Location: HHS Studio</p> <p>Participants: Zulema Salazar</p> <p>Staff: Adrian Eng-Gastelum (Press Secretary)</p>
10:15am – 10:30am ET	<p>PREPARATION FOR THE ASSISTANT SECRETARY FOR PLANNING AND EVALUATION PRESS CALL</p> <p>Location: Conference call</p> <p>Participants: Steve Cha (Counselor to the Secretary), Jorge Silva (Deputy Assistant Secretary for Public Affairs), and Zach Dembner (Press Secretary)</p>
10:30am – 11:00am ET	<p>BREAK</p>
11:00am – 11:30am ET	<p>PRE-BRIEF FOR MEETING WITH DR. FRANCIS COLLINS</p> <p>Location: Zoom</p> <p>Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Clare Pierce-Wrobel (Counselor to the Secretary), Steve Cha (Counselor to the Secretary), and Rachel Pryor (Counselor to the Secretary)</p>
11:30am – 12:00pm ET	<p>BREAK</p>
12:00pm – 12:30pm ET	<p>988 UPDATE BRIEFING</p> <p>Location: Zoom</p> <p>Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Rachel Pryor (Counselor to the Secretary), Marvin Figueroa (Director, Intergovernmental and External Affairs), Kimberly Espinosa (Deputy Assistant Secretary for Legislation), Sarah Lovenheim (Assistant Secretary for Public Affairs), Miriam Delphin-Rittmon (Assistant Secretary for Mental Health and</p>

Substance Abuse), Sonia Chessen (SAMHSA Chief of Staff, Substance Abuse and Mental Health Services Administration [SAMHSA]), John Palmieri (Medical Advisor, Acting Director 988, SAMHSA), and James Wright (Chief Operations Officer, 988, SAMHSA)

12:30pm – 1:00pm ET

RECORD REMARKS FOR ITALIAN MENTAL HEALTH SUMMIT

Location: HHS Studio

Staff: Susan Kim (Chief of Staff, Office of Global Affairs)

1:00pm – 1:30pm ET

DAILY CHECK-IN WITH DEPUTY SECRETARY ANDREA PALM

Location: Zoom

Participants: Deputy Secretary Andrea Palm and Sean McCluskie (Chief of Staff)

1:45pm ET

DEPART HHS TO RESIDENCE

2:00pm – 4:00pm ET

PERSONAL

4:00pm – 4:30pm ET

ASSISTANT SECRETARY FOR PLANNING AND EVALUATION PRESS CALL

Location: Conference call

Participants: Ben Sommers (Deputy Assistant Secretary for Planning and Evaluation) and Dr. Ashish Jha (Assistant to the President and Coordinator, White House COVID-19 Response)

Staff: Jorge Silva (Deputy Assistant Secretary for Public Affairs)

4:30pm – 5:00pm ET

BIWEEKLY COVID BRIEFING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Steve Cha (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Kimberly Miller-Tolbert (Policy Advisor), Melanie Egorin (Assistant Secretary for Legislation), Sam Bagenstos (General Counsel, Office of the General Counsel), Mike Varrone (General Attorney, OGC), Dawn O’Connell (Assistant Secretary for Preparedness and Response [ASPR]), Kimberly Espinosa (Chief Strategy Officer, ASPR), Meg Sullivan (Senior Medical Advisor [COVID], ASPR), Rebecca Haffajee (Acting Assistant Secretary for Planning and Evaluation), Ben Sommers (Deputy Assistant Secretary for Planning and Evaluation), Laina Bush (Deputy Assistant Secretary for Planning and Evaluation), Nancy DeLew (Associate Deputy Assistant Secretary for Planning and Evaluation), and Sharon Arnold (Associate Deputy Assistant Secretary for Planning and Evaluation)

5:15pm – 5:30pm ET

1:1 CALL WITH DR. ASHISH JHA

Location: Phone call

Participants: Dr. Ashish Jha (Assistant to the President and Coordinator, White House COVID-19 Response)

5:30pm – 6:00pm ET

WEEKLY CABINET CALL

Location: Zoom

Participants: Cabinet Members and Chiefs of Staff, and White House Senior Staff

Staff: Sean McCluskie (Chief of Staff)

DAILY BRIEFING BOOK

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XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

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- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biography*

First Spouses' Youth Mental Health Summitpage 15

- *Memo previewed on October 3; Updated with talking points and run of show*
- *Memo consists of:*
 - *Cover memo*
 - *Biographies*
 - *Full run of show*

Meet and Greet with Samuel J. Heyman Service to America Medals
("Sammies") Finalistspage 38

- *Memo previewed on September 8; Updated with participants*
- *Memo consists of:*
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- *Memo previewed on September 30; Updated with participants and slide deck*
- *Memo consists of:*
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Meeting with Dr. Francis Collins.....page 49

- *Memo previewed on October 3; Updated with Proposal for a National Hepatitis C Elimination Program in the United States*
- *slide deck*
- *Memo consists of:*
 - *Cover memo*
 - *Proposal for a National Hepatitis C Elimination Program in the United States*
 - *Slide Deck*

Department of Education Hispanic Heritage Month Eventpage 71

- *New memo*
- *Memo consists of:*
 - *Cover memo*

Visión y Compromiso (VyC)’s 20th Annual Promotoras and Community Health Workers Conferencepage 73

- *Memo previewed on October 4; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
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The National Consumers League Trumpeter Awardpage 94

- *Memo previewed on October 4; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

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- *Memo consists of:*
 - *Cover memo*
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10/7 – Senior Center Meet & Greet with Congresswoman Kathy Castor (D-FL-14).....page 108

- *Memo consists of:*
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10/11 - Swearing-In Ceremony of Robert Gordon as Assistant Secretary for Financial Resources.....page 113

- *Memo consists of:*
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10/11 - Swearing-In Ceremony of Dr. Renee Wegrzyn a Director of the Advanced Research Projects Agency for Health.....page 117

- *Memo consists of:*
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10/11 – Relaunch of HHS Language Access Steering Committee.....page 121

- *Memo consists of:*
 - *Cover memo*
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Secretary Xavier Becerra – Daily Schedule

Thursday, October 6th, 2022

8:40am ET

DEPART RESIDENCE TO HHS

9:00am – 9:30am ET

PREPARATION FOR THE INFLATION AND REDUCTION ACT PEN AND PED

Location: Office of the Secretary / Conference call

Participants: Sean McCluskie (Chief of Staff), Rachel Pryor (Counselor to the Secretary), Sam Bagenstos (General Counsel, Office of the General Counsel), Melanie Egorin (Assistant Secretary for Public Affairs), Sarah Lovenheim (Assistant Secretary for Public Affairs), Kamara Jones (Principal Deputy Assistant Secretary for Public Affairs), Caroline Ciccone (Deputy Assistant Secretary for Public Affairs), Chiquita Brooks-LaSure (Administrator, Centers for Medicare and Medicaid Services [CMS]), Erin Richardson (Chief of Staff, CMS), Bruce Alexander (Director of Communications, CMS), Meena Seshamani (Director, Center for Medicare, CMS), and Ellen Montz, Director (Center for Consumer Information and Insurance Oversight, CMS)

9:30am – 10:30am ET

INFLATION AND REDUCTION ACT PEN AND PED

Location: Secretary's Conference Room

Participants: Chiquita Brooks-LaSure (Administrator, Centers for Medicare and Medicaid Services [CMS]), Meena Seshamani (Director, Center for Medicare, CMS), Ellen Montz, Director (Center for Consumer Information and Insurance Oversight, CMS), Ahmed Aboulenein (Reuters), Amanda Seitz (Associated Press), Anne Flaherty (ABC News), John Wilkerson (Inside Health Policy), Joyce Frieden (MedPage Today), Ken Alltucker (USA Today), Lauren Clason (CQ Roll Call), Nathaniel Weixel (The

Hill), Peter Sullivan (Axios), Rachel Cohrs (STAT News), Selena Simmons-Duffin (NPR), Sheryl Gay Stolberg (The New York Times), Spencer Kimball (CNBC), Stephanie Armour (The Wall Street Journal), Tami Luhby (CNN), and Tony Pugh (Bloomberg)

Staff: Sarah Lovenheim (Assistant Secretary for Public Affairs), Ciccone (Deputy Assistant Secretary for Public Affairs), Chiquita Brooks-LaSure (Administrator, Centers for Medicare and Medicaid Services [CMS]), Erin Richardson (Chief of Staff, CMS), and Bruce Alexander (Director of Communications, CMS)

10:15am – 10:30am ET

**BRIEF MEET AND GREET WITH PANDEMIC
INSTRUMENT NEGOTIATOR PAMELA HAMAMOTO**

Location: Office of the Secretary

Participants: Pamela Hamamoto (U.S. Pandemic Negotiator, Office of Global Affairs [OGA]), Colin McIff (Deputy Director, OGA), and Kaysie Brown (U.S. Department of State)

11:00am – 11:30am ET

**CENTERS FOR MEDICARE AND MEDICAID SERVICES
UPDATE**

Location: Zoom

Participants: Sean McCluskie (Chief of Staff), Rachel Pryor (Counselor to the Secretary), Sam Bagenstos (General Counsel, Office of the General Counsel [OGS]), Paul Rodriguez (Deputy General Counsel, OGC), Janice Hoffman (Deputy General Counsel, OGC), Melanie Egorin (Assistant Secretary for Public Affairs), Chiquita Brooks-LaSure (Administrator, Centers for Medicare and Medicaid Services [CMS]), Erin Richardson (Chief of Staff, CMS), Meena Seshamani (Director, Center for Medicare, CMS), and Meghan O'Toole (Senior Advisor, CMS)

11:30am – 12:00pm ET

LUNCH

12:00pm – 1:00pm ET

**FIRST SPOUSES' YOUTH MENTAL HEALTH
ROUNDTABLE**

Location: HHS Room 800

Participants: Dr. William Bell (President and CEO of Casey Family Programs), Dr. David Sanders (Executive Vice President of Systems Improvement for Casey Family Programs), Dr. Sara Goza (President of the American Academy of Pediatrics), Tracey Quillen Carney (First Spouse of Delaware), Susanne Shore (First Spouse of Nebraska), Abby Cox (First Spouse of Utah), Sarah Stitt (First Spouse of Oklahoma), Lauren Baker (First Spouse of Massachusetts), Mayda Berrios (young person from Delaware), Michael Weitzman (young person from Oklahoma), Elizabeth “Lizzie” Petterson (young person from Utah), Sebastian Coolidge (young person from Nebraska), James Robson (young person from Massachusetts), and

Audience: There will be audience members for the Roundtable in the room, including AAP staff and pediatricians, Casey Family programs staff, the first spouses’ staff, and other young people who will participate in the second Roundtable of the Summit

Staff: Rachel Pryor (Counselor to the Secretary), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Cayla Kaplan (Communications Specialist, IEA), Eden Tesfaye (Special Assistant, IEA), January Contreras (Assistant Secretary, Administration for Children and Families), and Dr. Miriam Delphin-Rittmon (Assistant Secretary, Mental Health and Substance Use)

1:00pm – 1:30pm ET

**MEET AND GREET WITH SERVICE TO AMERICA
MEDAL AWARDEES**

Location: Office of the Secretary

Participants: Andrea Palm (Deputy Secretary), Cheryl Campbell (Assistant Secretary for Administration), Kimberly Armstrong (Health Scientist, Assistant Secretary for Preparedness and Response [ASPR]), David Boucher (Health Scientist, ASPR), Daniel Wolfe (Health Scientist, ASPR), Mitch Zeller (Director, Center for Tobacco Products, Food and Drugs Administration), and Clifford Lane (NIAID Deputy Director for Clinical Research and Special Projects, National Institutes of Health)

2:00pm – 2:30pm ET

**OVERVIEW OF MARKETPLACE OPEN ENROLLMENT X
AND OUTREACH CAMPAIGN [WEEKLY CMS CHECK
IN]**

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Rachel Pryor (Counselor to the Secretary), Melanie Egorin (Assistant Secretary for Public Affairs), Sarah Lovenheim (Assistant Secretary for Public Affairs), Marvin Figueroa (Director, Intergovernmental and External Affairs), Chiquita Brooks-LaSure (Administrator, Centers for Medicare and Medicaid Services [CMS]), Jon Blum (Principal Deputy Administrator and Chief Operating Officer, CMS), Erin Richardson (Chief of Staff, CMS), Kyla Ellis (Policy Advisor, CMS), Arielle Woronoff (Director, Office of Legislation, CMS), Ellen Montz, Director (Center for Consumer Information and Insurance Oversight [CCIIO], CMS), Jeff Wu (Deputy Director for Policy, CCIIO, CMS), Ben Walker (Deputy Director for Operations, CCIIO, CMS), Melissa Jaffe (Senior Data Advisor, CCIIO, CMS), Bruce Alexander (Director, Office of Communications, CMS), Mary Wallace (Deputy Director for Operations, Office of Communications, CMS), Chris Koepke (Director, Strategic Marketing Group, Office of Communications, CMS), and Stephanie Costello (Director, Partner Relations Group)

2:30pm – 3:00pm ET

MEETING WITH DR. FRANCIS COLLINS

Location: Zoom

Participants: Dr. Francis Collins (Special Advisor for Special Projects, The White House) and Rachael Fleurence (Senior Advisor to Dr. Francis Collins)

Staff: Clare Pierce-Wrobel (Counselor to the Secretary), Steve Cha (Counselor to the Secretary), and Rachel Pryor (Counselor to the Secretary)

3:00pm ET

DEPART HHS TO THE DEPARTMENT OF EDUCATION

3:15pm – 3:45pm ET

**DEPARTMENT OF EDUCATION HISPANIC HERITAGE
MONTH EVENT**

Location: Department of Education Terrace

Participants: Secretary Miguel Cardona and Department of
Education staff

Staff: Cynthia Palafox (Director of Scheduling and Advance) and
Esmeralda Orozco (Scheduler)

3:45pm ET

DEPART DEPARTMENT OF EDUCATION TO HHS

4:00pm – 4:15pm ET

REMARKS: VISION Y COMPROMISO EVENT

Location: Zoom

Participants: Maria Lemus (Executive Director of Visión y
Compromiso) and Melinda Cordero-Bárzaga (Associate Director
of Visión y Compromiso)

Audience: Approximately 800-1,000 promotoras and other
community leaders to attend in person with others joining virtually
from throughout the US, Mexico, and Latin America

Staff: Steven Lopez (Counselor to the Secretary) and Cayla Kaplan
(External Affairs Specialist, Intergovernmental and External
Affairs)

4:30pm – 5:30pm ET

PRINCIPALS COMMITTEE ON IMMIGRATION

Location: Zoom

Participants: Cabinet Secretaries and Biden-Harris Administration
Leadership

Staff: UC Core Team

5:30pm ET

DEPART HHS TO VICE PRESIDENT'S RESIDENCE

6:00pm – 7:00pm ET

**VICE PRESIDENT AND SECOND GENTLEMEN
RECEPTION IN HONOR OF HISPANIC HERITAGE
MONTH**

Location: The Vice President's Residence

Participants: Vice President Harris, Second Gentleman Doug Emhoff

Staff: Cynthia Palafox (Director of Scheduling and Advance)

7:00pm ET

DEPART VICE PRESIDENT RESIDENCE TO SITE

7:30pm – 7:50pm ET

**REMARKS: NATIONAL CONSUMER LEAGUES ANNUAL
AWARDS DINNER**

Location: Salamandar Hotel - 1330 Maryland Ave SW,
Washington, DC 20024

Participants: Dr. Francis Collins (Special Advisor for Special Projects, The White House), Frederick Isasi (Executive Director, Families USA), Mary Cheh (D.C. Councilmember), 200+ attendees, which cover a broad swathe, from nonprofits and advocacy groups, trade associations, labor groups, government, and industry which includes tech and telecom, pharmaceuticals, health, food and beverage, transportation, and more.

Staff: Brian Kaplun (Special Assistant to the Chief of Staff) and Adeola Adesina (External Affairs Specialist, Intergovernmental and External Affairs)

7:50pm ET

APPROX. DEPART SITE TO RESIDENCE

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Friday, October 7, 2022

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Visit to Hurricane Ian National Disaster Medical System (NDMS) Emergency Room Missionpage 6

- *Memo previewed on October 6; Updated with agenda, talking points, biographies, and current ASFR Senior Leader Brief*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*
 - *Current ASFR Senior Leader Brief*

Senior Center Meet & Greet with Congresswoman Kathy Castor (D-FL-14).....page 12

- *Memo previewed on October 6; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

LOOK AHEAD:

Informational: CMS Innovation Center's Specialty Care Strategy.....page 20

- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*



Secretary Xavier Becerra – Daily Schedule

Friday, October 7th, 2022

5:20am ET DEPART RESIDENCE TO DCA

6:10am – 8:35am ET WHEELS UP DCA TO TPA (TAMPA, FLORIDA)

8:45am ET DEPART TPA TO SITE

Location: Town ‘N Country Senior Center

7606 Paula Drive Tampa, FL 33615

9:00am – 10:00am ET SENIOR CENTER MEET AND GREET

Location: Town ‘N Country Senior Center

7606 Paula Drive Tampa, FL 33615

Participants: Congresswoman Kathy Castor, Florida State Senator Janet Cruz, and Frances Duran Brea (Senior Centers General Manager, Hillsborough County Department of Aging Services)

Staff: Ben Scott (Director of Advance), Lizeth Zardeneta (Advance Representative), and Gaby Sibori (Press Assistant)

10:00am ET DEPART SITE TO PORT CHARLOTTE, FLORIDA

Location: National Disaster Medical System (NDMS), 2280 Aaron St, Port Charlotte, FL 33952

10:30am – 10:40am ET INTERNAL PREPARATION FOR THE ASSISTANT SECRETARY FOR PLANNING AND EVALUATION PRESS CALL

Location: Conference call

Participants: Steve Cha (Counselor to the Secretary), Sarah Lovenheim (Assistant Secretary for Public Affairs), Jorge Silva (Deputy Assistant Secretary for Public Affairs), Zach Dembner (Press Secretary), Ben Sommers (Deputy Assistant Secretary for Planning and Evaluation), and Will Harris (Senior Advisor, Center for Medicare and Medicaid Services)

10:40am – 11:00am ET HHS-WH PREPARATION FOR THE ASSISTANT SECRETARY FOR PLANNING AND EVALUATION PRESS CALL

Location: Conference call

Participants: The White House Staff

Staff: Steve Cha (Counselor to the Secretary), Sarah Lovenheim (Assistant Secretary for Public Affairs), Jorge Silva (Deputy Assistant Secretary for Public Affairs), Zach Dembner (Press Secretary), Ben Sommers (Deputy Assistant Secretary for Planning and Evaluation), and Will Harris (Senior Advisor, Center for Medicare and Medicaid Services)

11:30am – 12:00pm ET PRESS CALL FOR ASSISTANT SECRETARY FOR PLANNING AND EVALUATION REPORT

Location: Conference call

Participants: Ben Sommers (Deputy Assistant Secretary for Planning and Evaluation) and Dr. Ashish Jha (Assistant to the President and Coordinator, White House COVID-19 Response)

Staff: Jorge Silva (Deputy Assistant Secretary for Public Affairs)

1:00pm – 2:30pm ET ASSISTANT SECRETARY FOR PREPAREDNESS AND RESPONSE HURRICANE RELIEF SITE

Location: National Disaster Medical System (NDMS), 2280 Aaron St, Port Charlotte, FL 33952

Participants: Mike Smith (Director, National Disaster Medical System), Scott Lee (Federal Health Coordinating Official, Administration for Strategic Preparedness and Response), Mark Thorp (National Disaster Medical System Midwest-1 Team Commander), and National Disaster Medical System Staff on-site

Staff: Ben Scott (Director of Advance), Lizeth Zardeneta (Advance Representative), Gaby Sibori (Press Assistant), Dawn O'Connell (Assistant Secretary for Preparedness and Response [ASPR]), and Kathryn Alvarez (Chief of Staff, ASPR)

2:30pm ET

DEPART SITE TO RSW (FORT MYERS, FL)

5:40pm – 8:00pm ET

WHEELS UP RSW TO DCA

8:15pm ET

DEPART DCA TO PERSONAL

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Wednesday, October 19, 2022

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- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

Lunch with Ron Klain and EPA Administrator Regan.....page 30

- *Memo previewed on October 18; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

Meeting with HHS Regional Directors and Photo Opportunity.....page 37

- *Memo previewed on October 17; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

Weekly COVID Briefing.....page 48

- *Standing memo; No updates*

Weekly Counselors Check In.....page 50

- *Standing memo; No updates*

Hot Topics in Upcoming Medicare Calendar Year 2023 Payment

Rules.....page 52

- *Memo previewed on October 17; Updated with slide deck and Secretarial briefing-dental proposals*
- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*
 - *Secretarial Briefing-Dental Proposals*

LOOK AHEAD:

10/21 - Community Project Funding Event with Congresswoman Madeleine Dean (D-PA-04).....page 57

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

10/21 - Workforce Event with Senator Bob Casey (D-PA).....page 63

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

10/21 - Biotech Event with Senator Bob Casey (D-PA).....page 68

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*



Secretary Xavier Becerra – Daily Schedule

Wednesday, October 19th, 2022

9:00am – 9:30 am ET PREP FOR OVER-THE-COUNTER HEARING AIDS EVENT

Location: Conference Line

Participants: Sarah Lovenheim (Assistant Secretary for Public Affairs), Kamara Jones (Deputy Assistant Secretary for Strategic Planning), Kelsey Mellette (Chief of Staff, ASL), Leslie Zelenko (Deputy Assistant Secretary for Legislation), Adeola Adesina (External Affairs Specialist), Erica Jefferson (Associate Commissioner For External Affairs, Office of External Affairs, FDA), Lizeth Zardeneta (Advance Representative)

9:30am – 10:15am ET OVER-THE-COUNTER HEARING AIDS EVENT

Location: Walgreens (1306 U St NW, Washington, DC 20009)

Participants: Dr. Robert Califf (Commissioner, FDA), Senator Elisabeth Warren (D-Mass.), Roberta Cordano (Gallaudet University, President)

Staff: Sarah Lovenheim (Assistant Secretary for Public Affairs), Kamara Jones (Deputy Assistant Secretary for Strategic Planning), Ilse Zuniga (Press Secretary), Marvin Figueroa (Director, IEA), Adeola Adesina (External Affairs Specialist, IEA)

10:15am ET DEPART SITE TO HHS

10:30am – 11:15am ET BREAK

11:40am ET

DEPART HHS TO WHITE HOUSE

11:45am – 12:15pm ET

**WHITE HOUSE COMMUNITIES IN ACTION EVENT:
BUILDING A BETTER GEORGIA**

Location: The White House

Participants: First Lady Jill Biden, Michael Regan (EPA Administrator), Ambassador Susan Rice (Director, White House Domestic Policy Council), Julie Rodriguez (Senior Advisor and Assistant to the President and Director of the White House Office of Intergovernmental Affairs), Keisha Lance Bottoms (Senior Advisor to the President for Public Engagement), Mitch Landrieu (Senior Advisor to the President and Infrastructure Coordinator), Gene Sperling (Senior Advisor to the President and White House America Rescue Plan Coordinator)

Staff: Marvin Figueroa (Director, Intergovernmental and External Affairs)

12:30pm – 1:30pm ET

LUNCH MEETING WITH RON KLAIN

Location: The White House, Office of the White House Chief of Staff

Participants: Ron Klain (White House Chief of Staff), Michael Regan (Administrator, Environmental Protection Agency)

1:30pm ET

DEPART WHITE HOUSE TO HHS

2:00pm – 2:20pm ET

IEA FALL REGIONAL DIRECTOR RETREAT

Location: Secretary's Conference Room

Participants: Marvin Figueroa (Director, Intergovernmental and External Affairs), Jessica (Jess) Smith (Principal Deputy Director, IEA), Destiny Gregg (Confidential Assistant, IEA), Mariel Valerio (Regional Outreach Specialist, IEA), Everett Handford (Region 1 Regional Director), Dr. Dara Kass (Region 2 Director), Dr. Ala Stanford (Region 3 Director), Antrell Tyson (Region 4 Director), Janine Boyd (Region 5 Director), Sima Ladjevardian (Region 6 Director), Joseph Palm (Region 7 Regional Director), Lily Griego (Region 8 Director), Jeffrey Reynoso (Region 9 Regional Director), Ingrid Ulrey (Region 10 Director)

2:30pm – 3:00pm ET

BIWEEKLY COVID BRIEFING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Steve Cha (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Kimberly Miller-Tolbert (Policy Advisor), Melanie Egorin (Assistant Secretary for Legislation), Sam Bagenstos (General Counsel, Office of the General Counsel), Mike Varrone (General Attorney, OGC), Dawn O’Connell (Assistant Secretary for Preparedness and Response [ASPR]), Kimberly Espinosa (Chief Strategy Officer, ASPR), Meg Sullivan (Senior Medical Advisor [COVID], ASPR), Rebecca Haffajee (Acting Assistant Secretary for Planning and Evaluation), Ben Sommers (Deputy Assistant Secretary for Planning and Evaluation), Laina Bush (Deputy Assistant Secretary for Planning and Evaluation), Nancy DeLew (Associate Deputy Assistant Secretary for Planning and Evaluation), and Sharon Arnold (Associate Deputy Assistant Secretary for Planning and Evaluation)

3:00pm - 3:30pm ET

WEEKLY COUNSELOR CHECK IN

Location: Zoom

Participants: Deputy Secretary Andrea Palm, Sean McCluskie, (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Steven Lopez (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Clare Pierce-Wrobel (Counselor to the Secretary), Andrés Arguello (Policy Advisor), Jessica Porras (Policy Advisor), Melanie Egorin (Assistant Secretary for Legislation), Sarah Lovenheim (Assistant Secretary for Public Affairs), Marvin

3:30pm – 4:00pm ET

BREAK

4:00pm – 5:00pm ET

WEEKLY CMS CHECK IN

Participants: Sean McCluskie (Chief of Staff), Clare Pierce-Wrobel (Counselor to the Secretary), Melanie Egorin (Assistant Secretary for Legislation), Marvin Figueroa (Director, Office of Intergovernmental and External Affairs), Sarah Lovenheim (Assistant Secretary for Public Affairs), Paul Rodriguez (Office of the General Counsel), Administrator Chiquita Brooks-LaSure (Centers for Medicare & Medicaid Services (CMS), Jonathan Blum (Principal Deputy Administrator & Chief Operating Officer, CMS), Erin Richardson (Chief of Staff, CMS), Arielle Woronoff

(Director, Office of Legislation, CMS), Meena Seshamani (Deputy Administrator and Director, Center for Medicare, CMS). Lee Fleisher (Chief Medical Officer and Director, Center for Clinical Standards and Quality [CCSQ], CMS), Liz Richter (Deputy Director, Center for Medicare, CMS), Jean Moody-Williams (Deputy Director, CCSQ, CMS), Meghan O'Toole (Senior Advisor, Office of the Administrator, CMS), Will Harris (Senior Advisor, Office of the Administrator, CMS)

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Thursday, October 20, 2022

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[Ebola Check In](#).....page 6

- *Standing memo; Updated with agenda, USG Situational Report forthcoming*

[Counselors Check In](#).....page 9

- *Standing memo; No updates*

[Unaccompanied Children \(UC\) CORE Meeting](#).....page 11

- *Standing memo; No updates*

LOOK AHEAD:

10/24 - [988 Meet and Greet](#).....page 13

- *Memo consists of:*
 - *Cover memo*
 - *Biographies*



Secretary Xavier Becerra – Daily Schedule

Thursday, October 20th, 2022

11:30am – 12:00pm ET EBOLA CHECK IN

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Angela Botticella (Chief of Staff to the Deputy Secretary), Kacey Wulff (Senior Advisor to the Chief of Staff), Kim Miller-Tolbert (Policy Advisor), Sarah Lovenheim (Assistant Secretary for Public Affairs), Marvin Figueroa (Director, Intergovernmental and External Affairs), Dawn O’Connell, (Assistant Secretary, Administration for Preparedness and Response [ASPR]), David Boucher (Director, Infectious Disease Preparedness and Response, ASPR), Kimberly Espinosa (Chief of Staff, ASPR), Robert Califf (Commissioner, Food and Drugs Administration [FDA]), Hilary Marston (Chief Medical Officer, FDA), Larry Tabak (Acting Director, National Institutes of Health [NIH]), Anthony Fauci (Director, National Institute of Allergy and Infectious Diseases, NIH), Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC]), Sherri Berger (Chief of Staff, CDC), Henry Walke (Director of the Center for Preparedness and Response, CDC), Joel Montgomery (Chief, Viral Special Pathogens Branch, CDC) Susan Kim (Chief of Staff, Office of Global Affairs) Elan Clarke (Senior Global Health Office, Office of Global Affairs)

12:00pm – 12:30 am ET WEEKLY SCHEDULING CHECK-IN

Location: Conference Line

Staff: Cynthia Palafox (Director of Scheduling and Advance)

12:30pm – 1:00pm ET

WEEKLY COUNSELORS CHECK-IN

Location: Zoom

Participants: Participants: Deputy Secretary Andrea Palm, Sean McCluskie, (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Steven Lopez (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Clare Pierce-Wrobel (Counselor to the Secretary), Andrés Arguello (Policy Advisor), Jessica Porras (Policy Advisor), Melanie Egorin (Assistant Secretary for Legislation), Sarah Lovenheim (Assistant Secretary for Public Affairs), Marvin Figueroa (Director of Intergovernmental and External Affairs)

1:00pm – 1:30pm ET

BREAK

1:30pm – 2:00pm ET

WEEKLY UC CORE MEETING

Location: Zoom

Participants: Andrea Palm, (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Kate Wolff (Counselor to the Secretary), Clare Pierce-Wrobel (Counselor to the Secretary), Andrés Argüello (Policy Advisor), Jeff Hild (Principal Deputy Assistant Secretary, Administration for Children and Families [ACF]), Marvin Figueroa (Director, Intergovernmental and External Affairs), Sarah Lovenheim (Assistant Secretary for Public Affairs), Jorge Silva (Deputy Assistant Secretary for Public Affairs), Paul Rodriguez (Deputy General Counsel), Norris Cochran (Acting Assistant Secretary for Financial Resources), Angel Padilla (Senior Advisor, Administration for Children and Families [ACF]), Andrea Chapman (Acting Director, Office of Refugee Resettlement, ACF), Laura Kiesler (Acting Director, UC Program), Jose Garibay-Medrano (Special Assistant, ACF)

2:00pm – 4:00pm ET

BREAK

4:30pm – 5:30pm ET

WEEKLY IMMIGRATION PC

Location: Zoom

Participants: Cabinet Secretaries and Biden-Harris Administration
Leadership

Staff: UC Core Team

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Friday, October 21, 2022

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HHS Investments in Local Communities Event with Congresswoman Madeleine Dean (D-PA-04).....page 5

- *Memo previewed on October 19; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

Workforce Event with Senator Bob Casey (D-PA).....page 14

- *Memo previewed on October 19; Updated with talking points and Draft White House Fact Sheet*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*
 - *Draft White House Fact Sheet*

Biotech Event with Senator Bob Casey (D-PA).....page 33

- *Memo previewed on October 19; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

LOOK AHEAD:

Office for Civil Rights Policy and Enforcement Activities Related to State Medicaid Bans on Gender-Affirming Care for Transgender and Gender-Diverse Individualspage 45

- *Memo consists of:*
 - *Cover memo*
 - *Informational Memo*

Discussion On The Future Of American Biomedical Innovationpage 50

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*



Secretary Xavier Becerra – Daily Schedule

Friday, October 21st, 2022

6:15am DEPART RESIDENCE TO UNION STATION

7:00am – 9:07am AMTRAK FROM DC TO PHILADELPHIA

10:00am – 11:00am DEPART 30TH STREET STATION TO SITE 1

10:00am – 11:00am SITE 1: COMMUNITY PROJECT FUNING EVENT WITH CONGRESSWOMAN MADELINE DEAN

Location: Holy Redeemer Hospital, 1648 Huntingdon Pike, Meadowbrook, PA

Participants: Rep. Madeleine Dean (D-PA-04), Anne Catino (Chief Nursing Officer, Holy Redeemer), Christina Marczak (Director of Maternal Child Health, Holy Redeemer), Cass Egan (Chief Administrative Officer, Holy Redeemer Hospital), Martha Sharkey (Founder and CEO, Today is a Good Day), Dr. Alberto Esquenazi (Chief Medical Officer, MossRehab)

Staff: Benjamin Scott (Deputy Director of Advance), Brian Kaplun (Special Assistant), Kelsey Mellete (Chief of Staff, ASL), Liz Smalley (Press Secretary), Dr. Ala Stanford (Regional Director, Region 3)

11:00am – 12:00pm ET DEPART SITE 1 TO SITE 2

12:30pm – 1:30pm ET	<p>SITE 2: WORKFORCE EVNET WITH SENATOR CASEY</p> <p>Location: Community College of Philadelphia, Career and Advanced Technology Center, 2nd Floor, 4746 Market Street, Philadelphia, PA 19139</p> <p>Participants: Senator Bob Casey (D-PA), City Councilmember Jamie Gauthier (D-PHL-3), State Representative Danilo Burgos (D-PA-197), Dr. Donald Guy Generals (President, Community College of Philadelphia), H. Patrick Clancy (President, PhilaWorks), Justin Harlem (Associate Managing Director for State and Federal Policy, Philadelphia Department of Public Health)</p> <p>Staff: Benjamin Scott (Deputy Director of Advance), Brian Kaplun (Special Assistant), Kelsey Mellete (Chief of Staff, ASL), Liz Smalley (Press Secretary), Dr. Ala Stanford (Regional Director, Region 3)</p>
1:30pm – 2:00pm ET	DEPART SITE 2 TO SITE 3
2:00pm – 3:30pm ET	<p>SITE 3: BIOTECH TOUR WITH SENATOR BOB CASEY</p> <p>Location: Spark Therapeutics, 3025 Market Street, Philadelphia PA 19139</p> <p>Participants: Ron Philip (CEO, Spark Therapeutics), Christopher Molineaux, (President and CEO, Life Sciences Pennsylvania)</p> <p>Staff: Benjamin Scott (Deputy Director of Advance), Brian Kaplun (Special Assistant), Kelsey Mellete (Chief of Staff, ASL), Liz Smalley (Press Secretary), Dr. Ala Stanford (Regional Director, Region 3)</p>
3:00pm	DEPART SITE 3 TO 30TH STREET STATION
4:30pm – 6:40pm ET	AMTRAK FROM PHILADELPHIA TO DC
6:45pm – 7:00pm ET	DEPART UNION STATION TO RESIDENCE

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Monday, October 25, 2022

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- *New Memo*
- *Memo consists of:*
 - *Cover memo*

[Weekly COVID Senior Leaders Meeting](#).....page 10

Standing memo; No updates

[988 Team Meet and Greet](#)page 12

- *Memo previewed on October 24; No updates*
- *Memo consists of:*
 - *Cover memo*

[Pre-Recorded Remarks for American Public Health Association's \(APHA\) 150th Anniversary](#)page 16

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

[COVID-19 Response White Coats Meeting](#).....page 18

- *Standing memo; No updates*

LOOK AHEAD:

10/25 – [White House Conference on Hunger, Nutrition, and Health](#).....page 29

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *USDA’s National Nutrition Security Healthcare Summit Agenda*
 - *Roster of Attendees*

10/25 - [INFORMATION ONLY – Medicaid Program Ensuring Access to Medicaid Services \(CMS-2442-P\) Notice of Proposed Rulemaking \(NPRM\)](#).....page 25

- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*



Secretary Xavier Becerra – Daily Schedule

Monday, October 24th, 2022

9:00am ET

DEPART RESIDENCE TO HHS

9:30am – 10:00am ET

988 MEET AND GREET

Location: Secretary's Conference Room

Participants: Rachel Pryor (Counselor to the Secretary), Caitlin Fross (Counselor to the Deputy Secretary), Brian Kaplun (Special Assistant to the Chief of Staff), Adrian Eng (Acting Deputy Assistant Secretary for Public Affairs for Human Services), Eden Tesfaye (Special Assistant, Intergovernmental and External Affairs), Miriam Delphin-Rittmon (Assistant Secretary, Substance Abuse and Mental Health Services Administration [SAMHSA]), Sonia Chessen (Chief of Staff, SAMHSA), Anita Everett (Director of the Center for Mental Health Services, SAMHSA), Richard McKeon (Branch Chief, Suicide Prevention, Center for Mental Health Services, SAMHSA), John Palmieri (Acting Director, 988 and Behavioral Health Crisis Coordinating Office SAMHSA), Etan Raskas (Chief of Staff 988 and Behavioral Health Crisis Coordinating Office, SAMHSA), James Wright (Chief of Crisis Center Operations, 988 and Behavioral Health Crisis Coordinating Office, SAMHSA), Charissa Pallas (Director of the Office of Communications, SAMHSA), Jane Lassiter (Senior Program Manager, 988 and Behavioral Health Crisis Coordinating Office, SAMHSA), Tiffany Russell (Chief Officer of Crisis and Justice Partnerships, 988 and Behavioral health Crisis Coordinating Office, SAMHSA), Danielle Bennett (Media Team Spokesperson, Office of Communications, SAMHSA), Coqui Aspiazu (Digital Media Services Branch Chief, Office of Communications, SAMHSA), Reginald Mention (Executive Assistant, 988 and Behavioral Health Crisis Coordinating Office, SAMHSA), Monika Anderson (Presidential Management Fellow), and Amy Behrens

(Behavioral Health Team Lead, Digital Service, Centers for Medicare and Medicaid Services)

10:15am ET

DEPART HHS TO THE WHITE HOUSE

10:30am – 10:45am ET

COVID-19 TESTING

Location: The White House Medical Unit

11:00am – 11:30am ET

NATIONAL ROUNDTABLE ON BREAST AND CERVICAL CANCER WITH FIRST LADY JILL BIDEN

Participants: First Lady Dr. Jill Biden, Dr. Danielle Carnival (Moonshot Coordinator, Office of Science and Technology Policy), Mary J. Blige (Grammy Award-Winning Singer and Cancer Awareness Advocate), Dr. Karen Knudsen (CEO of American Cancer Society), Patient Advocates, and approx. 80 attendees and invitees on behalf of the American Cancer Society

Staff: Clare Pierce-Wrobel (Counselor to the Secretary)

11:30am ET

DEPART THE WHITE HOUSE TO HHS

1:30pm – 2:00pm ET

WEEKLY COVID SENIOR LEADERSHIP MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Steve Cha (Counselor to the Secretary), Sarah Despres (Counselor to the Secretary), Angela Botticella (Chief of Staff to the Deputy Secretary), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Jorge Silva (Deputy Assistant Secretary for Public Affairs, COVID), Dawn O'Connell (Assistant Secretary for Preparedness and Response [ASPA]) Kathryn Alvarez (Senior Advisor, ASPR), Meg Sullivan (Senior Medical Advisor [COVID], ASPR), Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer), Dr. Rochelle Walensky (Director, Centers for Disease Control and

Prevention [CDC]), Dr. Janet Woodcock (Acting Commissioner, Food and Drug Administration), Admiral Rachel Levine (Assistant Secretary for Health [ASH]), and Dr. Vivek Murthy (U.S. Surgeon General)

2:00pm – 3:00pm ET

ASPA HOLD

3:00pm – 3:30pm ET

RECORD REMARKS FOR AMERICAN PUBLIC HEALTH ASSOCIATION

Location: HHS Studio

Staff: Israel Igualate (Deputy Speechwriter)

3:30pm – 4:00pm ET

DESK TIME

4:00pm – 5:00pm ET

PERSONAL

5:00pm – 6:00pm ET

WEEKLY WHITE HOUSE COVID-19 RESPONSE/WHITE COATS

Location: Zoom

Participants: Dawn O’Connell (Assistant Secretary for Preparedness and Response), Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC]), Dr. Rob Califf (Commissioner, Food and Drug Administration), Dr. Vivek Murthy (Surgeon General, Assistant Secretary for Health), and Dr. Ashish Jha (Assistant to the President and Coordinator, White House COVID-19 Response)

6:00pm – 6:30pm ET

PERSONAL

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Tuesday, October 25, 2022

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- *Memo previewed on October 21; Updated with talking points*
- *Memo consists of:*
 - *Talking points*
 - *Biographies*
 - *Preplanned Questions*

POTUS Remarks on COVID-19 Vaccine / Pharmacy CEO

Roundtable.....page 21

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *October 17 Memo - Updated (bivalent) COVID-19 Vaccine: Projections for Uptake and Activities and Ideas to Increase Uptake*

White House Conference on Hunger, Nutrition, and Healthpage 48

- *Memo previewed on October 24; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *USDA National Nutrition Security Healthcare Summit Agenda*
 - *Roster of Attendees*

**Informational: Medicaid Program Ensuring Access to Medicaid Services
Proposed Rule and Update on Children’s Healthpage 65**

- *Memo previewed on October 24; No Updates*
- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck: CMCS Access Strategy and Proposed Rulemaking*
 - *Policy Memo: Medicaid Program Ensuring Access to Medicaid Services (CMS-2442-P) Notice of Proposed Rulemaking (NPRM)*
 - *Slide Deck “Medicaid and CHIP Child Health Coverage Overview and Releases”*

Call with Rep. Bobby Rush.....page 72

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

LOOK AHEAD:

10/26 – Latino Health Tour Stop with Congresswoman Sylvia Garcia (D-TX-29).....page 83

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

10/26 – MD Anderson Cancer Event Moonshot.....page 90

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

10/27 - COVID Booster Latino Health Tour Stop with Congressman Vicente Gonzalez (TX-15).....page 99

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*



Secretary Xavier Becerra – Daily Schedule

Tuesday, October 25th, 2022

8:45am ET

DEPART RESIDENCE TO HOWARD UNIVERSITY

Location: Howard University, Blackburn University Center, 2397
6th Street NW, Washington, DC 20059

9:00am – 10:30am ET

ARPA-H LAUNCH EVENT

Location: Howard University, Blackburn University Center, 2397
6th Street NW, Washington, DC 20059

Participants: Dr. Renee Wegrzyn (Director, ARPA-H), Dr. Adam Russel (Acting Deputy Director, ARPA-H), Zina Abdelaziz (Lead Management Analyst, ARPA-H), Dr. Hugh Mighty (Senior Vice President, Health Affairs, Howard University), Dr. Tara A. Schwetz (Acting Principal Director, National Institutes of Health), Joni Rutter (Acting Director of the National Center for Advancing Translational Science (NCATS), NIH), Tom Libert (Senior Health Science Policy Analyst, ARPA-H), Amy Reiter (Supervisory Media Relations Specialists, ARPA-H), 100+ attendees, from government, academia, tech companies, startups firms, investors, student and research & development space, Columbia Heights Educational Campus: Principal Maria Tukeva and 10 students, and Howard University faculty and students

Staff: Clare Pierce-Wrobel (counselor to the Secretary), Esmeralda Orozco (Scheduler), Ilse Zuniga (National Press Secretary for Public Health), Kelly Langford (Online Communications Director), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), and Adeola Adesina (External Affairs Specialist, IEA)

10:30am ET	DEPART ARPA-H EVENT LAUNCH TO HHS
11:00am – 11:30am ET	INTERNAL PREPARATION FOR PHARMACY CEOS ROUNDTABLE Location: Zoom Participants: Steve Cha (Counselor to the Secretary), Melanie Egorin (Assistant Secretary for Legislative Affairs), Marvin Figueroa (Director, Intergovernmental and External Affairs), Sarah Lovenheim (Assistant Secretary for Public Affairs), Ilse Zuniga (Press Secretary), and Marvin Figueroa (Director, Intergovernmental and External Affairs)
11:30am – 12:00pm ET	DESK TIME
12:00pm ET	DEPART HHS TO THE WHITE HOUSE
12:15pm – 12:30pm ET	COVID-19 TESTING Location: The White House Medical Unit
12:30pm – 1:00pm ET	WHITE HOUSE PREPARATION FOR PHARMACY CEOS ROUNDTABLE Location: The White House West Wing G50 Participants: The White House COVID-19 Staff Staff: Ilse Zuniga (Press Secretary)
1:00pm – 2:00pm ET	PHARMACY CEOS ROUNDTABLE Location: The White House Roosevelt Room Participants: Dr. Tony Fauci (Director, National Institute of Allergy and Infectious Diseases), Dr. Vivek Murthy (U.S. Surgeon General), Dr. Ashish Jha (COVID Response Coordinator and Special Assistant to the President), Ms. Tracey Brown (President of Retail and Chief Customer Officer, Walgreens Boots Alliance, Inc.), Dr. Sree Chaguturu (Chief Medical Officer, CVS Health), Ms. Heyward Donigan (President and CEO, Rite Aid), and Mr.

Vivek Sankaran (CEO, Albertsons Companies Inc.)

2:00pm – 2:25pm ET

POTUS COVID PRESSER

Location: The White House South Court Auditorium

Participants: President Joe Biden

Attendees: Dr. Tony Fauci (Director, National Institute of Allergy and Infectious Diseases), Dr. Vivek Murthy (U.S. Surgeon General), Dr. Ashish Jha (COVID Response Coordinator and Special Assistant to the President), Ms. Tracey Brown (President of Retail and Chief Customer Officer, Walgreens Boots Alliance, Inc.), Dr. Sree Chaguturu (Chief Medical Officer, CVS Health), Ms. Heyward Donigan (President and CEO, Rite Aid), and Mr. Vivek Sankaran (CEO, Albertsons Companies Inc.)

2:30pm ET

**APPROX. DEPART THE WHITE HOUSE TO THE
DEPARTMENT OF AGRICULTURE**

Location: Whitten Patio at USDA Headquarters

3:00pm – 3:30pm ET

**USDA NATIONAL SUMMIT ON NUTRITION SECURITY
AND HEALTHCARE**

Location: Whitten Patio at USDA Headquarters

Participants:

Staff: Steven Lopez (Counselor to the Secretary), Brian Kaplun (Special Assistant to the Chief of Staff), and Tameka Taylor (Public Affairs Specialist)

3:30pm ET

**APPROX. DEPART DEPARTMENT OF AGRICULTURE
TO HHS**

4:00pm – 5:00pm ET

**[WEEKLY CMS CHECK-IN] MEDICAID ACCESS RULE
AND CHILDREN'S HEALTH BRIEFING**

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Rachel Pryor (Counselor to the Secretary), Melanie Egorin (Assistant Secretary for Legislation), Chiquita Brooks-LaSure, (Administrator, Centers for Medicare and Medicaid Services [CMS]), Jon Blum (Principal Deputy Administrator, CMS), Erin Richardson (Chief of Staff, CMS), Arielle Woronoff (Director, Office of Legislation, CMS), Kyla Ellis (Senior Advisor to the Administrator, CMS), Dan Tsai (Deputy Administrator and Director of the Center for Medicaid and CHIP Services (CMCS), CMS), Anne Marie Costello (Deputy Director of CMCS, CMS), and Perrie Briskin, Policy Advisor; CMCS)

5:00pm – 6:00pm ET

ASPA HOLD

Location: HHS Studio

6:00pm ET

DEPART HHS TO RESIDENCE

6:00pm – 6:15pm ET

CALL WITH REPRESENTATIVE BOBBY RUSH

Location: Conference call

Participants: Representative Bobby Rush and staff

Staff: Melanie Egorin (Assistant Secretary for Legislation), Rose Sullivan (Principal Deputy Assistant Secretary for Legislation), and Kelsey Mellette (Chief of Staff, ASL)

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Wednesday, October 26, 2022

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- *Memo consists of:*
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 - *Talking points*
 - *Biographies*
 - *ASPE Race Ethnicity Open Enrollment Report*

MD Anderson Cancer Moonshot Event.....page 15

- *Memo previewed on October 25; Updated with talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

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- *Memo consists of:*
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 - *Biographies*

10/27 - Mental Healthcare Tour Stop with Congressman Vicente Gonzalez (D-TX-15).....page 39

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

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- *Memo consists of:*
 - *Cover memo*



Secretary Xavier Becerra – Daily Schedule

6:30am ET

DEPART RESIDENCE TO DCA

7:45am – 11:00am ET

WHEELS UP DCA TO IAH

4:45am – 10:00am CT

11:20am ET

DEPART IAH TO LEGACY COMMUNITY HEALTH

10:20am CT

Location: Legacy Community Health - 3517 Irvington Blvd
Houston, TX 77099

12:00pm – 1:30pm ET

LATINO HEALTH TOUR STOP

11:00am – 12:30pm CT

Location: Legacy Community Health - 3517 Irvington Blvd
Houston, TX 77099

Participants: Congresswoman Sylvia Garcia, Dr. Robert Hilliard (Legacy Health, Chief Executive Officer), Mary Lawler (President of Avenue CDC), David Lopez (CEO, Pasadena Health Center), Marcie Mir (CEO, El Centro de Corazon), Esmaeil Porsa (Harris Health, President and Chief Executive Officer), Dr. Paul Klotman (President (CEO and Executive Dean of Baylor College of Medicine), Daniel Montez (CEO Vecinos Clinic), Andrea Caracostis (CEO, HOPE Clinic), Stepehn Williams (Director, City of Houston Health Department), Barbie Robinson (Harris County Public Health), Claudia Aguirre (CEO, BakerRipley), Amanda McMillian (President, United Way Houston), Cynthia Colbert, President, Catholic Charities), Linda Morales (Organizing Director, AFL-CIO), Dr. Hotez (Texas Childrens), Dr. Bottazzi (Texas Childrens), Lurlean Dixon (Northchannel Community), Venus Gines (President, Dia de la Mujer Latina), Shirley Ronquilo

(Houston Department of Transformation), Angela Singletary (Dir. Health Services, Aldine Isd), Chantee Hale (Dir. Health Services, Houston ISD), April Weisedel (Pasadena ISD), Galena Park (ISD), Teresa Rainer (RN), Julia Robles (Head Nurse, Sheldon ISD), Sysan Luethold (Dir. Health Services, Humble ISD), and Channelview (ISD, Susan Langham)

Staff: Ben Scott (Deputy Director of Advance), Sima Ladjevardian (Regional Director VI), and Gabriela Sibori (Acting Press Secretary, ASPA)

1:30pm ET

DEPART SITE TO LUNCH

12:30pm CT

3:15pm ET

DEPART LUNCH TO MD ANDERSON

2:15pm CT

Location: MD Anderson Mid-Campus - 7007 Bertner Ave
Houston, TX 77030

4:00pm – 5:30pm ET

CANCER MOONSHOT EVENT

3:00pm – 4:30pm CT

Location: MD Anderson Mid-Campus - 7007 Bertner Ave
Houston, TX 77030

Participants: Congressman Al Green, Mark Moreno (Vice President, Government Relations, MD Anderson), Edward Miller (Executive Director, Government Relations, MD Anderson), Ramon Manning (Chairman, Emancipation Park Conservancy), and LULAC staff

Staff: Ben Scott (Deputy Director of Advance), Sima Ladjevardian (Regional Director VI), and Gabriela Sibori (Acting Press Secretary, ASPA)

5:30pm ET

DEPART SITE TO DINNER

4:30pm CT

7:00pm ET

DEPART DINNER TO IAH

6:00pm CT

9:05pm – 10:30pm ET

WHEELS UP IAH TO MFE (MCALLEN, TX)

8:00pm – 9:30pm CT

10:30pm ET

DEPART MFE TO RON

9:30pm CT

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Thursday, October 27, 2022

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- *Standing memo; Updated with and talking points*

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- *Memo previewed on*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

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- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

LOOK AHEAD:

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- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*

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- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Biographies*



Secretary Xavier Becerra – Daily Schedule

Thursday, October 27th, 2022

9:30am – 10:30am ET WEEKLY COVID BRIEFING

8:30am – 9:30am CT Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Steve Cha (Counselor to the Secretary), Kimberly Miller-Tolbert (Policy Advisor), Melanie Egorin (Assistant Secretary for Legislation), Sam Bagenstos (General Counsel, Office of the General Counsel), Dawn O'Connell (Assistant Secretary for Preparedness and Response [ASPR]), Kimberly Espinosa (Chief Strategy Officer, ASPR), Meg Sullivan (Senior Medical Advisor [COVID], ASPR), and Robert Gordon (Assistant Secretary for Financial Resources)

10:00am ET DEPART RON TO TEXAS TROPICAL BEHAVIORAL

9:00am CT HEALTH CENTER

Location: Texas Tropical Behavior Health Center, 2215 W Business 83, Weslaco, TX

10:30am – 12:00pm ET TEXAS TROPICAL BEHAVIORAL HEALTH CENTER

9:30am – 11:00am CT VISIT

Location: Texas Tropical Behavior Health Center, 2215 W Business 83, Weslaco, TX

Participants: Congressman Vicente Gonzalez, Terry Crocker (CEO, Texas Tropical Behavioral Health Center), Miryam Anderson (Assistant Chief of Police for Harlingen Police Department), Manny Vela (Chief Executive Officer of Valley Baptist Medical Center), Eddie Guerra (Sheriff of Hidalgo County), Yolanda Paredes, Dr. Diana Chapa (Interim Chair and Assistant Professor Department of Psychiatry at the University of Texas Rio Grande Valley's School of Medicine), Cynthia

Mendoza (CEO, Palms Behavioral Health Hospital), Felix Saucedo (Brownsville Chief of Police), Frank Luevano (Mental Health Officer, Hidalgo County Pct. 4 Constable's Office), and Christina Botello (Health Service Area Manager, Tropical Texas Behavioral Health)

Staff: Cynthia Palafox (Director of Scheduling and Advance), Sima Ladjevardian (Regional Director, Intergovernmental and External Affairs), and Gabriela Sibori (Acting Press Secretary)

12:00pm ET

DEPART SITE TO NUESTRA CLINICA DEL VALLE

11:00am CT

Location: Nuestra Clinica Del Valle. Mercedes location -1500 First Street, Mercedes, TX 78570

12:00pm – 12:15pm ET

1:1 WEEKLY CALL WITH DR. ASHISH JHA

11:00am – 11:15am CT

Location: Phone call

Participant: Dr. Ashish Jha (Assistant to the President and Coordinator, White House COVID-19 Response)

12:30pm – 2:00pm ET

NUESTRA CLINICA DEL VALLE VISIT

11:30am – 1:00pm CT

Location: Nuestra Clinica Del Valle. Mercedes location -1500 First Street, Mercedes, TX 78570

Participants: Congressman Vicente Gonzalez, Lucy Torres (Chief Executive Officer Nuestra Clinica Del Valle, Inc.), Yadira Castillo (Administrative Assistant), Commissioner David Garza (Owner of Medicine Shoppe Pharmacy in San Benito, Cameron County Precinct 3 Commissioner), Veronica De La Fuente (AARP Associate State Director for Outreach & Advocacy), Debra Franco (South Texas Juvenile Diabetes Association Executive Director and Co-Founder), Dr. Sarah Williams-Blangero (Director of UTRGV South Texas Diabetes and Obesity Institute), Rose Timmer (Executive Director of Healthy Communities of Brownsville), and Francisco Torres (Pharmacist and owner of Torres Family Pharmacy of Raymondville)

Staff: Cynthia Palafox (Director of Scheduling and Advance), Sima Ladjevardian (Regional Director, Intergovernmental and External Affairs), and Gabriela Sibori (Acting Press Secretary)

2:00pm ET DEPART SITE TO MFE

1:00pm CT

3:30pm – 9:30pm ET WHEELS UP MFE TO SAN

2:30pm – 7:30pm CT

12:30pm – 5:30pm PT

9:45pm ET DEPART SAN TO RON

6:45pm PT

11:30pm ET APPROX. ARRIVE AT RON

8:30pm PT

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Prepared by Jorge Zurita-Coronado

Friday, October 28, 2022

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- *Memo previewed October 27; Updated with talking points*
- *Memo consists of:*
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- *Memo previewed on October 26; No updates*
- *Memo consists of:*
 - *Cover memo*

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- *Standing memo; Updated with background and USG Situational Update*
- *Memo consists of:*
 - *Cover memo*
 - *USG Situational Update*

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10/31 - [Marijuana Administrative Review Update](#).....page 57

- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*



Secretary Xavier Becerra – Daily Schedule

Friday, October 28th, 2022

**11:30am ET DEPART RON TO DESERT HOT SPRINGS SENIOR
8:30am PT CENTER**

Location: Desert Hot Springs Senior Center, 11777 West Drive,
Desert Hot Springs, CA 92240

12:00pm – 1:00pm ET DESERT HOT SPRINGS SENIOR CENTER

**9:00am – 10:00am PT Location: Desert Hot Springs Senior Center, 11777 West Drive,
Desert Hot Springs, CA 92240**

Participants: Representative Raul Ruiz, Francisco Castro (Director,
Desert Hot Springs Senior Center), Yvonne Bell (CEO, Inncare_,
and Dr. Conrado Barzaga (Desert Healthcare District and
Foundation)

Staff: Lizeth Zardeneta (Advance Representative), Adrian Eng
(Acting-Deputy Assistant Secretary for Public Affairs, ASPA), and
Jeffrey Reynoso (Regional Director, Intergovernmental and
External Affairs)

1:00pm ET DEPART SITE TO DESERT AIDS PROJECT HEALTH

**10:00am PT Location: Desert AIDS Project (DAP) Health, 1695 N. Sunrise
Way, Palm Springs, CA 92262**

1:30pm – 3:00pm ET DESERT AIDS PROJECT HEALTH

**10:30am – 12:00pm PT Location: Desert AIDS Project (DAP) Health, 1695 N. Sunrise
Way, Palm Springs, CA 92262**

Participants: Congressman Raul Ruiz, David Brinkman (CEO, Desert AIDS Project (DAP) Health), Patrick Jordan (Board Chair, DAP Health), Scott Nevins (Board Member, DAP Health), Dr. Carmina Zavala (Registered Psychological Associate, DAP Health), Adriana Cano (Community Health Early Intervention Specialist, DAP Health), Ian Struthers (Integrated Behavioral Health, DAP Health), Christy Holstege (Palm Springs City Council), Dr. Johnathan Slone (Senior Vice President and Chief Medical Officer, Innercare), Kim Saruwatari (Director of Public Health, Riverside University Health System), and Dr. Matt Chang (Director of Behavioral Health, Riverside University Health System)

Staff: Lizeth Zardeneta (Advance Representative), Adrian Eng (Acting-Deputy Assistant Secretary for Public Affairs, ASPA), and Jeffrey Reynoso (Regional Director, Intergovernmental and External Affairs)

3:00pm ET

DEPART SITE TO LOS ANGELES, CALIFORNIA

12:00pm PT

3:30pm – 4:00pm ET

WEEKLY COUNSELORS CHECK IN

12:30pm – 1:00pm PT

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Melanie Fontes Rainer (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Clare Pierce-Wrobel (Counselor to the Secretary), Steven Lopez (Counselor to the Secretary), Andres Arguello (Policy Advisor), Melanie Egorin (Assistant Secretary for Legislation), Sarah Lovenheim (Assistant Secretary for Public Affairs), and Marvin Figueroa (Director, Intergovernmental And External Affairs)

4:00pm – 4:45pm ET

FLU/RSV/COVID BRIEFING

1:00pm – 1:45pm PT

Location: Zoom

Participants: Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the

Secretary), Stephen Cha (Counselor to the Secretary), Steven Lopez (Counselor to the Secretary), Andres Arguello (Policy Advisor), Kimberly Miller-Tolbert Arguello (Policy Advisor), Melanie Egorin (Assistant Secretary for Legislation), Leslie Zelenko (Deputy Assistant Secretary for Legislation), Sarah Lovenheim (Assistant Secretary for Public Affairs), Kamara Jones (Deputy Assistant Secretary for Public Affairs), Bill Hall (Deputy Assistant Secretary for Public Affairs), Ilse Zuringa (National Press Secretary for Public Health), Marvin Figueroa (Director, Intergovernmental And External Affairs), Dawn O'Connell, Assistant Secretary for Preparedness and Response [ASPR], Kathryn Alvarez (Chief of Staff, ASPR), Meg Sullivan (Chief Medical Officer, ASPR), Kimberly Espinosa (Chief Strategy Officer, ASPR), Rochelle Walensky, Director, Centers for Disease Control and Prevention [CDC]), Sherri Berger (Chief of Staff, CDC), Jose Romero (Director, National Center for Immunization and Respiratory Diseases), Sam Posner (Acting Director, National Center for Immunization and Respiratory Diseases), Dr. Robert Califf (Commissioner, Food and Drug Administration), Julie Tierney (Chief of Staff, FDA), Hilary Marston (Chief Medical Officer, FDA), Carole Johnson, Administrator, Health Resources and Services Administration [HRSA]), and Jordan Grossman (Chief of Staff, HRSA)

5:00pm – 5:30pm ET

EBOLA UPDATE

2:00pm – 2:30pm PT

Location: Zoom

Participants: Sean McCluskie (Chief of Staff), Angela Ramirez (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Loyce Pace (Assistant Secretary for Global Affairs), Dawn O'Connell (Assistant Secretary for Preparedness and Response [ASPR]), Kathryn Alvarez (Chief of Staff), Gary Disbrow (Acting Director, Biomedical Advanced Research and Development Authority, ASPR), David Boucher (Health Scientist, ASPR), Dr. Rochelle Walensky (Director, Center for Disease Control and Prevention [CDC]), Sherri Berger (Chief of Staff, CDC), Dr. Chris Braden (Director of Emerging Infections, CDC), Henry Walke (Director, Division of Preparedness and Emerging Infections, CDC), and Joel Montgomery (Chief- Viral Special Pathogens Branch, CDC)

11:15pm – 12:35pm ET

WHEELS UP LAX TO SMF