

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Wednesday

12/1/21

Prepared by: Lizeth Zardeneta

Wednesday, December 1, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 5

Open Enrollment Interview.....page 9

- *New memo*
- *Shared separately by ASPA via email as well*
- *Memo consists of:*
 - *Cover memo*

Food and Drug Administration (FDA) Check-In.....page 11

- *Memo previewed on November 28th; No updates*
- *Memo consists of:*
 - *Cover memo Slide deck*

Administration for Children and Families (ACF) Check-In.....page 18

- *Memo previewed on November 29th; Updated slide deck*
- *Memo consists of:*
 - *Cover memo*
 - *Slide deck (updated)*

COVID-19 Senior Leadership Meeting Follow-Up.....page 28

- *Standing memo; No updates*

Call with Chair Patty Murray (D-WA).....page 30

- *Memo previewed on November 28th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Biography*

World Health Assembly Special Session Press Call.....page 34

- *New memo*
- *Shared separately by ASPA via email as well*
- *Memo consists of:*
 - *Cover memo*

World AIDS Day Event.....page 36

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Biography*
 - *Talking points*

PREVIEW OF DAYS AHEAD:

12/2: Administration for Children and Families (ACF) New Hires Database Follow-Up Briefing.....page 42

- *Memo consists of:*
 - *Cover memo*
 - *March 2011 letter from the American Payroll Association to Office of Child Support Enforcement Commissioner Vicki Turetsky*
 - *List of NDNH data elements*
 - *NDNH data access principles*
 - *Slide deck*

12/3: Office of Global Affairs Check-In.....page 58

- *Memo consists of:*
 - *Cover memo*
 - *Global Affairs 2022 Calendar of Events (Draft)*

12/3: Office of the Assistant Secretary for Legislation (ASL) Townhall.....page 66

- *Memo consists of:*
 - *Cover memo*
 - *Pre-selected Q&A*

12/3: Cabinet Secretaries Luncheon.....page 70

- *Memo consists of:*
 - *Cover memo*
 - *Host Biographies*

12/3: Record Remarks: National Institutes of Health (NIH)
Director Dr. Francis Collins' Virtual Farewell Celebration.....page 73

- *Memo consists of:*
 - *Cover memo*



Secretary Xavier Becerra – Daily Schedule

Wednesday, December 1, 2021

- | | |
|-----------------------------|--|
| 9:00am – 9:10am ET | PREPARATION FOR OPEN ENROLLMENT INTERVIEW

Location: Conference call

Participants: Melanie Fontes Rainer (Counselor to the Secretary), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), and Hannah Kim (Deputy Assistant Secretary for Public Affairs) |
| 9:10am – 9:30am ET | OPEN ENROLLMENT INTERVIEW

Location: Zoom

Participants: Peter Morley (Co-Founder of Healthcare Awareness Month)

Staff: Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]) and Hannah Kim (Deputy Assistant Secretary for Public Affairs) |
| 9:30am – 10:00am ET | FOOD AND DRUG ADMINISTRATION (FDA) CHECK-IN

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Sarah Despres [for Stephen Cha] (Counselor to the Secretary), Dr. Janet Woodcock (Acting Commissioner, Food and Drug Administration [FDA]), and Julie Tierney (Chief of Staff, FDA) |
| 10:00am – 10:30am ET | ADMINISTRATION FOR CHILDREN AND FAMILIES (ACF) CHECK-IN

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Josie Villanueva Prescott (Counselor to the |

Secretary), Andres Arguello (Policy Advisor), JooYeun Chang (Acting Assistant Secretary, Administration for Children and Families [ACF]), and Larry Handerhan (Chief of Staff, ACF)

10:30am – 11:00am ET

COVID-19 SENIOR LEADERSHIP MEETING FOLLOW-UP

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Anne Reid (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Steve Cha (Counselor to the Secretary), Kristina Schake (Senior Advisor), Kimberly Espinosa (Deputy Assistant Secretary for Legislation), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Ian Sams (Deputy Assistant Secretary for Public Affairs, COVID), Dawn O'Connell (Assistant Secretary for Preparedness and Response [ASPR]), AJ Pearlman (Chief of Staff for COVID Response), Kathryn Alvarez (Senior Advisor, ASPR), Tom Inglesby (Senior Advisor, COVID Response), Loyce Pace (Assistant Secretary for Global Affairs), Lisa Barclay (Deputy General Counsel, Office of the General Counsel [OGC]), Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC]), Sherry Berger (Chief of Staff, CDC), Dr. Janet Woodcock (Acting Commissioner, Food and Drug Administration [FDA]), Julie Tierney (Acting Chief of Staff, FDA), Admiral Rachel Levine (Assistant Secretary for Health [ASH]), and Dr. Vivek Murthy (U.S. Surgeon General)

11:00am – 11:30am ET

UC FOLLOW UP

11:30am – 11:45am ET

CALL WITH CHAIR PATTY MURRAY (D-WA)

Location: Conference call

Participants: Senator Patty Murray and staff

Staff: Rose Sullivan (Principal Deputy Assistant Secretary for Legislation) and Kimberly Espinosa (Deputy Assistant Secretary for Legislation)

11:45am – 12:00pm ET	<p>PREPARATION FOR WORLD HEALTH ASSEMBLY SPECIAL SESSION PRESS CALL</p> <p>Location: Conference call</p> <p>Participants: Anne Reid (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Bill Hall (Deputy Assistant Secretary for Public Affairs), Loyce Pace (Assistant Secretary for Global Affairs), and Colin McIff (Deputy Director, OGA)</p>
12:00pm – 12:30pm ET	<p>PRESS CALL ON WORLD HEALTH ASSEMBLY SPECIAL SESSION</p> <p>Location: Conference call</p> <p>Participants: Loyce Pace (Assistant Secretary for Global Affairs)</p> <p>Staff: Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]) and Bill Hall (Deputy Assistant Secretary for Public Affairs)</p>
12:30pm – 1:00pm ET	BREAK
1:00pm ET	DEPART RESIDENCE EN ROUTE TO THE WHITE HOUSE
1:00pm – 1:15pm ET	<p>PREPARATION FOR THE WHITE HOUSE WORLD AIDS DAY EVENT</p> <p>Location: Conference call</p> <p>Participants: Counselor to the Secretary (TBD), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), and Cody Pomeranz (Director of Speechwriting)</p>
1:15pm – 1:30pm ET	<p>COVID-19 TESTING</p> <p>Location: The White House Medical Unit</p>

2:00pm – 2:30pm ET

GREET WITH THE EVENT PARTICIPANTS

Location: Green Room

Participants: President Joe Biden and Gabriel Maldonado (Founder and CEO of TruEvolution)

2:30pm – 3:00pm ET

WORLD AIDS DAY EVENT WITH PRESIDENT JOE BIDEN

Location: East Room

Participants: President Joe Biden and Gabriel Maldonado (Founder and CEO of TruEvolution)

HHS Attendees (Principal-Level Attendees): Admiral Rachel Levine (Assistant Secretary for Health [ASH]), Loyce Pace (Assistant Secretary for Global Affairs), Dr. Frances Collins (Director, National Institutes of Health [NIH]), Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases Director and Chief Medical Officer), and Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention)

External: Gabriel Maldonado, Founder and CEO, TruEvolution

3:00pm ET

APPROX. DEPART THE WHITE HOUSE EN ROUTE TO RESIDENCE

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Thursday
12/2/21

Prepared by: Lizeth Zardeneta

Thursday, December 2, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 4

Health Resources and Services Administration (HRSA)

All-Staff Meeting.....page 8

- *Memo previewed on November 29th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Pre-selected questions*
 - *Biographies*

Meeting with Chairman Richard Neal (MA-01) and Ranking

Member Kevin Brady (TX-08).....page 20

- *Memo previewed on November 29th; Updated specific issues and responses and background sections and new attachment noted below*
- *Memo consists of:*
 - *Cover memo*
 - *Biographies*
 - *October 10 Letter from Chairman Neal and Ranking Member Brady*
 - *Facts on surprise billing (New)*

UC CORE Meeting.....page 35

- *Standing memo; No updates*

Office for Civil Rights (OCR) Check-In.....page 37

- *Memo previewed on November 29th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*
 - *Draft organizational chart*
 - *Draft timeline*

[Hold] Centers for Medicare and Medicaid Services (CMS)

Pre-Brief.....page 44

- *Information that will be discussed in the pre-brief is part of the memo for the CMS weekly check-in meeting on Friday, 12/3 (included in this book)*

Call: New Jersey Governor Phil Murphy.....page 57

- *Memo previewed on November 24th; Updated talking points and background section*
- *Memo consists of:*
 - *Cover memo*
 - *Biography*

Administration for Children and Families (ACF) New

Hires Database Follow-Up Briefing.....page 62

- *Memo consists of:*
 - *Cover memo*
 - *March 2011 letter from the American Payroll Association to Office of Child Support Enforcement Commissioner Vicki Turetsky*
 - *List of NDNH data elements*
 - *NDNH data access principles*
 - *Slide deck*

PREVIEW OF DAYS AHEAD:

12/6: Eagle Horizon 2021 Tabletop Exercise.....page 78

- *Memo consists of:*
 - *Cover memo*
 - *Participant handout*
 - *Situation manual*
 - *HHS leadership directory (for reference)*

12/8: Office of the Assistant Secretary for Preparedness

and Response (ASPR) Check-In.....page 93

- *Memo consists of:*
 - *Cover memo*
 - *Organizational chart*



Secretary Xavier Becerra – Daily Schedule

Thursday, December 2, 2021

8:40am ET APPROX. DEPART RESIDENCE EN ROUTE TO HHHB

**9:00am – 10:00am ET HEALTH RESOURCES AND SERVICES
ADMINISTRATION (HRSA) ALL-STAFF MEETING**

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Diana Espinosa (Acting Administrator, Health Resources and Services Administration [HRSA]), Jordan Grossman (Chief of Staff, HRSA), Jim Macrae (Associate Administrator, Bureau of Primary Health Care, HRSA), Danita Hunter (Associate Administrator, Provider Relief Bureau, HRSA), Laura Cheever (Associate Administrator, HIV/AIDS Bureau, HRSA), and Michael Warren (Associate Administrator, Maternal and Child Health Bureau, HRSA)

Staff: Sean McCluskie (Chief of Staff), Angela Botticella (Chief of Staff to the Deputy Secretary), Steven Lopez (Counselor to the Secretary), and Andres Arguello (Policy Advisor)

10:00am – 10:30am ET DESK TIME

**10:30am – 10:45am ET PREPARATION FOR MEETING WITH CHAIRMAN
RICHARD NEAL (MA-01) AND RANKING MEMBER
KEVIN BRADY (TX-08)**

Location: Conference call

Participants: Melanie Egorin (Assistant Secretary for Legislation [ASL]), Rose Sullivan (Principal Deputy Assistant Secretary for Legislation), Lauren Jee (Deputy Assistant Secretary for Legislation), and Leslie Zelenko (Senior Advisor and Congressional Liaison, ASL)

10:45am ET

DEPART HHHB EN ROUTE TO THE CAPITOL

11:00am – 11:30am ET

**MEETING WITH CHAIRMAN RICHARD NEAL (MA-01)
AND RANKING MEMBER KEVIN BRADY (TX-08)**

Location: Capitol Building H-208

Participants: Chairman Richard Neal (MA-01), Ranking Member Kevin Brady (TX-08), Amy Hall (Health Policy Director [Majority], Ways and Means Committee), and Stephanie Parks (Health Policy Director [Minority], Ways and Means Committee)

Staff: Melanie Egorin (Assistant Secretary for Legislation [ASL]) and Lauren Jee (Deputy Assistant Secretary for Legislation)

11:45am ET

**APPROX. DEPART THE CAPITOL EN ROUTE TO
RESIDENCE**

12:00pm – 1:00pm ET

DESK TIME

1:00pm – 1:30pm ET

UC CORE MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Josie Villanueva Prescott (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Andrés Argüello (Policy Advisor), Jeff Hild (Deputy Assistant Secretary for Legislation), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Jorge Silva (Deputy Assistant Secretary for Public Affairs), Paul Rodriguez (Deputy General Counsel, Office of the General Counsel [OGC]), Norris Cochran (Acting Assistant Secretary for Financial Resources [ASFR]), Jonathan Warsh (Senior Policy Advisor, Office of the Assistant Secretary for Preparedness and Response [ASPR]), Cindy Huang (Director, Office of Refugee Resettlement [ORR], Administration for Children and Families [ACF]), and Jose Garibay-Medrano (Special Assistant, ACF)

1:30pm – 2:00pm ET

OFFICE FOR CIVIL RIGHTS (OCR) CHECK-IN

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Melanie Fontes Rainer (Counselor to the Secretary), Lisa J. Pino (Director, Office for Civil Rights [OCR]), and Laura Durso (Chief of Staff, OCR)

2:00pm – 2:30pm ET

DAILY CHECK-IN WITH DEPUTY SECRETARY ANDREA PALM

Location: Zoom

Participants: Deputy Secretary Andrea Palm and Sean McCluskie (Chief of Staff)

2:30pm – 3:00pm ET

BREAK

3:00pm – 3:30pm ET

[HOLD] CENTERS FOR MEDICARE AND MEDICAID SERVICES (CMS) PREBRIEF

Location: TBD

Participants: TBD

3:30pm – 3:45pm ET

BREAK

3:45pm – 4:00pm ET

CALL WITH NEW JERSEY GOVERNOR PHIL MURPHY

Location: Phone call

Participants: Governor Phil Murphy

4:00pm – 4:30pm ET

**ADMINISTRATION FOR CHILDREN AND FAMILIES
(ACF) NEW HIRES DATABASE FOLLOW-UP BRIEFING**

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Josie Villanueva Prescott (Counselor to the Secretary), Andres Arguello (Policy Advisor), Jeff Hild (Deputy Assistant Secretary for Legislation), Dan Barry (Acting General Counsel, Office of the General Counsel [OGC]), Judy Haron (Attorney, OGC), Lisette Pedre (Attorney, OGC), JooYeun Chang (Acting Assistant Secretary, Administration for Children and Families [ACF]), Jennifer Cannistra (Deputy Assistant Secretary for Children and Families), and Linda Boyer (Deputy Commissioner, ACF)

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Friday
12/3/21

Prepared by: Lizeth Zardeneta

Friday, December 3, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 5

Live Interview with Despierta America on Univision.....page 10

- *Information shared separately by ASPA via email as well*

Office of the Assistant Secretary for Legislation (ASL)

All-Staff Meeting.....page 14

- *Memo previewed on November 30th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Pre-selected Q&A*
 - *Remarks*

Record Remarks: National Institutes of Health (NIH)

Director Dr. Francis Collins' Virtual Farewell Celebration.....page 23

- *Memo previewed on November 30th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Remarks*

NPR Interview Toplines.....page 26

- *Information shared separately by ASPA via email as well*

Office of Global Affairs (OGA) Check-In.....page 28

- *Memo previewed on November 30th; Updated attachment noted below*
- *Memo consists of:*
 - *Cover memo*
 - *Global Affairs 2022 Calendar of Events (Draft) [Updated]*
 - *Presentation [New]*

Cabinet Secretaries Luncheon.....page 38

- *Memo previewed on November 30th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Host biographies*

AFP/BBB/BID Joint Cabinet Member Call.....page 41

- *Standing memo; No updates*

Biweekly COVID-19 Briefing.....page 46

- *Standing memo; No updates*

Weekly Centers for Medicare and Medicaid Services (CMS)

Check-In Meeting.....page 49

- *Memo previewed on November 29th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

PREVIEW OF DAYS AHEAD:

12/7: Elder Justice Coordinating Council Meeting.....page 62

- *Memo consists of:*
 - *Cover memo*
 - *Draft run of show*
 - *EJCC fact sheet*
 - *EJCC member list*
 - *Eight recommendations for increased federal involvement*
 - *Section excerpt of Elder Justice Act*
 - *Attendee biographies*

12/7: White House Maternal Mortality Call to Action Summit.....page 78

- *Memo consists of:*
 - *Cover memo*

12/7: [Indian Health Service \(IHS\) All-Staff Meeting](#).....page 82

- *Memo consists of:*
 - *Cover memo*
 - *Pre-selected Q&A*

12/8: [Meeting with Tennessee Attorney General Slatery](#).....page 87

- *Memo consists of:*
 - *Cover memo*
 - *Biography*



Secretary Xavier Becerra – Daily Schedule

Friday, December 3, 2021

7:15am – 7:30am ET	UNIVISION AND NPR INTERVIEW PREP Location: Conference call Participants: Kamara Jones (Deputy Assistant Secretary for Strategic Planning, Office of the Assistant Secretary for Public Affairs [ASPA]) and Ian Sams (Deputy Assistant Secretary for Public Affairs)
7:30am – 7:40am ET	LIVE INTERVIEW WITH DESPIERTA AMERICA ON UNIVISION Reporter: Satcha Pretto Topic: POTUS Announcement/ COVID-19/Variants/Boosters
7:40am – 8:40am ET	BREAK
8:40am ET	DEPART RESIDENCE EN ROUTE TO HHHB
9:00am – 10:00am ET	ASSISTANT SECRETARY FOR LEGISLATION (ASL) ALL- STAFF MEETING Location: Zoom Participants: Andrea Palm (Deputy Secretary), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Anne Tatem (Deputy Director for Discretionary Health Programs), Leslie Zelenko (Senior Advisor and Congressional Liaison), Stacey Arrington (Congressional Grants Liaison Specialist), Tijuana Tripplet (Congressional Grants Liaison Specialist), Javan Owens (HHS Senior Audit Liaison), and ASL Staff

Staff: Sean McCluskie (Chief of Staff), Angela Botticella (Chief of Staff to the Deputy Secretary), and Alia Schechter (Special Assistant to the Secretary)

10:00am – 10:30am ET

**RECORD REMARKS FOR DR. FRANCIS COLLINS
FAREWELL**

Location: HHS Studio

Staff: Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA])

10:30am – 11:00am ET

BREAK

11:00am – 11:30am ET

NPR INTERVIEW

Location: TBD

Topic: POTUS speech, vaccination data

Staff: Sarah Lovenheim, Assistant Secretary for Public Affairs (ASPA)

11:30am – 12:00pm ET

**PRE-BRIEF FOR CENTERS FOR MEDICARE AND
MEDICAID SERVICES (CMS) INFORMATIONAL
BRIEFING: UPCOMING PROPOSED POLICIES FOR THE
MEDICARE ADVANTAGE AND PART D PROGRAMS**

Location: Zoom

Participants: Sean McCluskie (Chief of Staff), Jennifer Friedman (Counselor to the Secretary), and Melanie Egorin (Assistant Secretary for Legislation [ASL])

12:00pm ET

DEPART HHHB EN ROUTE TO THE CITY CLUB

12:15pm – 1:30pm ET

CABINET SECRETARIES LUNCHEON

Location: The City Club, Jefferson Room, 555 13th Street, NW, Washington, DC 20004

Participants: John R. Block (former U.S. Secretary of Agriculture [1981-1986]), Dan Glickman (former U.S. Secretary of Agriculture

[1995-2001], and current and former Cabinet Secretaries and their spouses.

12:30pm – 1:00pm ET

JOINT AFP/BBB/BID CABINET MEMBER CALL

Location: Zoom

Participants: Secretary Miguel Cardona, Secretary Tom Vilsack, Secretary Janet Yellen, Secretary Gina Raimondo, Secretary Marty Walsh, Secretary Marcia Fudge, Secretary Pete Buttigieg, Secretary Jennifer Granholm, Brian Deese (Director of the National Economic Council), Susan Rice (Director of the Domestic Policy Council), Evan Ryan (White House Cabinet Secretary), Louisa Terrell (White House Director of Legislative Affairs), Kate Bedingfield (White House Communications Director), Kate Berner (White House Deputy Communications Director), Pili Tobar (White House Deputy Communications Director), Cecilia Rouse (Chair of the Council of Economic Advisers), Cedric Richmond (Director, White House Office of Public Engagement), Zach Butterworth (Director of Private Sector), Julie Rodriguez (Deputy Director, Office of Public Engagement), and Emmy Ruiz (Director, White House Office of Political Strategy and Outreach)

Staff: Sean McCluskie (Chief of Staff)

1:30pm ET

APPROX. DEPART THE CITY CLUB EN ROUTE TO RESIDENCE

2:00pm – 2:30pm ET

DAILY CHECK-IN WITH DEPUTY SECRETARY ANDREA PALM

Location: Zoom

Participants: Deputy Secretary Andrea Palm and Sean McCluskie (Chief of Staff)

2:30pm – 2:45pm ET

BI-WEEKLY COVID-19 BRIEFING PART 1

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Dawn O’Connell (Assistant Secretary for Preparedness and Response [ASPR]), AJ Pearlman (Chief of Staff

for COVID Response), Tom Inglesby (Senior Advisor, ASPR), Robert Johnson (Chief Operation Officer, Countermeasures Acceleration Group, ASPR), and Dr. Jason Roos (Joint Program Executive Officer for Chemical, Biological, Radiological and Nuclear Defense, Department of Defense)

2:45pm – 3:00pm ET

BI-WEEKLY COVID-19 BRIEFING PART 2

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Sarah Despres (Counselor to the Secretary), Steve Cha (Counselor to the Secretary), Dawn O’Connell (Assistant Secretary for Preparedness and Response [ASPR]), AJ Pearlman (Chief of Staff for COVID Response), Kathryn Alvarez (Senior Advisor, ASPR), Sarah Lovenheim (Assistant Secretary for Public Affairs), Ian Sams (Deputy Assistant Secretary for Public Affairs – COVID Response), and Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC])

3:00pm – 3:30pm ET

BREAK

3:30pm – 4:30pm ET

WEEKLY CENTERS FOR MEDICARE AND MEDICAID SERVICES (CMS) CHECK-IN (INFORMATIONAL BRIEFING: UPCOMING PROPOSED POLICIES FOR THE MEDICARE ADVANTAGE AND PART D PROGRAMS)

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Jennifer Friedman (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Melanie Fontes Rainer (Counselor to the Secretary), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Lauren Jee (Deputy Assistant Secretary for Legislation), Paul Rodriguez (Deputy General Counsel, Office of the General Counsel [OGC]), Janice Hoffman (Associate General Counsel, OGC), Chiquita Brooks-LaSure (Administrator, Centers for Medicare and Medicaid Services [CMS]), Jon Blum (Principal Deputy Administrator/Chief Operating Officer, CMS), Erin Richardson (Chief of Staff, CMS), Arielle Woronoff (Director, Office of Legislation, CMS), Meena Seshamani (Deputy Administrator and Director of Center for Medicare, CMS), Cheri Rice (Deputy Director, Parts C and D of the Center for Medicare,

CMS), and Tim Engelhardt (Director for the CMS Medicare-Medicaid Coordination Office, CMS)

4:30pm – 5:00pm ET

OFFICE OF GLOBAL AFFAIRS (OGA) CHECK-IN

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Anne Reid (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Loyce Pace (Assistant Secretary for Global Affairs), and Stephanie Psaki (Senior Advisor Human Rights and Gender Equity, OGA)

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Monday
12/6/21

Prepared by: Lizeth Zardeneta

Monday, December 6, 2021

TABLE OF CONTENTS

TODAY:

[Overview of Today's Schedule](#).....page 4

[Eagle Horizon 2021 Tabletop Exercise](#).....page 7

- *Memo previewed on December 1st; New attachment noted below*
- *Memo consists of:*
 - *Cover memo*
 - *Participant handout*
 - *Situation manual*
 - *HHS leadership directory (for reference) [New]*

[Weekly COVID-19 Senior Leadership Meeting](#).....page 31

- *Standing memo; No updates*

[UC CORE Meeting](#).....page 33

- *Standing memo; No updates*

PREVIEW OF DAYS AHEAD:

12/7: [\[Hold\] Congressional Hispanic Caucus Institute \(CHCI\) Congressional Staff Awards](#).....page 35

- *Memo consists of:*
 - *Cover memo*

12/8: [Office of the Assistant Secretary for Health \(OASH\) Check In](#).....page 37

- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

12/8: [Weekly Centers for Medicare and Medicaid Services \(CMS\)
Check In](#).....page 46

- *Memo consists of:*
 - *Cover memo*

12/8: [Build Back Better \(BBB\) Investments in Children Roundtable](#)....page 47

- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*
 - *Participating organizations*

12/8: [Office of the Assistant Secretary for Health \(OASH\)
All-Staff Meeting](#).....page 61

- *Memo consists of:*
 - *Cover memo*
 - *Pre-selected questions*
 - *Slide deck*



Secretary Xavier Becerra – Daily Schedule

Monday, December 6, 2021

8:40am ET

**APPROX. DEPART RESIDENCE EN ROUTE TO
FREDERICK, MARYLAND**

Location: 6701 English Muffin Way, Frederick, Maryland

10:00am – 12:00pm ET

EAGLE HORIZON EXERCISE

Location: 6701 English Muffin Way, Frederick, Maryland

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Dawn O’Connell (Assistant Secretary for Preparedness and Response), and Staff and Operating Division Heads and Regional Directors

12:00pm ET

APPROX. DEPART SITE EN ROUTE TO RESIDENCE

1:30pm – 2:00pm ET

WEEKLY COVID-19 SENIOR LEADERSHIP MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Anne Reid (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Steve Cha (Counselor to the Secretary), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Ian Sams (Deputy Assistant Secretary for Public Affairs, COVID), Dawn O’Connell (Assistant Secretary for Preparedness and Response [ASPR]), AJ Pearlman (Chief of Staff for COVID Response), Kathryn Alvarez (Senior Advisor, ASPR), Tom Inglesby (Senior Advisor, COVID Response), Admiral Rachel Levine (Assistant Secretary for Health [ASH]), Dr.

Anthony Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC]), Dr. Janet Woodcock (Acting Commissioner, Food and Drug Administration [FDA]), and Dr. Vivek Murthy (U.S. Surgeon General)

2:00pm – 2:30pm ET

DAILY CHECK-IN WITH DEPUTY SECRETARY ANDREA PALM

Location: Zoom

Participants: Deputy Secretary Andrea Palm and Sean McCluskie (Chief of Staff)

2:30pm – 3:00pm ET

ASPA HOLD

Location: Zoom OR conference call

3:00pm – 3:30pm ET

BREAK

3:30pm – 4:00pm ET

UC CORE MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Josie Villanueva Prescott (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Andrés Argüello (Policy Advisor), Jeff Hild (Deputy Assistant Secretary for Legislation), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Jorge Silva (Deputy Assistant Secretary for Public Affairs), Paul Rodriguez (Deputy General Counsel, Office of the General Counsel [OGC]), Norris Cochran (Acting Assistant Secretary for Financial Resources [ASFR]), Jonathan Warsh (Senior Policy Advisor, Office of the Assistant Secretary for Preparedness and Response [ASPR]), Cindy Huang (Director, Office of Refugee Resettlement [ORR], Administration for Children and Families [ACF]), and Jose Garihay-Medrano (Special Assistant, ACF)

4:00pm – 5:00pm ET

PRINCIPALS COMMITTEE ON IMMIGRATION

Location: Zoom

Participants: Cabinet Secretaries and Biden-Harris Administration
Leadership

Staff: Sean McCluskie (Chief of Staff)

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Tuesday
12/7/21

Prepared by: Lizeth Zardeneta

Tuesday, December 7, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 4

White House Maternal Mortality Call to Action Summit.....page 8

- *Memo previewed on December 2nd; Updated list of participants*
- *Memo consists of:*
 - *Cover memo*
 - *Remarks*

Weekly Counselor Check In.....page 15

- *Standing memo; No updates*

Indian Health Service (IHS) All-Staff Meeting.....page 17

- *Memo previewed on December 2nd; New attachment noted below*
- *Memo consists of:*
 - *Cover memo*
 - *Pre-selected Q&A*
 - *Remarks*
 - *Slide deck (New)*

[Hold] Call with Energy and Commerce Committee Chair Frank Pallone (D-NJ).....page 39

- *Memo previewed on November 22nd; Updated talking points*
- *Memo consists of:*
 - *Cover memo*
 - *Biography*

New Hire Database Meeting Follow-Up.....page 43

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *OIG drafted summary*

- *OIG request for wage information*
- *OIG records request letter*
- *Relevant statutes*
- *Previous memo from ACF (Dated December 2, 2021)*

PREVIEW OF DAYS AHEAD:

12/8: Record Remarks: Valle del Sol, Profiles of Success Hispanic Leadership Awards Celebration.....page 69

- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*
 - *Full run of show*

12/9: Office of the National Coordinator for Health Information Technology (ONC) Check In.....page 77

- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

12/9: Agency for Healthcare Research and Quality (AHRQ) All-Staff Meeting.....page 85

- *Memo consists of:*
 - *Cover memo*
 - *Pre-selected Q&A*
 - *PowerPoint Presentation*

12/9: Announcement to Launch the White House Initiative on Asian Americans, Native Hawaiians, and Pacific Islanders.....page 93

- *Memo consists of:*
 - *Cover memo*
 - *Draft press release*
 - *Press conference speaker biographies*



Secretary Xavier Becerra – Daily Schedule

Tuesday, December 7, 2021

8:40am ET **DEPART RESIDENCE EN ROUTE TO THE WHITE HOUSE**

9:00am – 9:15am ET **COVID-19 TESTING**
Location: The White House Medical Unit

9:15am – 9:50am ET **HOLD AT THE WHITE HOUSE**
Location: EEOB 159

9:50am – 10:00am ET **GREET WITH VICE PRESIDENT KAMALA HARRIS**
Location: The White House
Participants: Vice President Kamala Harris
Staff: Steven Lopez (Counselor to the Secretary) and Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA])

10:00am – 11:00am ET **MATERNAL DAY OF ACTION EVENT WITH VICE PRESIDENT KAMALA HARRIS**
Location: The White House
USG Participants: Vice President Kamala Harris, Secretary Marcia Fudge (Housing and Urban Development Department), Secretary Deb Haaland (Department of the Interior), Senator Tammi Duckworth (D-IL), Senator Patty Murray (D-WA), Senator Cory Booker (D-NJ), Congresswoman Lauren Underwood (IL-14), Congresswoman Alma Adams (NC-12), Congressman Robin Kelly

(IL-02), and Ambassador Susan Rice (Director, Domestic Policy Council [DPC]),

Other HHS Divisions and External: Chiquita Brooks-LaSure (Administrator, Centers for Medicaid and Medicare Services [CMS]), Allyson Felix (former American Olympic track and field athlete), Alexis Ohanian (husband of Serena Williams and American Internet entrepreneur and investor), Charles Johnson (4Kira4Moms), Dr. Veronica Gillispie-Bell (Gynecologist, Women's Services at Ochsner Health and Medical Director of Louisiana Perinatal Quality Collaborative), Dr. Jennifer Whitehair (Obstetrician-Gynecologist, Tuba City Regional Health Care Corporation), Dr. Diana Jolles (Frontier Nursing University), and patient representatives accompanying Members of Congress

Staff: Steven Lopez (Counselor to the Secretary) and Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA])

11:00am ET

APPROX. DEPART WHITE HOUSE EN ROUTE TO HHHB

12:00pm – 1:00pm ET

BREAK

1:00pm – 1:30pm ET

WEEKLY COUNSELORS CHECK IN

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Anne Reid (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Josie Villanueva Prescott (Counselor to the Secretary), Melanie Fontes Rainer (Counselor to the Secretary), Jennifer Friedman (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Steven Lopez (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Advisor to the Chief of Staff), Andres Arguello (Policy Advisor), Jessica Porras (Policy Advisor), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), and Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA])

1:30pm – 2:00pm ET

BREAK

2:00pm – 2:30pm ET

**ADMINISTRATION FOR CHILDREN AND FAMILIES
(ACF) NEW HIRES DATABASE FOLLOW-UP BRIEFING**

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Josie Villanueva Prescott (Counselor to the Secretary), Kevin Barstow (Senior Counsel), Dan Barry (Deputy General Counsel, Office of the General Counsel [OGC]), JooYeun Chang (Acting Assistant Secretary for the Administration for Children and Families [ACF]), Jennifer Cannistra (Deputy Assistant Secretary for Policy, ACF), Linda Boyer (Deputy Commissioner, Office of Child Support Enforcement [OCSE], ACF), Christi Grimm (Principal Deputy Inspector General, Office of the Inspector General [OIG]), Julie Hodgkins (Acting Chief of Staff, OIG), Greg Demske (Chief Counsel to the Inspector General, OIG), and Gary Cantrell (Deputy Inspector General for Investigations, OIG)

2:30pm – 3:00pm ET

BREAK

3:00pm – 4:00pm ET

INDIAN HEALTH SERVICE (IHS) ALL-STAFF MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Elizabeth (Liz) Fowler (Executive Officer, Indian Health Service [IHS] Oklahoma City Area), Elizabeth (Liz) Carr (Senior Advisor, IHS), Ann Church (Chief of Staff, IHS), Lisa Gyorda (Director of Human Resources, IHS), Rear Admiral Kelly Taylor (Director, Division of Environmental Health Services, Office of Environmental Health and Engineering, IHS), Captain Brent Rohlf (Acting Area Director, Great Plains Area, IHS), Beverly Cotton (Area Director, Nashville Area, IHS), Dr. Loretta Christensen (Chief Medical Officer, IHS), and IHS staff

Staff: Sean McCluskie (Chief of Staff), Steven Lopez (Counselor to the Secretary), Angela Botticella (Chief of Staff to the Deputy Secretary), Andres Arguello (Policy Advisor), and Alia Schechter (Special Assistant to the Secretary)

4:00pm – 4:30pm ET

DESK TIME

4:15pm – 4:30pm ET

[HOLD] CALL WITH CHAIR FRANK PALLONE (D-NJ)

Location: Call

Participants: Chair Frank Pallone and staff

Staff: TBD

4:30pm – 5:00pm ET

DAILY CHECK-IN WITH DEPUTY SECRETARY ANDREA PALM

Location: Zoom

Participants: Deputy Secretary Andrea Palm and Sean McCluskie
(Chief of Staff)

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Wednesday

12/8/21

Prepared by: Lizeth Zardeneta

Wednesday, December 8, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 5

Press Call on Harm Reduction Grant Rollout.....page 9

Biweekly COVID-19 Briefing.....page 12

- *Standing memo; No updates*

Office of the Assistant Secretary for Health (OASH) Check In...page 14

- *Memo previewed on December 4th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

Lunch with Tennessee Attorney General Slatery.....page 23

- *Memo previewed on December 2nd; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Biography*

Build Back Better (BBB) Investments in Children Roundtable....page 27

- *Memo previewed on December 4th; Updated participant list*
- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*
 - *Participating organizations*
 - *Talking points*

Office of the Assistant Secretary for Health (OASH)

All-Staff Meeting.....page 43

- *Memo previewed on December 4th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Pre-selected questions*
 - *Slide deck*
 - *Remarks*

Record Remarks: Valle del Sol, Profiles of Success

Hispanic Leadership Awards Celebration.....page 55

- *Memo previewed on December 6th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*
 - *Full run of show*
 - *Remarks*

Office of the Assistant Secretary for Preparedness

and Response (ASPR) Check In.....page 65

- *Memo previewed on December 1st; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Current organizational chart*

Weekly Centers for Medicare and Medicaid Services (CMS)

Check In.....page 67

- *Memo previewed on December 4th; No updates*
- *Memo consists of:*
 - *Cover memo*

PREVIEW OF DAYS AHEAD:

12/9: The Aspen Economic State of Latinos in America Inaugural Event.....page 68

- *Memo consists of:*
 - *Cover memo*
 - *Q&A*
 - *Biographies*

12/9: Virtual Principals' Meeting of the White House Legal Aid Interagency Roundtable.....page 75

- *Memo consists of:*
 - *Cover memo*

12/10: Visit to Mon Health Marion Neighborhood Hospital.....page 78

- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*
 - *Rural Provider Relief Fund Distribution for West Virginia*

12/10: Behavioral Health and Substance Use Roundtable: West Virginia University Rockefeller Neuroscience Institute.....page 98

- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*

12/10: West Virginia University Life Science Innovation Center Tour and Meeting.....page 112

- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*
 - *Letter from Department of Defense to WVU Life Sciences Center/Civica on Defense Production Act (DPA) Eligibility*



Secretary Xavier Becerra – Daily Schedule

Wednesday, December 8, 2021

8:45am ET	DEPART HOME EN ROUTE TO HHHB
9:00am – 9:20am ET	PREPARATION FOR THE NATIONAL DRUG CONTROL POLICY PRESS BRIEFING Location: Conference line Participants: Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Kamara Jones (Deputy Assistant Secretary for Strategic Planning, ASPA), and Adrian Eng (Press Secretary)
9:20am – 10:00am ET	NATIONAL DRUG CONTROL POLICY PRESS BRIEFING Location: Call Participants: Dr. Rahul Gupta (Director of National Drug Control Policy at the White House) and Dr. Miriam E. Delphin-Rittmon, (Assistant Secretary for Mental Health and Substance Use) Staff: Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Kamara Jones (Deputy Assistant Secretary for Strategic Planning, ASPA), and Adrian Eng (Press Secretary)
10:00am – 10:30am ET	BREAK
10:30am – 11:00am ET	BI-WEEKLY COVID-19 BRIEFING Location: Zoom Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Sarah Despres (Counselor to the Secretary), Steve Cha (Counselor to the Secretary), Dawn O’Connell (Assistant

Secretary for Preparedness and Response [ASPR]), AJ Pearlman (Chief of Staff for COVID Response), Kathryn Alvarez (Senior Advisor, ASPR), Gary Disbrow (Acting Director, Biomedical Advanced Research and Development Authority, ASPR), Dr. David Kessler (Chief Science Officer for COVID Response), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Ian Sams (Deputy Assistant Secretary for Public Affairs – COVID Response), Norris Cochran (Acting Assistant Secretary for Financial Resources [ASFR]), Lester Cash (Associate Deputy Assistant Secretary for Financial Resources), and Miriam Cabezas (Branch Chief, ASFR)

11:00am – 11:30am ET

OFFICE OF THE ASSISTANT SECRETARY FOR HEALTH (OASH) CHECK IN

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Steven Lopez (Counselor to the Secretary), Andres Arguello (Policy Advisor), Admiral Rachel Levine (Assistant Secretary for Health [ASH]), Elisabeth “Lis” Handley (Principal Deputy Secretary for Health, Office of the Assistant Secretary for Health [OASH]), and Sarah Boateng (Chief of Staff, OASH)

11:30am – 12:30pm ET

MEETING WITH ATTORNEY GENERAL HERBERT SLATERY III

Location: Office of the Secretary

Participants: Attorney General Herbert Slatery III

12:30pm – 1:30pm ET

WEEKLY STAKEHOLDER MEETING: BUILD BACK BETTER (BBB) INVESTMENTS IN CHILDREN

Location: Zoom

Participants: Yasmina Vinci (Executive Director, National Head Start Association), Cleofas (Cleo) Rodriguez Jr. (Executive Director, National Migrant and Seasonal Head Start Association), Lee Turney (President, National Indian Head Start Directors Association), Jennifer Rackliff (Executive Director, National Indian Child Care Association), Dr. Lynette Fraga (CEO, Child Care Aware of America), Matthew Melmed (Executive Director,

ZERO TO THREE), and Rhian Evans Allvin (CEO, National Association for the Education of Young Children)

Staff: Josie Villanueva Prescott (Counselor to the Secretary), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Carrie Pugh (Director, External Affairs), and Cayla Kaplan (Communication Specialist, IEA)

1:30pm – 1:45pm ET

STAKEHOLDER MEETING DEBRIEF

Location: Conference call

Participants: Josie Villanueva Prescott (Counselor to the Secretary), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Carrie Pugh (Director, External Affairs), and Cayla Kaplan (Communication Specialist, IEA)

1:45pm – 2:00pm ET

BREAK

2:00pm – 3:00pm ET

OFFICE OF THE ASSISTANT SECRETARY FOR HEALTH (OASH) ALL-STAFF MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Admiral Rachel Levine (Assistant Secretary for Health [ASH]), Elisabeth “Lis” Handley (Principal Deputy Secretary for Health, Office of the Assistant Secretary for Health [OASH]), Sarah Boateng (Chief of Staff, OASH), Max Lesko (Chief of Staff, Office of the Surgeon General (OSG), OASH), Kaye Hayes (Principal Deputy Director, Office of Infectious Disease and HIV/AIDS Policy, OASH), John Balbus (Senior Advisor, Office of Climate Change and Health Equity, OASH), and Rear Admiral Paul Reed (Deputy Assistant Secretary for Science and Medicine, Office of Disease Prevention and Health Promotion, OASH)

Staff: Sean McCluskie (Chief of Staff), Steven Lopez (Counselor to the Secretary), Angela Botticella (Chief of Staff to the Deputy Secretary), Andres Arguello (Policy Advisor), and Alia Schechter (Special Assistant to the Secretary)

3:00pm – 3:30pm ET

**RECORD REMARKS FOR VALLE DEL SOL ANNUAL
PROFILES OF SUCCESS EVENT**

Location: Zoom

Staff: Cody Pomeranz (Director of Speech Writing)

3:30pm – 4:00pm ET

BREAK

4:00pm – 4:30pm ET

**ASSISTANT SECRETARY FOR PREPAREDNESS AND
RESPONSE (ASPR) CHECK IN**

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Sarah Despres (Counselor to the Secretary), Dawn O’Connell (Assistant Secretary for Preparedness and Response [ASPR]), and Nikki Bratcher-Bowman (Principal Deputy Assistant Secretary for Preparedness and Response)

4:30pm – 5:30pm ET

**CENTERS FOR MEDICARE AND MEDICAID SERVICES
(CMS) WEEKLY CHECK IN**

Location: Secretary’s Conference Room / Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Jennifer Freidman (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Melanie Fontes Rainer (Counselor to the Secretary), Chiquita Brooks-LaSure (Administrator, Centers for Medicare and Medicaid Services [CMS]), Jon Blum (Principal Deputy Administrator and Chief Operating Officer, CMS), and Erin Richardson (Chief of Staff, CMS)

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Thursday
12/9/21

Prepared by: Lizeth Zardeneta

Thursday, December 9, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 5

Agency for Healthcare Research and Quality (AHRQ)

All-Staff Meeting.....page 9

- *Memo previewed on December 6th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Pre-selected Q&A*
 - *PowerPoint Presentation*
 - *Remarks*

Build Back Better, Drug Pricing, and Open Enrollment

Press Hits.....page 22

- *Shared separately via email by ASPA as well*
- *Memo consists of:*
 - *Cover memo with topline*

Virtual Principals' Meeting of the White House Legal

Aid Interagency Roundtable.....page 28

- *Memo previewed on December 7th; Updated suggested message and new attachments noted below*
- *Memo consists of:*
 - *Cover memo*
 - *Dear Colleague Letter (for reference) [New]*
 - *Roundtable report (for reference) [New]*

**Behavioral Health Coordinating Council (BHCC) – Meeting
with Children and Youth Subcommittee.....page 33**

- *Memo previewed on November 29th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

**Office of the National Coordinator for Health Information
Technology (ONC) Check In.....page 48**

- *Memo previewed on December 6th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

**The Aspen Economic State of Latinos in America
Inaugural Event.....page 56**

- *Memo previewed on December 7th; Updated background section*
- *Memo consists of:*
 - *Cover memo*
 - *Q&A (with suggested responses)*
 - *Biographies*
 - *List of attendees (for reference)*

**Announcement to Launch the White House Initiative
on Asian Americans, Native Hawaiians, and Pacific Islanders.....page 76**

- *Memo previewed on December 6th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Draft press release*
 - *Press conference speaker biographies*
 - *Remarks*

UC CORE Meeting.....page 86

- *Standing memo; No updates*

PREVIEW OF DAYS AHEAD:

12/13: Principals' Committee Meeting Regarding School Policies.....page 88

- *Memo consists of:*
 - *Cover memo*

12/13: Substance Abuse and Mental Health Services Administration (SAMHSA) All-Staff Meeting.....page 90

- *Memo consists of:*
 - *Cover memo*
 - *Pre-selected Q&A*

12/13: Recording: Combined Federal Campaign (CFC) 2021 December Giving Video.....page 95

- *Memo consists of:*
 - *Cover memo*



Secretary Xavier Becerra – Daily Schedule

Thursday, December 9, 2021

8:40am ET

APPROX. DEPART HOME EN ROUTE TO HHHB

9:00am – 10:00am ET

**AGENCY FOR HEALTHCARE RESEARCH AND
QUALITY (AHRQ) ALL-STAFF MEETING**

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), David Meyers (Acting Director, Agency for Healthcare Research and Quality [AHRQ]), Mamatha Pancholi (Senior Advisor in the Office of the Director: Nursing Home COVID-19 Action Network, AHRQ), Patricia Keenan (Senior Data Analyst, Center for Financing, Access, and Cost Trends: Social Determinants of Health Data Initiative, AHRQ), Sebastian Tong (Senior Staff Fellow, Division of Practice Improvement Center for Evidence and Practice Improvement: EvidenceNow Initiative, AHRQ), Kamila Mistry (Senior Advisor on Health Equity, Office of Extramural Research, Education, and Priority Populations: Equity Initiative, AHRQ), Brent Sandmeyer (Lead for Climate Change and Environmental Justice, Center for Evidence and Practice Improvement, AHRQ), Jim Cleeman (Senior Medical Officer, Director, Division of Healthcare-Associated Infections, Center for Quality Improvement and Patient Safety: Initiative to Improve Antibiotic Use, AHRQ), and other AHRQ Staff

Staff: Sean McCluskie (Chief of Staff), Stephen Cha (Counselor to the Secretary), Angela Botticella (Chief of Staff to the Deputy Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Andres Arguello (Policy Advisor), and Alia Schechter (Special Assistant to the Secretary)

10:00am – 10:30am ET	<p>BUILD BACK BETTER, DRUG PRICING, AND OPEN ENROLLMENT PRESS HITS</p> <p>Location: HHS Studio</p> <p>Staff: Sarah Lovenheim, Assistant Secretary for Public Affairs (ASPA)</p>
10:30am – 11:00am ET	<p>BREAK</p>
11:00am – 12:00pm ET	<p>LEGAL AID PRINCIPALS MEETING</p> <p>Location: Zoom</p> <p>Participants: Dana Remus (Counsel, The White House) and others TBD</p> <p>Staff: Melanie Fontes Rainer (Counselor to the Secretary)</p>
12:00pm – 12:30pm ET	<p>BEHAVIORAL HEALTH COORDINATING COUNCIL (BHCC): CHILDREN AND YOUTH SUBCOMMITTEE BRIEFING</p> <p>Location: Zoom</p> <p>Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Steven Lopez (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Angela Botticella (Chief of Staff to the Deputy Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Aakash Shah (White House Fellow), Admiral Rachel Levine (Assistant Secretary for Health [ASH]), Sarah Boateng (Chief of Staff, Office of the Assistant Secretary for Health [OASH]), Meriam Mikre (Senior Advisor, OASH), Megan Fisher (Special Assistant to the ASH), JooYeun Chang (Acting Assistant Secretary, Administration for Children and Families [ACF]), Lauren Behsudi (Senior Advisor, ACF), Chiquita Brooks-LaSure (Administrator, Centers for Medicare and Medicaid Services [CMS]), Hannah Katch (Senior Advisor, CMS), Dr. Miriam Delphin-Rittmon (Assistant Secretary for Mental Health and Substance Use, Substance Abuse and Mental Health Services Administration [SAMHSA]), Sonia Chessen (Chief of Staff, SAMHSA), Christine Cichetti (Senior Policy Advisor/BHCC Manager, SAMHSA), and Etan Raskas (Special Assistant to the Assistant Secretary, SAMHSA)</p>

12:30pm – 1:00pm ET	OFFICE OF THE NATIONAL COORDINATOR FOR HEALTH INFORMATION TECHNOLOGY (ONC) CHECK IN Location: Zoom Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Jennifer Friedman (Counselor to the Secretary), Jessica Porras (Policy Advisor), Micky Tripathi (National Coordinator for Health Information Technology, Office of the National Coordinator for Health Information Technology [ONC]), and Steve Posnack (Deputy National Coordinator for Health IT, ONC)
1:00pm – 1:35pm ET	BREAK
1:35pm – 1:55pm ET	FIRESIDE CHAT WITH JOSE DIAZ-BALLART FOR THE ASPEN ECONOMIC STATE OF LATINOS IN AMERICA Location: Zoom (TBD) Participants: Jose Diaz-Ballart (Anchor of MSNBC Reports, NBC Nightly News Saturday, and Noticias Telemundo) Staff (TBC): Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]) and Carrie Pugh (Director, Office of External Affairs, Intergovernmental and External Affairs [IEA])
1:55pm – 2:00pm ET	BREAK
2:00pm – 2:30pm ET	DAILY CHECK-IN WITH DEPUTY SECRETARY ANDREA PALM Location: Zoom Participants: Deputy Secretary Andrea Palm and Sean McCluskie (Chief of Staff)

2:30pm – 3:00pm ET

**VIRTUAL PRESS CONFERENCE TO LAUNCH THE
WHITE HOUSE INITIATIVE ON ASIAN AMERICANS,
NATIVE HAWAIIANS, AND PACIFIC ISLANDERS
(WHIAANHPI)**

Location: Zoom

Participants: Katherine Tai (U.S. Trade Representative and White House Initiative on Asian Americans, Native Hawaiians, and Pacific Islanders [WHIAANHPI] Co-Chair), Erika Moritsugu (Deputy Assistant to the President and Senior Asian American and Native Hawaiian and Pacific Islanders Liaison), and Krystal Ka'ai (Executive Director, WHIAANHPI)

Staff: Melanie Fontes Rainer (Counselor to the Secretary) and Hannah Kim (Deputy Assistant Secretary for Public Affairs)

3:00pm – 3:30pm ET

BREAK

3:30pm – 4:00pm ET

UC CORE MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Josie Villanueva Prescott (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Andrés Argüello (Policy Advisor), Jeff Hild (Deputy Assistant Secretary for Legislation), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Jorge Silva (Deputy Assistant Secretary for Public Affairs), Paul Rodriguez (Deputy General Counsel, Office of the General Counsel [OGC]), Norris Cochran (Acting Assistant Secretary for Financial Resources [ASFR]), Jonathan Warsh (Senior Policy Advisor, Office of the Assistant Secretary for Preparedness and Response [ASPR]), Cindy Huang (Director, Office of Refugee Resettlement [ORR], Administration for Children and Families [ACF]), and Jose Garihay-Medrano (Special Assistant, ACF)

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Friday
12/10/21

Prepared by: Lizeth Zardeneta

Friday, December 10, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 5

**Call with Energy and Commerce Committee Chair
Frank Pallone (D-NJ)**.....page 10

- *Memo previewed on December 6th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Biography*

Visit to Mon Health Marion Neighborhood Hospital.....page 14

- *Memo previewed on December 7th; Updated background section*
- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*
 - *Rural Provider Relief Fund Distribution for West Virginia*
 - *Talking points*

**Behavioral Health and Substance Use Roundtable: West
Virginia University Rockefeller Neuroscience Institute**.....page 38

- *Memo previewed on December 7th; Updated run of show*
- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*
 - *Talking points*

Meeting with Civica Rx Leadership.....page 54

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*

West Virginia University Innovation Center Tour and Meeting.....page 59

- *Memo previewed on December 7th; Updated background section and new attachment noted below*
- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*
 - *Letter from Department of Defense to WVU Life Sciences Center/Civica on Defense Production Act (DPA) Eligibility*
 - *Facility background document [New]*
 - *Talking points*

Preparation: Principals' Committee Meeting Regarding School Policies.....page 74

- *Memo consists of:*
 - *Cover memo*

BID/BBB Joint Cabinet Member Call.....page 76

- *Standing memo; Updated background section*

PREVIEW OF DAYS AHEAD:

12/13: Principals Committee Meeting on COVID Response.....page 81

- *Memo consists of:*
 - *Cover memo*

12/13: Meeting with Walgreens Boot Alliance CEO.....page 84

- *Memo consists of:*
 - *Cover memo*
 - *Biography*

12/14: Administration for Community Living (ACL) Check In.....page 90

- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

[Hold] 12/16: Centers for Disease Control and Prevention (CDC)

Check In Meeting.....page 100

- *Memo consists of :*
 - *Cover memo*
 - *Slide deck*



Secretary Xavier Becerra – Daily Schedule

Friday, December 10, 2021

6:00am ET DEPART RESIDENCE EN ROUTE TO WEST VIRGINIA

Location: 140 Middletown Road, White Hall, WV 26554

9:00am – 9:30am ET WEST VIRGINIA TRIP CALL

Location: Call

Participants: Cynthia Palafox (Director, Scheduling and Advance), Ben Scott (Advance Representative), Billy Czerwinski (Scheduler), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Kimberly Espinosa (Deputy Assistant Secretary for Legislation, ASL), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Molly Doris-Pierce (Special Assistant, IEA), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Kamara Jones (Deputy Assistant Secretary for Strategic Planning, Office of the Assistant Secretary for Public Affairs [ASPA]), Cody Pomeranz (Director, Speechwriting, ASPA), and Zachary Dembner (Press Secretary, ASPA)

9:30am – 9:45am ET CALL WITH CHAIRMAN FRANK PALLONE (D-NJ)

Location: Conference call

Participants: Chairman Frank Pallone and staff

Staff: TBD

10:00am – 11:15am ET

**RIBBON CUTTING CEREMONY OF MARION
NEIGHBORHOOD HOSPITAL**

Location: 140 Middletown Road, White Hall, WV 26554

Participants: Senator Joe Manchin (D-WV), David Goldberg (CEO, Mon Health Systems), Dr. Chris Edwards (CAO, Mon Health Marion Neighborhood Hospital), Dr. Krystal Atkinson (Chief Nursing Executive, Mon Health Systems), Jim Kaufman (President/CEO, West Virginia Hospital Association), David Hall (Chief Growth Officer, Emerus Holdings), Dr. Bradford Warden (Executive Director, Mon Health Medical Group), Dr. Brian Sharp (President/CEO, Valley Healthcare System), Gerry Schmidt (COO, Valley Healthcare System), Michael Angelucci (CEO, Marion County Rescue), Nancy Vandergrift (CEO, Monongahela Valley Association of Health Centers), Denise Palmer (Director of Heart and Vascular Services, Mon Health Systems), Julie Ference (Vice President, Emerus Holdings), Keren Friggens (Vice President of Physician Services, Mon Health Systems), Kristina Adrian (Executive Director of Growth and Marketing, Mon Health Medical Systems), Mark Gilliam (CIO, Mon Health Systems), Rachel Detec (COO, GRW Health), Samuel Merandi (Administrative Vice President, Radiology Physicians Associates), Susan Konya (Director of Nursing, Monongahela Valley Association of Health Centers), Josh Clovis (Facilities Operator, Mon Health Marion Neighborhood Hospital), Kelly Zimmerman (CEO, Neighborhood Hospital Market), and Dave Mazon (Mon Health Systems)

Staff: Ben Scott (Advance Representative), Melanie Anne Egorin (Assistant Secretary for Legislation [ASL]), Kamara Jones (Deputy Assistant Secretary for Strategic Planning, Office of the Assistant Secretary for Public Affairs [ASPA]), and Zach Dembner (Press Secretary, ASPA)

11:15am ET

**DEPART MARION NEIGHBORHOOD HOSPITAL TO
WEST VIRGINIA UNIVERSITY ROCKEFELLER
NEUROSCIENCE INSTITUTE**

Location: WVU Rockefeller Neuroscience Institute, 1 Medical Center Drive, Morgantown, WV 26505

11:45am – 1:40pm ET

**WEST VIRGINIA UNIVERSITY ROCKEFELLER
NEUROSCIENCE INSTITUTE BEHAVIORAL HEALTH
AND SUBSTANCE USE TOUR AND ROUNDTABLE**

Location: WVU Rockefeller Neuroscience Institute, 1 Medical Center Drive, Morgantown, WV 26505

Participants: Senator Joe Manchin (D-WV), Secretary Bill Crouch (West Virginia Secretary of Department of Health and Human Resources), Dr. Matt Christianson (West Virginia Office of Drug Control Policy), Dr. Clay Marsh (Vice President and Executive Dean, West Virginia University [WVU] Health Sciences), Dr. Albert Wright (President and CEO, WVU Health Systems/WVU Hospitals), Dr. Ali Rezai (Director, Rockefeller Neuroscience Institute), Dr. Jim Berry (Associate Professor/Chair/Director of Addiction Psychiatry Fellowship, WVU), Dr. Kari Beth Law (Director, Telepsychiatry and Forensic Psychiatrist, WVU), Dr. Victor Finomore, Jr. (Assistant Professor, WVU), Dr. James Mahoney (Assistant Professor/Clinical Neuropsychologist, WVU), J. Thomas Jones (President/CEO, West Virginia United Health System), Mark Drennan (CEO, WV Behavioral Healthcare Providers Association), and Rochelle Goodwin (Vice President Strategy and Policy, WVU Rockefeller Neuroscience Institute)

Staff: Ben Scott (Advance Representative), Melanie Egorin (Assistant Secretary for Legislation), Kamara Jones (Deputy Assistant Secretary for Strategic Planning, Office of the Assistant Secretary for Public Affairs [ASPA]), and Zach Dembner (Press Secretary, ASPA)

1:40pm ET

**DEPART WEST VIRGINIA UNIVERSITY ROCKEFELLER
NEUROSCIENCE INSTITUTE EN ROUTE TO WEST
VIRGINIA UNIVERSITY INNOVATION CENTER**

Location: Former Viatras Plant, 3711 Collins Ferry Road, Morgantown, WV 26505

1:45pm – 3:15pm ET

**WEST VIRGINIA UNIVERSITY INNOVATION CENTER
TOUR AND MEETING**

Location: Former Viatras Plant, 3711 Collins Ferry Road, Morgantown, WV 26505

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Monday

12/13/21

Prepared by: Lizeth Zardeneta

Monday, December 13, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 5

**Substance Abuse and Mental Health Services Administration (SAMHSA)
All-Staff Meeting**.....page

- *Memo previewed on December 8th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Pre-selected Q&A*
 - *Remarks*

Recording: Combined Federal Campaign (CFC) 2021

December Giving Video.....page 10

- *Memo previewed on December 8th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Remarks*

UC CORE Meeting.....page 23

- *Standing memo; No updates*

Meeting with Walgreens Boot Alliance CEO.....page 25

- *Memo previewed on December 9th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Biography*
 - *Talking points*

Principals' Committee Meeting Regarding School Policies.....page 33

- *Memo previewed on December 8th; New attachments noted below*
- *Memo consists of:*
 - *Cover memo*
 - *Background memo (new)*
 - *Slides (new)*

Customer Service Executive Order (EO) Signing.....page 47

- *New memo*
- *Memo consists of:*
 - *Cover memo*

Weekly COVID-19 Senior Leadership Meeting.....page 51

- *Standing memo; No updates*

Principals Committee Meeting on COVID Response.....page 53

- *Memo previewed on December 9th; No updates*
- *Memo consists of:*
 - *Cover memo*

PREVIEW OF DAYS AHEAD:

12/14: Lunch with Ron Klain and Secretary Walsh.....page 56

- *Memo consists of:*
 - *Cover memo*

12/14: HHS All-Staff Townhall.....page 61

- *Memo consists of:*
 - *Cover memo with remarks*

12/14: Administration for Community Living (ACL) All-Staff Meeting.....page 66

- *Memo consists of:*
 - *Cover memo*
 - *Pre-selected Q&A*

12/14: Pen and Pad Event.....page 70

- *Memo consists of:*
 - *Cover memo*
 - *Lengthier Discussion of Key Achievements by Priority Issue Area*
 - *Key Background Tied to the No Surprises Act*
 - *Overview of the Build Back Better Act, as it Relates to Our HHS Responsibilities*

12/15: Weekly Stakeholders Meeting: Build Back Better Investments in Children.....page 89

- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*
 - *Participating organizations*

12/15: Weekly Centers for Medicare and Medicaid Services (CMS) Check In: No Surprises Act Implementation Update Briefing.....page 101

- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

12/16: Social Security and Medicare Trustees Fall Meeting.....page 121

- *Memo consists of:*
 - *Cover memo*
 - *Briefing slides*

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Tuesday
12/14/21

Prepared by: Lizeth Zardeneta

Tuesday, December 14, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 5

Pen and Pad Event.....page 10

- *Memo previewed on December 12th; Updated participants*
- *Memo consists of:*
 - *Cover memo*
 - *Lengthier Discussion of Key Achievements by Priority Issue Area*
 - *Key Background Tied to the No Surprises Act*
 - *Overview of the Build Back Better Act, as it Relates to Our HHS Responsibilities*

Lunch with Ron Klain and Secretary Walsh.....page 30

- *Memo previewed on December 12th; New sections under proactive items we recommend you raise*
- *Memo consists of:*
 - *Cover memo*

HHS All-Staff Townhall.....page 37

- *Memo previewed on December 12th; No updates*
- *Memo consists of:*
 - *Cover memo with remarks*

Administration for Community Living (ACL) All-Staff Meeting.....page 43

- *Memo previewed on December 12th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Pre-selected Q&A*
 - *Remarks*

Call with Pennsylvania Governor Tom Wolff.....page 53

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Biographies*

Preparation: Social Security and Medicare Trustees Fall Meeting.....page 58

- *Memo previewed on December 12th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Briefing slides*

Administration for Community Living (ACL) Check In.....page 73

- *Memo previewed on December 9th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

Weekly Counselors Check In.....page 83

- *Standing memo; No updates*

Department of Justice (DOJ) Amicus Brief Discussion.....page 85

- *New memo*
- *Memo consists of:*
 - *Cover memo*

PREVIEW FOR DAYS AHEAD:

12/15: Call with Chair Chellie Pingree (ME-01).....page 89

- *Memo consists of:*
 - *Cover memo*
 - *Suggested talking points*
 - *Detailed overview of outreach to date*
 - *Biography*

12/16: [Office of Intergovernmental and External Affairs \(IEA\)](#)
[All-Staff Meeting](#).....page 99

- *Memo consists of:*
 - *Cover memo*
 - *Pre-selected Q&A*

12/16: [G7 Health Ministers' Call](#).....page 103

- *Memo consists of:*
 - *Cover memo*
 - *Biography of new German Health Minister*
 - *Talking Points*

12/16: [Indian Health Service \(IHS\) Check In](#).....page 113

- *Memo consists of:*
 - *Cover memo*
 - *Key Issues Briefing Document*

12/16: [Department of Homeland Security \(DHS\) Public Charge](#)
[Rule Briefing](#).....page 118

- *Memo consists of:*
 - *Decision memo*

FOR YOUR INFORMATION:

[Information Only - Rural Health Policy Issues Memo](#).....page 126



Secretary Xavier Becerra – Daily Schedule

Tuesday, December 14, 2021

9:00am – 10:00am ET PEN AND PAD INTERVIEW

Location: Secretary's Conference Room

Participants: Stephanie Armour (Reporter, The Wall Street Journal), Sheryl Gay Stolberg (Reporter, The New York Times), Ricardo Alonso-Saldivar (Reporter, The Associated Press), Yasmeen Abutaleb (Reporter, The Washington Post), Ahmed Aboulenein (Reporter, Reuters), Ed O' Keefe (Reporter, CBS), Erika Edwards (Reporter, NBC), Sarah Oweremohle (Reporter, Politico), Josh Wingrove (Reporter, Bloomberg), and Maureen Groppe (Reporter, USA Today)

Staff: Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]) and Marisa Aleguas (Special Assistant, ASPA)

10:00am – 10:30am ET HOLD POB PHOTO

10:30am – 11:00am ET SCHEDULING CHECK-IN

Location: Office of the Secretary

Participants: Cynthia Palafox (Director of Scheduling and Advance)

11:00am – 11:30am ET PREPARATION FOR THE HHS ALL-STAFF TOWNHALL

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Anne Reid (Deputy Chief of Staff), Angela Botticelli (Chief of Staff, Office of the Deputy Secretary), Akshay Venugopalan (Special Assistant to the Deputy Secretary), Sarah

Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Kamara Jones (Deputy Assistant Secretary for Strategic Planning), Michael Wilker (Director, Broadcasting Division, ASPA), Max Lesko (Chief of Staff, Office of the Surgeon General, Office of the Assistant Secretary for Health [OASH]), Alexandria Phillips (Supervisory Health Communication Specialist, OASH), Cheryl Campbell (Assistant Secretary for Administration [ASA]), Chris Canning (Principal Deputy Assistant Secretary, ASA), Julie Murphy (Director of the Office of Equal Employment Opportunity, Diversity and Inclusion, Assistant Secretary for Administration), Thomas Berry (Special Assistant, ASA), Dr. Frances Collins (Director, National Institutes of Health [NIH]), John Burklow (Chief of Staff, NIH), and Renate Myles (Acting Associate Director for Communications and Public Liaison, NIH)

11:30am ET

DEPART HHHB EN ROUTE TO THE WHITE HOUSE

12:00pm – 1:00pm ET

LUNCH MEETING WITH LABOR SECRETARY MARTY WALSH AND RON KLAIN

Location: The White House West Wing

Participants: Labor Secretary Marty Walsh and Ron Klain (Chief of Staff, The White House)

1:00pm ET

APPROX. DEPARTURE FROM THE WHITE HOUSE EN ROUTE TO HHHB

1:30pm – 2:30pm ET

HHS ALL-STAFF TOWNHALL

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Dr. Vivek Murthy (Surgeon General), Cheryl Campbell (Assistant Secretary for Administration [ASA]), and Dr. Frances Collins (Director, National Institutes of Health [NIH])

2:30pm – 3:00pm ET

BREAK

3:00pm – 4:00pm ET

**ADMINISTRATION FOR COMMUNITY LIVING (ACL)
ALL-STAFF MEETING**

Location: Zoom or Studio (TBD)

Participants: Andrea Palm (Deputy Secretary), Alison Barkoff (Acting Administrator, Administration for Community Living [ACL]), Dr. Anjali J. Forber-Pratt (Director, National Institute on Disability, Independent Living, and Rehabilitation Research, ACL), Vicki Gottlich (Director, Center for Policy and Evaluation, ACL), Edwin Walker (Deputy Assistant Secretary for Aging, ACL), and ACL Staff

Staff: Sean McCluskie (Chief of Staff), Josie Villanueva Prescott (Counselor to the Secretary), Angela Botticella (Chief of Staff to the Deputy Secretary), Andres Arguello (Policy Advisor), and Alia Schechter (Special Assistant to the Secretary)

4:00pm – 4:30pm ET

**PREPARATION FOR MEDICARE BOARD OF TRUSTEES
MEETING**

Location: Zoom

Participants: Sean McCluskie (Chief of Staff), Jennifer Friedman (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Jessica Porras (Policy Advisor), Rebecca Haffajee (Acting Assistant Secretary for Planning and Evaluation [ASPE]), Ben Sommers (Deputy Assistant Secretary for Planning and Evaluation), Nancy Delew (Associate Deputy Assistant Secretary for Health Policy), Steven Sheingold (Division Director, Division of Health Care Financing Policy, ASPE), Nguyen Nguyen (Senior Economist, ASPE), Erin Richardson (Chief of Staff, Centers for Medicaid and Medicare Services [CMS]), Meena Seshamani (Deputy Administrator and Director of Center for Medicare, CMS), and Paul Spitalnic (Director and Chief Actuary, Office of the Actuary, CMS)

4:30pm – 4:45pm ET

CALL WITH GOVERNOR TOM WOLFF

Location: Conference call

Participants: Governor Tom Wolf

Staff: Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA])

4:45pm – 5:00pm ET

BREAK

5:00pm – 5:30pm ET

**ADMINISTRATION FOR COMMUNITY LIVING (ACL)
CHECK IN**

Location: Secretary's Conference Room and Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Josie Villanueva Prescott (Counselor to the Secretary), Andres Arguello (Policy Advisor), Caitlin Fross (Counselor to the Deputy Secretary), Alison Barkoff (Principal Deputy Administrator, Administration for Community Living [ACL]), and Rick Nicholls (Chief of Staff, ACL)

5:30pm – 6:00pm ET

WEEKLY COUNSELORS CHECK IN

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Anne Reid (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Jennifer Friedman (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Josie Villanueva Prescott (Counselor to the Secretary), Melanie Fontes Rainer (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Steven Lopez (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Andres Arguello (Policy Advisor), Jessica Porras (Policy Advisor), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), and Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA])

6:00pm – 6:30pm ET

**DEPARTMENT OF JUSTICE AMICUS BRIEFING
DISCUSSION**

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Jennifer Friedman (Counselor to the Secretary), Melanie Fontes Rainer (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Paul Rodriguez (Deputy General Counsel, Office of the General Counsel [OGC]), Janice Hoffman (Associate General Counsel, OGC), Janet Nolan (Attorney, OGC), Jon Blum (Principal Deputy Administrator and Chief Operating Officer, Centers for Medicaid and Medicare Services [CMS]), and Erin Richardson (Chief of Staff, CMS)

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Wednesday

12/15/21

Prepared by: Lizeth Zardeneta and Esmeralda Orozco

Wednesday, December 15, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 4

Biweekly COVID-19 Briefing.....page 7

- *Standing memo; No updates*

Weekly Stakeholders Meeting: Build Back Better Investments in Children.....page 9

- *Memo previewed on December 12th; Updated list of participants*
- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*
 - *Participating organizations*
 - *Talking points*

Weekly Centers for Medicare and Medicaid Services (CMS)

Check In: No Surprises Act Implementation Update Briefing.....page 23

- *Memo previewed on December 12th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

Biweekly Call with Jeff Zients.....page 43

- *New memo*
- *Memo consists of:*
 - *Cover memo*

Call with Representative Nanette Barragán (CA-44).....page 46

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Biography*

Friends of the American Latino Museum End of the Year Celebration.....page 50

- New memo
- Memo consists of:
 - Cover memo
 - Remarks

PREVIEW OF DAYS AHEAD:

12/16: National Institutes of Health (NIH) Check In.....page 57

- *Memo consists of:*
 - *Cover memo*
 - *PowerPoint: SARS-CoV2 OMICRON Variant: Current Status and Research Priorities*
 - *PowerPoint: Advancing Toward Recovery from Post-Acute Sequelae of SARS-CoV-2 Infection (PASC)/RECOVER Initiative*

12/16: 988 Follow Up Briefing.....page 68

- *Memo consists of:*
 - *Cover memo*
 - *PowerPoint: 988 Secretary Briefing*

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Thursday

12/16/21

Prepared by: Lizeth Zardeneta and Esmeralda Orozco

Thursday, December 16, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 5

G7 Health Ministers Meeting.....page 10

- *Memo previewed on December 13th; Updated agenda*
- *Memo consists of:*
 - *Cover memo*
 - *Biography of new German Health Minister*
 - *Talking Points*

Social Security and Medicare Trustees Fall Meeting.....page 20

- *Memo previewed on December 12th; Updated briefing slides and addition of materials*
- *Memo consists of:*
 - *Cover memo*
 - *Briefing slides*
 - *Additional materials*
 - *Minutes of the August 31, 2021, Spring meeting - Federal Old-Age and Survivors Insurance Trust Fund and Federal Disability Insurance Trust Fund*
 - *Minutes of the August 31, 2021, Spring meeting - Medicare Trust Funds*
 - *Talking points by the Secretary of the Board of Social Security*
 - *Talking points by the Chief Actuary of Social Security*
 - *Talking points by the Secretary of the Boards of Medicare and the Chief Actuary of Medicare*

Centers for Disease Control and Prevention Check In.....page 68

- *Memo previewed on December 9th; No updates*
- *Memo consists of:*

- *Cover memo*
- *Slide deck*
- *CDC CORE Roll-Up Document*

National Institutes of Health (NIH) Check In.....page 87

- **Memo previewed on December 14th; Updated PowerPoint: SARS-CoV2 OMICRON Variant: Current Status and Research Priorities**
- **Memo consists of:**
 - *Cover memo*
 - *PowerPoint: SARS-CoV2 OMICRON Variant: Current Status and Research Priorities*
 - *PowerPoint: Advancing Toward Recovery from Post-Acute Sequelae of SARS-CoV-2 Infection (PASC)/RECOVER Initiative*

Office of Intergovernmental and External Affairs (IEA)

All-Staff Meeting.....page 99

- **Memo consists of:**
 - *Cover memo*
 - *Pre-selected Q&A*
 - *Remarks*

Call with Chair Chellie Pingree (ME-01).....page 106

- **Memo consists of:**
 - *Cover memo*
 - *Suggested talking points*
 - *Detailed overview of outreach to date*
 - *Biography*

988 Follow Up Briefing.....page 116

- **Memo previewed on December 14th; No updates**
- **Memo consists of:**
 - *Cover memo*
 - *Slide deck*

Department of Homeland Security (DHS) Public Charge

Rule Briefing.....page 125

- **Memo previewed on December 13th; No updates**

- *Memo consists of:*
 - *Decision memo*

Indian Health Service (IHS) Check In.....page 133

- *Memo previewed on December 13th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Key Issues Briefing Document*

UC CORE Meeting.....page 138

- *Standing memo; No updates*

PREVIEW OF DAYS AHEAD:

12/20: Medicaid Waivers and Expansion Briefing.....page 140

- **Memo consists of:**
 - **Cover memo**
 - **Slide Deck (*forthcoming*)**

12/20: Build Back Better Implementation Briefing.....page 145

- **Memo consists of:**
 - **Cover Memo**
 - **Slide Deck (*updated deck forthcoming*)**
 - **Decision Memo**
 - **Organizational charts**



Secretary Xavier Becerra – Daily Schedule

Thursday December 16th, 2021

7:15am – 8:00am ET	PROVIDE REMARKS AND PRESENTATION AT G7 HEALTH MINISTER MEETING Location: Virtual Participants: Jean-Yves Duclos (Minister of Health, Canada), Stella Kyriakides (Commissioner for Health and Food Safety, EU), Olivier Véran (Minister of Solidarity and Health, France), Karl Lauterbach (Minister of Health, Germany), Roberto Speranza (Minister of Health, Italy), Norihisa Tamura (Minister of Health, Labour and Welfare, Japan), and Sajid Javid (Secretary of State for Health and Social Care, United Kingdom) Staff: Anne Reid (Deputy Chief of Staff), Loyce Pace (Assistant Secretary for Global Affairs), Peter Schmeissner (Director, Europe/Eurasia, Office of Global Affairs [OGA]), and Lawrence Kerr (Director, Pandemics and Emerging Threats, OGA)
8:00am – 9:00am ET	BREAK
9:00am – 10:00am ET	HOLD FOR ASPA
10:00am – 10:30am ET	BREAK
10:30am – 11:30am ET	SOCIAL SECURITY AND MEDICARE BOARD OF TRUSTEES MEETING Location: Zoom Participants: Chiquita Brooks-LaSure (Administrator, Centers for Medicare and Medicaid Services [CMS] and Secretary, Medicare

Board of Trustees), Treasury Secretary Janet Yellen (Managing Trustee), Labor Secretary Marty Walsh (Note: Secretary Walsh may be traveling and may not attend the meeting), Kilolo Kijakazi, (Acting Commissioner of the Social Security Administration [SSA]), and Deputy Commissioner of Social Security (As the Secretary for the Social Security Board), Scott Frey (Acting Secretary to the Board), Paul Spitalnic (Chief Actuary of CMS [OACT: Office of the Actuaries of HHS]), Steve Goss (Chief Actuary of SSA [OCACT: Office of the Chief Actuaries of SSA]), and additional attendees in the Office of the Assistant Secretary of Economic Policy at the Department of Treasury

Staff: Sean McCluskie (Chief of Staff), Jennifer Friedman (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Lauren Jee (Deputy Assistant Secretary for Legislation), Rebecca Haffajee (Acting Assistant Secretary for Planning and Evaluation [ASPE]), Benjamin Sommers (Deputy Assistant Secretary for Planning and Evaluation), Nancy De Lew (Associate Deputy Assistant Secretary), Steve Sheingold (Division Director, ASPE), Nguyen Nguyen (Senior Economist, ASPE), William Marton (Senior Policy Advisor, ASPE), Norris Cochran (Acting Assistant Secretary for Financial Resources [ASFR]), Cheryl McMillen (Division Director, ASFR), and Mark Elder (Branch Chief, ASFR)

11:30am – 12:00pm ET

CENTERS FOR DISEASE CONTROL AND PREVENTION (CDC) CHECK-IN

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Sarah Despres (Counselor to the Secretary), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC]), Dr. Deb Houry, Acting Principal Deputy Director, CDC), and Dr. Robbie Goldstein (Senior Policy Advisor, CDC)

12:00pm – 12:30pm ET

NATIONAL INSTITUTES OF HEALTH (NIH) CHECK-IN

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Steve Cha (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Dr. Francis Collins (Director, National Institute of Health [NIH]), and Dr. Lawrence Tabak (Deputy Director, Institute of Health [NIH])

12:30pm – 1:00pm ET

BREAK

1:00pm – 2:00pm ET

INTERGOVERNMENTAL AND EXTERNAL AFFAIRS (IEA) ALL STAFF MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Carrie Pugh (Director of External Affairs, IEA), Bonnie Preston (Region 9 Acting Regional Director and Executive, IEA), Stacey Ecoffey (Director, Tribal Affairs, IEA), Caryn Marks (Policy Advisor, IEA), and IEA Staff

Staff: Sean McCluskie (Chief of Staff), Angela Botticella (Chief of Staff to the Deputy Secretary), and Alia Schechter (Special Assistant to the Secretary)

2:00pm – 2:30pm ET

DAILY CHECK-IN WITH DEPUTY SECRETARY ANDREA PALM

Location: Zoom

Participants: Deputy Secretary Andrea Palm and Sean McCluskie (Chief of Staff)

2:30pm – 2:45pm ET

PREPARATION FOR CALL WITH CONGRESSWOMAN CHELLIE PINGREE

Location: Conference call

Participants: Steven Lopez (Counselor to the Secretary), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Jeff Hild (Assistant Secretary for Legislation), Leslie Zelenko (Senior Advisor and Congressional Liaison, ASL), Kelsey Mellette (Special Assistant, ASL), and Norris Cochran (Acting Assistant Secretary for Financial Resources [ASFR])

2:45pm – 3:00pm ET

CALL WITH CONGRESSWOMAN CHELLIE PINGREE

Location: Conference call

Participants: Congresswoman Chellie Pingree and staff

Staff: Steven Lopez (Counselor to the Secretary), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Jeff Hild (Assistant Secretary for Legislation), Leslie Zelenko (Senior Advisor and Congressional Liaison, ASL), Kelsey Mellette (Special Assistant, ASL), and Norris Cochran (Acting Assistant Secretary for Financial Resources [ASFR])

3:00pm – 3:30pm ET

988 UPDATE

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean Mccluskie (Chief of Staff), Rachel Pryor (Counselor to the Secretary), Dr. Aakash Shah (White House Fellow), Michael Wilkening (Senior Advisor for Technology & Delivery to the Deputy Secretary), Marvin Figueroa (Director, Intergovernmental and External Affairs), Kimherly Espinosa (Deputy Assistant Secretary for Legislation), Sarah Lovenheim (Assistant Secretary for Public Affairs), Miriam Delphin-Rittmon (Assistant Secretary for Mental Health and Substance Abuse), Sonia Chessen (SAMHSA Chief of Staff, Substance Abuse and Mental Health Services Administration [SAMHSA]), John Palmieri (Medical Advisor, Acting Director 988, SAMHSA), and James Wright (Chief Operations Officer, 988, SAMHSA)

3:30pm – 4:00pm ET

**DEPARTMENT OF HOMELAND SECURITY (DHS)
PUBLIC CHARGE BRIEFING**

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean Mccluskie (Chief of Staff), Melanie Fontes Rainer (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Josie Villanueva-Prescott (Counselor to the Secretary), Karuna Seshasai (Executive Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Jessica Porras (Policy Advisor), Paul Rodriguez (Deputy General Counsel, Office of the General Counsel [OGC]), Janice Hoffman (Associate General Counsel, OGC), Aaron Schuham

(Associate General Counsel, OGC), Lisa Pino (Director, Office of Civil Rights [OCR]), Laura Durso (Chief of Staff, OCR), Alison Barkoff (Principal Deputy Administrator, Administration for Community Living), Jon Blum (Principal Deputy Administrator, Centers for Medicaid and Medicare Services [CMS]), Erin Richardson (Chief of Staff, CMS), Dan Tsai (Deputy Administrator and Center for Medicaid and CHIP Services Director, CMS), Sarah Spector (Director, Division of Medicaid Eligibility Policy, CMS) and Perrie Briskin (Policy Advisor, CMS)

4:40pm – 5:00pm ET

INDIAN HEALTH SERVICE (IHS) CHECK-IN

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Steven Lopez (Counselor to the Secretary), Elizabeth Fowler (Acting Director, Indian Health Service [IHS]), and Elizabeth Carr (Senior Advisor to the Director, IHS)

5:00pm – 5:30pm ET

DAILY UC CORE MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Josie Villanueva Prescott (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Andrés Argüello (Policy Advisor), Jeff Hild (Deputy Assistant Secretary for Legislation), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Jorge Silva (Deputy Assistant Secretary for Public Affairs), Paul Rodriguez (Deputy General Counsel, Office of the General Counsel [OGC]), Norris Cochran (Acting Assistant Secretary for Financial Resources [ASFR]), Jonathan Warsh (Senior Policy Advisor, Office of the Assistant Secretary for Preparedness and Response [ASPR]), Cindy Huang (Director, Office of Refugee Resettlement [ORR], Administration for Children and Families [ACF]), and Jose Garibay-Medrano (Special Assistant, ACF)

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



12/17/21

Prepared by: Lizeth Zardeneta

Friday, December 17, 2021

TABLE OF CONTENTS

TODAY:

[Overview of Today's Schedule](#).....page 3

**[Department of the Interior and HHS Call with
Ambassador Susan Rice](#).....page 4**

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*



Secretary Xavier Becerra – Daily Schedule

Friday, December 17, 2021

11:00am – 11:30am ET HOLD: PREPARATION FOR ROSEBUD TRIBE CALL

Location: TBD

Participants: Sean McCluskie (Chief of Staff), Steven Lopez (Counselor to the Secretary), Marvin Figueroa (Director, Office of Intergovernmental and External Affairs [IEA]), and Barbara McGarey (Deputy General Counsel, Office of the General Counsel [OGC])

**11:30am – 12:00pm ET HOLD: ROSEBUD TRIBE CALL WITH THE
DEPARTMENT OF THE INTERIOR AND THE DOMESTIC
POLICY COUNCIL (DPC)**

Location: Conference call

Participants: Department of the Interior Secretary Deb Haaland and Ambassador Susan Rice

Staff: TBD

DAILY BRIEFING BOOK

for

HHS SECRETARY

XAVIER BECERRA



Monday

12/20/21

Prepared by: Lizeth Zardeneta

Monday, December 20, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 4

Meeting with Walgreens Boots Alliance CEO.....page 8

- *Memo previewed on December 9th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Biography*
 - *Talking points*

988 Funding Announcement Press Call.....page 16

- *New memo; Shared separately by the Director of Speechwriting via email as well*
- *Memo consists:*
 - *Cover memo*

MSNBC Interview.....page 19

- *New memo; Shared separately by the Assistant Secretary for Public Affairs and Director of Speechwriting via email as well*
- *Memo consists:*
 - *Cover memo*
 - *Toplines*

Weekly COVID-19 Senior Leadership.....page 30

- *Standing memo; No updates*

Build Back Better Implementation Council Briefing.....page 32

- *Memo previewed on December 15th; New attachment noted below*
- *Memo consists of:*
 - *Cover memo*
 - *Slide deck 1a*
 - *Slide deck 1b [New]*

- *Decision memo*
 - *Organizational chart*

Office of Global Affairs (OGA) Update on Pandemic Preparedness Instrument.....page 48

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Memo: Secretary Brief for Meeting with Secretary Blinken, U.S. Department of State (July 2021)*
 - *Memo: Is the Department of Health and Human Services (HHS) the lead U.S. government representative to the World Health Organization (WHO)? (July 2021)*

UC CORE Meeting.....page 60

- *Standing memo; No updates*



Secretary Xavier Becerra – Daily Schedule

Monday, December 20, 2021

8:15am ET **DEPART RESIDENCE EN ROUTE TO THE WHITE HOUSE**

8:30am ET **COVID-19 TESTING**
Location: The White House Medical Unit

9:00am ET **DEPART THE WHITE HOUSE EN ROUTE TO RESIDENCE**

9:30am – 10:00am ET **[HOLD] PREPARATION FOR THE TODAY SHOW**
Location: Office of the Secretary
Staff: Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]) and Hannah Kim (Deputy Assistant Secretary for Public Affairs)

10:00am – 10:15am ET **MEETING WITH WALGREENS BOOTS ALLIANCE CEO ROZ BREWER**
Location: Zoom
Participants: Roz Brewer (CEO, Walgreens Boots Alliance)
Staff: Sarah Despres (Counselor to the Secretary) and Carrie Pugh (Director, External Affairs)

10:15am – 10:30am ET

PREPARATION FOR 988 PRESS CALL

Location: TBD

Staff: Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Bill Hall (Deputy Assistant Secretary for Public Affairs, ASPA), Kamara Jones (Deputy Assistant Secretary for Strategic Planning, ASPA), Gabriela Sibori (Press Assistant), and Marisa Aleguas (Special Assistant, ASPA)

10:30am – 11:00am ET

988 PRESS CALL

Location: Conference call

Staff: Staff: Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Bill Hall (Deputy Assistant Secretary for Public Affairs, ASPA), Kamara Jones (Deputy Assistant Secretary for Strategic Planning, ASPA), Gabriela Sibori (Press Assistant), and Marisa Aleguas (Special Assistant, ASPA)

11:00am – 11:30am ET

[HOLD] TODAY SHOW TAPING

Location: Conference room

Participants: Richard Lui (MSNBC)

Staff: Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA])

11:30am – 12:00pm ET

WEEKLY COVID-19 SENIOR LEADERSHIP MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Anne Reid (Deputy Chief of Staff), Steve Cha (Counselor to the Secretary), Sarah Despres (Counselor to the Secretary), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Ian Sams (Deputy Assistant Secretary for Public Affairs, COVID), Dawn O'Connell (Assistant Secretary for Preparedness and Response [ASPR]), AJ Pearlman (Chief of Staff, COVID Response), Kathryn Alvarez (Senior Advisor, ASPR), Meg Sullivan (Senior Medical Advisor [COVID], ASPR), Loyce Pace (Assistant Secretary for Global Affairs), Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer), Dr. Rochelle Walensky

(Director, Centers for Disease Control and Prevention [CDC]), Dr. Janet Woodcock (Acting Commissioner, Food and Drug Administration), Admiral Rachel Levine (Assistant Secretary for Health [ASH]), and Dr. Vivek Murthy (U.S. Surgeon General)

12:00pm – 12:30pm ET

BREAK

12:30pm – 1:00pm ET

**ADMINISTRATION FOR CHILDREN AND FAMILIES
UNIVERSAL PRESCHOOL AND CHILD CARE STATE
TIMELINE OPTIONS BRIEFING**

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Josie Villanueva Prescott (Counselor to the Secretary), Karuna Seshasai (Executive Secretary), Caitlin Fross (Counselor to the Deputy Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Andres Arguello (Policy Advisor), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Jeff Hild (Deputy Assistant Secretary for Legislation), Carrie Pugh (Director, External Affairs), JooYeun Chang (Acting Assistant Secretary and Principal Deputy Assistant Secretary, Administration for Children and Families [ACF]), Larry Handerhan (Chief of Staff, ACF), Katie Hamm (Deputy Assistant Secretary, ACF), Ruth Friedman (Director, Office of Childcare, ACF), and Sarah Esty (Senior Advisor, ACF)

1:00pm – 1:30pm ET

**OFFICE OF GLOBAL AFFAIRS UPDATE ON PANDEMIC
PREPAREDNESS INSTRUMENT**

Location: Zoom

Participants: Andrea Palm (Deputy Secretary) [*Invited*], Sean McCluskie (Chief of Staff), Anne Reid (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Loyce Pace (Assistant Secretary for Global Affairs), Colin McIff (Deputy Director, Office of Global Affairs [OGA]), and Susan Kim (Chief of Staff, OGA)

1:30pm – 3:30pm ET

BREAK

3:30pm – 4:00pm ET

UC CORE MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Josie Villanueva Prescott (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Andrés Argüello (Policy Advisor), Jeff Hild (Deputy Assistant Secretary for Legislation), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Jorge Silva (Deputy Assistant Secretary for Public Affairs), Paul Rodriguez (Deputy General Counsel, Office of the General Counsel [OGC]), Norris Cochran (Acting Assistant Secretary for Financial Resources [ASFR]), Jonathan Warsh (Senior Policy Advisor, Office of the Assistant Secretary for Preparedness and Response [ASPR]), Cindy Huang (Director, Office of Refugee Resettlement [ORR], Administration for Children and Families [ACF]), and Jose Garibay-Medrano (Special Assistant, ACF)

4:00pm – 5:00pm ET

PRINCIPALS COMMITTEE ON IMMIGRATION

Location: Zoom

Participants: Cabinet Secretaries and Biden-Harris Administration Leadership

Staff: UC Core Team

5:00pm – 5:30pm ET

BREAK

5:30pm ET

DEPART RESIDENCE EN ROUTE TO THE WHITE HOUSE

6:00pm – 8:00pm ET

WHITE HOUSE HOLIDAY TOUR

Location: The White House

Participants: President Joe Biden, First Lady Jill Biden, and Cabinet Secretaries

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Tuesday
12/21/21

Prepared by: Lizeth Zardeneta

Tuesday, December 21, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 3

Medicaid Waivers Briefing.....page 5

- *Memo previewed on December 15th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

Weekly Centers for Medicare and Medicaid Services (CMS)

Check-In Meeting: Update on No Surprises Act

Implementation.....page 17

- *Memo previewed on December 12th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

Biweekly COVID-19 Briefing.....page 37

- *Standing memo; No updates*



Secretary Xavier Becerra – Daily Schedule

Tuesday, December 21, 2021

9:30am – 10:00am ET MEDICAID WAIVERS BRIEFING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Jennifer Friedman (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Melanie Fontes Rainer (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Jessica Porras (Policy Advisor), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Lauren Jee (Deputy Assistant Secretary for Legislation), Chiquita Brooks-LaSure, (Administrator, Centers for Medicare and Medicaid Services [CMS]), Jon Blum (Principal Deputy Administrator and Chief Operating Officer, CMS), Erin Richardson (Chief of Staff, CMS), Kyla Ellis (Senior Advisor to the Administrator, CMS), Hannah Katch (Policy Advisor, CMS), Arielle Woronoff (Director, Office of Legislation, CMS), Dan Tsai (Deputy Administrator and Director, Center for Medicaid and Children's Health Insurance Program Services (CMCS), CMS), and Perrie Briskin (Policy Advisor, CMCS)

10:00am – 11:00am ET [HOLD] MEDIA REQUESTS

Location: TBD

Participants: TBD

Staff: TBD

11:00am – 12:00pm ET

WEEKLY CENTERS FOR MEDICARE AND MEDICAID SERVICES (CMS): UPDATE ON NO SURPRISES ACT IMPLEMENTATION

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Melanie Fontes Rainer (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Jessica Porras (Policy Advisor), Chiquita Brooks-LaSure (Administrator, Centers for Medicare and Medicaid Services [CMS]), Jonathan Blum (Principal Deputy Administrator and Chief Operating Officer, CMS), Erin Richardson (Chief of Staff, CMS), Ellen Montz (Deputy Administrator and Director of the Center for Consumer Information and Insurance Oversight [CCIIO], CMS), Jeff Wu (Deputy Director for Policy, CCIIO, CMS), Erin Sutton (Deputy Director, CCIIO, CMS), Beth Lynk (Director, Office of Communications, CMS), Mary Wallace (Deputy Director of Operations, Office of Communications, CMS), Megan Reilly (Director, Office of Legislation, CMS), and Kyla Ellis (Advisor to the Administrator, CMS)

12:00pm – 12:30pm ET

BREAK

12:30pm – 1:00pm ET

BIWEEKLY COVID-19 BRIEFING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Sarah Despres (Counselor to the Secretary), Steve Cha (Counselor to the Secretary), Angela Botticella (Chief of Staff to the Deputy Secretary), Dawn O'Connell (Assistant Secretary for Preparedness and Response ASPR), AJ Pearlman (Chief of Staff for COVID Response), Kathryn Alvarez (Senior Advisor, ASPR), Meg Sullivan (Senior Medical Advisor – COVID, ASPR), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), and Ian Sams (Deputy Assistant Secretary for Public Affairs, COVID)

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Wednesday
12/22/21

Prepared by: Lizeth Zardeneta

Wednesday, December 22, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 3

Open Enrollment Press Call.....page 5

- *New memo; Shared separately via email by ASPA as well*
- *Memo consists of:*
 - *Cover memo*
 - *Remarks*
 - *Press release*

Call with Senator Susan Collins (R-ME).....page 12

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Biography*

Call with Michigan Governor Gretchen Whitmer.....page 18

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Biography*
 - *Talking points*



Secretary Xavier Becerra – Daily Schedule

Wednesday, December 22, 2021

9:15am – 9:30am ET	PREPARATION FOR THE OPEN ENROLLMENT PRESS CALL Location: Conference call Participants: Melanie Fontes Rainer (Counselor to the Secretary), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Hannah Kim (Deputy Assistant Secretary for Public Affairs), Ian Sams (Deputy Assistant Secretary for Public Affairs), Kirsten Allen (National Press Secretary), and Simone Myrie (Public Affairs Specialist)
9:30am – 10:00am ET	OPEN ENROLLMENT PRESS CALL Location: Zoom Participants: Chiquita Brooks-LaSure (Administrator, Centers for Medicare and Medicaid Services [CMS]) Staff: Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA])
10:00am – 10:15am ET	BREAK
10:15am – 10:30am ET	PREPARATION FOR CALL WITH SENATOR SUSAN COLLINS (R-ME) Location: Conference call Participants: Jennifer Friedman (Counselor to the Secretary), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Rose Sullivan (Principal Deputy Assistant Secretary for Legislation), Kimberly Espinosa (Deputy Assistant Secretary for Legislation), Leslie Zelenko (Senior Advisor and Congressional Liaison, ASL),

Kelsey Mellette (Special Assistant, ASL), Hannah Kim (Deputy Assistant Secretary for Public Affairs), and others TBD

10:30am – 10:45am ET

CALL WITH SENATOR SUSAN COLLINS (R-ME)

Location: Conference call

Participants: Senator Susan Collins and staff

Staff: Melanie Egorin (Assistant Secretary for Legislation [ASL]), Rose Sullivan (Principal Deputy Assistant Secretary for Legislation), Kimberly Espinosa (Deputy Assistant Secretary for Legislation), Leslie Zelenko (Senior Advisor and Congressional Liaison, ASL), and Kelsey Mellette (Special Assistant, ASL)

10:45am – 3:30pm ET

BREAK

3:30pm – 4:00pm ET

PREPARATION FOR CALL WITH MICHIGAN GOVERNOR GRETCHEN WITMER

Location: Zoom

Participants: Jessica Smith (Deputy Director, Intergovernmental and External Affairs [IEA]), Lee Stevens (Senior Policy Advisor, IEA), and Eden Tesfaye (Special Assistant, IEA)

4:00pm – 4:15pm ET

CALL WITH MICHIGAN GOVERNOR GRETCHEN WITMER

Location: Conference call

Participants: Governor Gretchen Witmer and staff

Staff: Jessica Smith (Deputy Director, Intergovernmental and External Affairs [IEA]) and Lee Stevens (Senior Policy Advisor, IEA)

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Thursday
12/23/21

Prepared by: Lizeth Zardeneta

Thursday, December 23, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 3

**Accelerating Access to Critical Therapies (ACT) for
Amyotrophic Lateral Sclerosis (ALS) Bill Signing.....page 4**

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *General talking points (if needed)*
 - *Letter from Assistant Secretary for Legislation, Melanie Egorin, to
the Office of Management and Budget*

FOR YOUR INFORMATION:

**INFORMATION ONLY – 1916 Children's Bureau Report: Maternal
Mortality from All Conditions Connected with Childbirth in the
United States and Certain Other Countries.....page 10**



Secretary Xavier Becerra – Daily Schedule

Thursday, December 23, 2021

2:20pm ET	APPROX. DEPART RESIDENCE EN ROUTE TO THE WHITE HOUSE
2:30pm ET	COVID-19 TESTING Location: The White House Medical Unit
3:15pm ET	DEPART HOLD ROOM TO THE SOUTH GREEN ROOM
3:30pm – 4:00pm ET	EXECUTIVE ORDER SIGNING H.R. 3537 Location: The White House South Court Auditorium In-Person Participant: President Joe Biden Virtual Invitees: Majority Leader Chuck Schumer, Minority Leader Mitch McConnell, Speaker of the House Nancy Pelosi, Majority Leader Steny Hoyer, Majority Whip Jim Clyburn, and additional Members of Congress, Advocates, Caregivers, and People Living with ALS
4:00pm ET	APPROX. DEPART THE WHITE HOUSE EN ROUTE TO RESIDENCE

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Monday
12/27/21

Prepared by: Lizeth Zardeneta

Monday, December 27, 2021

TABLE OF CONTENTS

TODAY:

[Overview of Today's Schedule](#).....page 3

[UC CORE Meeting](#).....page 5

- *Standing memo; No updates*

[Weekly COVID-19 Senior Leadership Meeting](#).....page 7

- *Standing memo; No updates*



Secretary Xavier Becerra – Daily Schedule

Monday, December 27, 2021

1:00pm – 1:30pm ET

UC CORE MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Josie Villanueva Prescott (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Andrés Argüello (Policy Advisor), Jeff Hild (Deputy Assistant Secretary for Legislation), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Jorge Silva (Deputy Assistant Secretary for Public Affairs), Paul Rodriguez (Deputy General Counsel, Office of the General Counsel [OGC]), Norris Cochran (Acting Assistant Secretary for Financial Resources [ASFR]), Jonathan Warsh (Senior Policy Advisor, Office of the Assistant Secretary for Preparedness and Response [ASPR]), Cindy Huang (Director, Office of Refugee Resettlement [ORR], Administration for Children and Families [ACF]), and Jose Garibay-Medrano (Special Assistant, ACF)

1:30pm – 2:00pm ET

WEEKLY COVID-19 SENIOR LEADERSHIP MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Anne Reid (Deputy Chief of Staff), Steve Cha (Counselor to the Secretary), Sarah Despres (Counselor to the Secretary), Angela Botticella (Chief of Staff to the Deputy Secretary), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Ian Sams (Deputy Assistant Secretary for Public Affairs, COVID), Dawn O'Connell (Assistant Secretary for Preparedness and Response [ASPR]), AJ Pearlman (Chief of Staff, COVID Response), Kathryn Alvarez (Senior Advisor, ASPR),

Meg Sullivan (Senior Medical Advisor [COVID], ASPR), Loyce Pace (Assistant Secretary for Global Affairs), Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC]), Dr. Janet Woodcock (Acting Commissioner, Food and Drug Administration), Admiral Rachel Levine (Assistant Secretary for Health [ASH]), and Dr. Vivek Murthy (U.S. Surgeon General)

2:00pm – 2:30pm ET

DAILY CHECK-IN WITH DEPUTY SECRETARY ANDREA PALM

Location: Zoom

Participants: Deputy Secretary Andrea Palm and Sean McCluskie (Chief of Staff)

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Tuesday
12/28/21

Prepared by: Lizeth Zardeneta

Tuesday, December 28, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 3

No Surprises Act Litigation Briefing.....page 4

- *New memo*
- *Memo consists of:*
 - *Cover memo*

PREVIEW OF DAYS AHEAD:

12/29: [Hold] Nursing Home Townhall.....page 8

- *Memo consists of:*
 - *Cover memo*
 - *Letter from Senators*

1/3: Health Resources and Services Administration (HRSA)
Check In.....page 17

- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*



Secretary Xavier Becerra – Daily Schedule

Tuesday, December 28, 2021

10:00am – 10:30am ET NO SURPRISES ACT LITIGATION BRIEFING

Location: Zoom

Participants: Sean McCluskie (Chief of Staff), Melanie Fontes Rainer (Counselor to the Secretary), Paul Rodriguez (Deputy General Counsel, Office of the General Counsel [OGC]), Melanie Egorin (Assistant Secretary for Legislation [ASL]), and Lauren Jee (Deputy Assistant Secretary for Legislation)

10:30am – 11:00am ET DAILY CHECK-IN WITH DEPUTY SECRETARY ANDREA PALM

Location: Zoom

Participants: Deputy Secretary Andrea Palm and Sean McCluskie (Chief of Staff)

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Wednesday
12/29/21

Prepared by: Lizeth Zardeneta

Wednesday, December 29, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 3

Biweekly COVID-19 Briefing.....page 4

- *Standing memo; No updates*

PREVIEW OF DAYS AHEAD:

12/30: Meeting with Andy Spahn and Jeffrey Katzenberg.....page 6

- *Memo consists of:*
 - *Cover memo*

1/3: Office of the Assistant Secretary for Preparedness and Response (ASPE) Check In.....page 9

- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

1/3: Call to Anne Marie Costello, Deputy Medicaid Director.....page 22

- *Memo consists of:*
 - *Cover memo*
 - *Suggested talking points*

1/4: Administration for Children and Families (ACF) Check In.....page 25

- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

1/4: Tri-Departments Meeting.....page 42

- *Memo consists of:*
 - *Cover memo*



Secretary Xavier Becerra – Daily Schedule

Wednesday, December 29, 2021

10:30am – 11:00am ET BI-WEEKLY COVID-19 BRIEFING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Sarah Despres (Counselor to the Secretary), Steve Cha (Counselor to the Secretary), Angela Botticella (Chief of Staff to the Deputy Secretary), Dawn O’Connell (Assistant Secretary for Preparedness and Response ASPR), AJ Pearlman (Chief of Staff for COVID Response), Kathryn Alvarez (Senior Advisor, ASPR), Meg Sullivan (Senior Medical Advisor – COVID, ASPR), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), and Ian Sams (Deputy Assistant Secretary for Public Affairs, COVID)

11:00am – 11:30am ET DAILY CHECK-IN WITH DEPUTY SECRETARY ANDREA PALM

Location: Zoom

Participants: Deputy Secretary Andrea Palm and Sean McCluskie (Chief of Staff)

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Thursday
12/30/21

Prepared by: Lizeth Zardeneta

Thursday, December 30, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 3

Meeting with Jeffrey Katzenberg.....page 4

- *Memo previewed on December 28th; Updated list of participants and new paragraph included in the background section*
- *Memo consists of:*
 - *Cover memo*

Nursing Home Forum.....page 7

- *Memo previewed on December 27th; Updated remarks*
- *Memo consists of:*
 - *Cover memo*
 - *Letter from Senators*
 - *Remarks*
 - *Q&A*



Secretary Xavier Becerra – Daily Schedule

Thursday, December 30, 2021

10:30am – 11:00am ET MEETING WITH JEFFREY KATZENBERG

Location: Zoom

Participants: Jeffrey Katzenberg (Managing Partner, WndrC) and Jennifer Lin (Managing Partner, Gonring, Lin, Spahn, and Associates)

Staff: Rachel Pryor (Counselor to the Secretary) and Carrie Pugh (Director, External Affairs)

11:00am – 12:00pm ET NURSING HOME TOWNHALL

Location: Zoom

Participants: Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]) and Dr. Vivek Murthy (U.S Surgeon General)

Staff: Sean McCluskie (Chief of Staff) and Steve Cha (Counselor to the Secretary)