

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Monday
11/1/21

Prepared by: Lizeth Zardeneta

Monday, November 1, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 4

Covered California Press Conference.....page 7

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Remarks*

Weekly COVID-19 Senior Leadership Meeting.....page 13

- *Standing memo; No updates*

**Visit to the International Rescue Committee of
Sacramento, California**.....page 15

- *Memo previewed on October 28th; New background section (ProPublica Story)*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

UC CORE Meeting.....page 25

- *Standing memo; No updates*

PREVIEW OF DAYS AHEAD:

**11/3: Meeting with Rohit Chopra, Director of the Consumer
Financial Protection Bureau (CFPB)**.....page 27

- *Memo consists of:*
 - *Cover memo*
 - *Biography*

11/3: [Weekly CMS Check-In Meeting](#).....page 35

- *Memo consists of:*
 - *Cover memo*
 - *PowerPoint*

11/3: [First Focus on Children: Children’s Budget Summit](#).....page 48

- *Memo consists of:*
 - *Cover memo*
 - *First Focus president’s biography*
 - *Agenda*

11/3: [Roundtable on Sickle Cell Disease](#).....page 56

- *Memo consists of:*
 - *Cover memo*
 - *NIH Research Programs (For Reference)*
 - *MTS Sickle Cell Foundation Letter (For Reference)*

FOR YOUR INFORMATION:

[Information: Follow-up from the Health Resources and Services Administration’s July 26, 2021, Check-In](#).....page 70



Secretary Xavier Becerra – Daily Schedule

Monday, November 1, 2021

9:45am – 10:30am PT **COVERED CALIFORNIA PRESS CONFERENCE**

12:45pm – 1:30pm ET Location: Covered California

1601 Exposition Boulevard, Sacramento, CA

Participants: Peter V. Lee (Executive Director, Covered California), Dr. Mark Ghaly (Secretary, California Health and Human Services Agency), Dr. Alice Chen (Chief Medical Officer, Covered California), and Covered CA Consumer (TBD)

Staff: Hannah Kim (Deputy Assistant Secretary for Public Affairs)

10:30am PT **DEPART PRESS CONFERENCE EN ROUTE TO OFFICE OF REFUGEE RESETTLEMENT (ORR) SITE**

1:30pm ET Location: International Rescue Committee (IRC) in Sacramento, California

2020 Hurley Way, Suite 420

10:30am – 11:00am PT **WEEKLY COVID-19 SENIOR LEADERSHIP MEETING**

1:30pm – 2:00pm ET Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Anne Reid (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Steve Cha (Counselor to the Secretary), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs), Ian Sams (Deputy Assistant Secretary for Public Affairs, COVID), Dawn O'Connell (Assistant Secretary for Preparedness and Response [ASPR]), AJ Pearlman (Chief of Staff for COVID Response), Kathryn Alvarez (Senior Advisor, ASPR), Tom Inglesby (Senior Advisor, COVID Response), Dr. Anthony

Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC]), Dr. Janet Woodcock (Acting Commissioner, Food and Drug Administration [FDA]), Dr. Marcella Nunez Smith (Chair of the Equity Task Force), Admiral Rachel Levine (Assistant Secretary for Health), and Dr. Vivek Murthy (U.S. Surgeon General)

11:00am – 12:30pm PT **VISIT TO THE INTERNATIONAL RESCUE COMMITTEE**
2:00pm – 3:30pm ET **(IRC) OF SACRAMENTO, CALIFORNIA**

Location: IRC in Sacramento, California

2020 Hurley Way, Suite 420

Participants: Lisa Welze (Director, International Rescue Committee of Sacramento [IRC]), Ahmad Ghory (Resettlement Supervisor (Services), IRC), Maranda Giron (Resettlement Supervisor (Housing), IRC), Asadullah Hanif (Immigration Coordinator, IRC), Chali Temple (Refugee Wellbeing Coordinator, IRC), Samir Noory (Intensive Case Management Coordinator, IRC), and Wendy Aguilar (Immigrant Welcome Center Caseworker, IRC)

Staff: Ben Scott (Advance Representative) and Hannah Kim (Deputy Assistant Secretary for Public Affairs)

12:30pm PT **DEPART IRC TO SMF**
3:30pm ET

12:30pm – 1:00pm PT **UC CORE MEETING**
3:30pm – 4:00pm ET Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Josie Villanueva Prescott (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Andrés Argüello (Policy Advisor), Jeff Hild (Deputy Assistant Secretary for Legislation), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Jorge Silva (Deputy Assistant Secretary for Public

Affairs), Paul Rodriguez (Deputy General Counsel, Office of the General Counsel [OGC]), Norris Cochran (Acting Assistant Secretary for Financial Resources [ASFR]), Jonathan Warsh (Senior Policy Advisor, Office of the Assistant Secretary for Preparedness and Response [ASPR]), Cindy Huang (Director, Office of Refugee Resettlement [ORR], Administration for Children and Families [ACF]), and Jose Garibay-Medrano (Special Assistant, ACF)

1:00pm – 1:30pm PT **DAILY CHECK-IN WITH DEPUTY SECRETARY ANDREA**
4:00pm – 4:30pm ET **PALM**

Location: Zoom

Participants: Deputy Secretary Andrea Palm and Sean McCluskie (Chief of Staff)

1:59pm – 3:34pm PT **WHEELS UP SMF TO SLC**
4:59pm – 6:34pm ET

4:45pm – 8:35pm PT **WHEELS UP SLC TO IAD**
7:45pm – 11:35pm ET

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Tuesday
11/2/21

Prepared by: Lizeth Zardeneta

Tuesday, November 2, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 4

AFP/BID/BBB Joint Cabinet Member Call.....page 8

- *Standing memo; No updates*

Weekly Counselors Check-In Meeting.....page 13

- *New memo*
- *Memo consists of:*
 - *Cover memo*

Made to Save Partner Briefing.....page 15

- *Shared Separately By Director of Speechwriting as well*
- *Memo consists of:*
 - *Cover memo with talking points*

Notice of Benefit and Payment Parameters Proposed

Rule Briefing.....page 20

- *Memo previewed on October 28th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Decision memo*

Meeting with the Congressional Asian Pacific American Caucus.....page 30

- *Memo previewed on October 28th; New attachment noted below*
- *Memo consists of:*
 - *Cover memo*
 - *Biographies for CAPAC leadership*
 - *List of CAPAC Members with Committees of Jurisdiction Assignments (New)*

**Meeting with American Health Care Association/
National Center for Assisted Living (AHCA/NCAL) and
the California Association of Health Facilities (CAHF).....page 46**

- *Memo previewed on October 26th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*
 - *Nursing home graphs*
 - *Long-term care sector update*
 - *AHCA/NCAL letter on vaccination mandate*

PREVIEW OF DAYS AHEAD:

11/4: Call with Ambassador Katherine Tai.....page 62

- *Memo consists of:*
 - *Cover memo*
 - *Biography*

11/4: National Institutes of Health (NIH) Visit.....page 68

- *Memo consists of:*
 - *Cover memo*
 - *Vaccine Research Center (VRC) slides*
 - *VRC background*
 - *VRC brochure (for reference)*
 - *Biographies for NIH participants*

**11/4: Office of the Assistant Secretary for Health (OASH)
Check-In.....page 107**

- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*



Secretary Xavier Becerra – Daily Schedule

Tuesday, November 2, 2021

12:00pm – 12:30pm ET PREPARATION FOR MEETING WITH THE CONGRESSIONAL ASIAN PACIFIC AMERICAN CAUCUS

Location: Zoom

Participants: Melanie Egorin (Assistant Secretary for Legislation [ASL]), Rose Sullivan (Principal Deputy Assistant Secretary for Legislation), Kimberly Espinosa (Deputy Assistant Secretary for Legislation), Jeff Hild (Deputy Assistant Secretary for Legislation), Lauren Jee (Deputy Assistant Secretary for Legislation), Leslie Zelenko (Senior Advisor and Congressional Liaison, ASL), Kelsey Mellette (Special Assistant, ASL), and Krystal Ka'ai (Executive Director, White House Initiative on Asian Americans Native Hawaiians and Pacific Islanders, Office for Civil Rights [OCR])

12:30pm – 1:00pm ET JOINT AFP/BBB/BID CABINET MEMBER CALL

Location: Zoom

Participants: Secretary Miguel Cardona, Secretary Tom Vilsack, Secretary Janet Yellen, Secretary Gina Raimondo, Secretary Marty Walsh, Secretary Marcia Fudge, Secretary Pete Buttigieg, Secretary Jennifer Granholm, Brian Deese (Director of the National Economic Council), Susan Rice (Director of the Domestic Policy Council), Evan Ryan (White House Cabinet Secretary), Louisa Terrell (White House Director of Legislative Affairs), Kate Bedingfield (White House Communications Director), Kate Berner (White House Deputy Communications Director), Pili Tobar (White House Deputy Communications Director), Cecilia Rouse (Chair of the Council of Economic Advisers), Cedric Richmond (Director, White House Office of Public Engagement), Zach Butterworth (Director of Private Sector), Julie Rodriguez (Deputy Director, Office of Public Engagement), and Emmy Ruiz (Director, White House Office of Political Strategy and Outreach)

Staff: Sean McCluskie (Chief of Staff)

1:00pm – 1:30pm ET

WEEKLY COUNSELORS CHECK-IN

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Anne Reid (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Josie Villanueva Prescott (Counselor to the Secretary), Melanie Fontes Rainer (Counselor to the Secretary), Stephen Cha (Counselor to the Secretary), Steven Lopez (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Advisor to the Chief of Staff), Andres Arguello (Policy Advisor), Jessica Porras (Policy Advisor), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), and Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA])

1:30pm – 2:00pm ET

BREAK

2:00pm – 2:30pm ET

**ASPA HOLD FOR PUBLIC EDUCATION ENGAGEMENT
RE: VACCINATIONS**

2:30pm – 3:00pm ET

**NOTICE OF BENEFITS AND PAYMENT PARAMETERS
2023 RULE BRIEFING**

Location: Zoom

Participants: Sean McCluskie (Chief of Staff), Melanie Fontes Rainer (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Jessica Porras (Policy Advisor), Karuna Seshasai (Executive Secretary), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Rose Sullivan (Principal Deputy Assistant Secretary for Legislation), Lauren Jee (Deputy Assistant Secretary for Legislation), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Carrie Pugh (Director, External Affairs), Hannah Kim (Deputy Assistant Secretary for Public Affairs), Paul Rodriguez (Deputy General Counsel, Office of the General Counsel [OGC]), Janice Hoffman (Associate General Counsel, OGC), Rebecca Haffajee (Acting Assistant Secretary for Planning and Evaluation [ASPE]), Jonathan Blum (Principal Deputy Administrator and Chief Operating Officer, Centers for Medicare and Medicaid Services [CMS]), Erin Richardson (Chief of Staff,

CMS), Kyla Ellis (Advisor to the Administrator, CMS), Arielle Woronoff (Director of Office of Legislation, CMS), Ellen Montz (Deputy Administrator and Director, Center for Consumer Information and Insurance Oversight (CCIIO), CMS), Jeff Wu (Deputy Director for Policy, CCIIO, CMS), Ken Buerger (Health Insurance Specialist, CCIIO, CMS), Rogelyn McLean (Health Insurance Specialist, CCIIO, CMS), Katherine Bentley (Social Science Research Analyst, CCIIO, CMS), and Grace Bristol (CCIIO, CMS)

3:00pm – 4:00pm ET

**MEETING WITH THE CONGRESSIONAL ASIAN
PACIFIC AMERICAN CAUCUS**

Location: Zoom

Participants: Congresswoman Judy Chu (CA-27) (Chairwoman, Congressional Asian Pacific American Caucus [CAPAC]), Congresswoman Grace Meng (NY-06) (First Vice-Chair, CAPAC), Congressman Mark Takano (CA-41) (Second Vice-Chair, CAPAC), Congressman Ted Lieu (CA-33) (Whip, CAPAC), and other CAPAC Members

Staff: Melanie Egorin (Assistant Secretary for Legislation [ASL], Rose Sullivan (Principal Deputy Assistant Secretary for Legislation), Kimberly Espinosa (Deputy Assistant Secretary for Legislation), Leslie Zelenko (Senior Advisor and Congressional Liaison, ASL), and Krystal Ka'ai (Executive Director, White House Initiative on Asian Americans Native Hawaiians and Pacific Islanders, Office for Civil Rights [OCR])

4:00pm – 4:30pm ET

BREAK

4:30pm – 5:00pm ET

**MEETING WITH THE AMERICAN HEALTH CARE
ASSOCIATION AND THE CALIFORNIA ASSOCIATION
OF HEALTH FACILITIES**

Location: Zoom

Participants: Mark Parkinson (President and CEO, American Health Care Association [AHCA] and the National Center for Assisted Living [NCAL]/former Governor of Kansas), Craig Cornett (President and CEO, California Association of Health Facilities [CAHF]), and Jim Gomez (Consultant/Lobbyist)

Staff: Rachel Pryor (Counselor to the Secretary) and Carrie Pugh (Director, External Affairs)

5:00pm – 5:30pm ET

[HOLD] TRAVEL CALL

Participants: Cynthia Palafox (Director, Scheduling and Advance)

5:30pm – 6:00pm ET

BREAK

6:00pm – 6:15pm ET

ADVISORY COMMITTEE ON IMMUNIZATION PRACTICES (ACIP) MEETING DEBRIEF

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Sarah Despres (Counselor to the Secretary), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Ian Sams (Deputy Assistant Secretary for Public Affairs, COVID), Dawn O'Connell (Assistant Secretary for Preparedness and Response [ASPR]), AJ Pearlman (Chief of Staff, COVID Response), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC]), and Sherri Berger (Chief of Staff, CDC)

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Wednesday
11/3/21

Prepared by: Lizeth Zardeneta

Wednesday, November 3, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 5

Toplines for Interviews.....page 10

- *Shared separately by ASPA as well*

Meeting with Rohit Chopra, Director of the Consumer Financial Protection Bureau (CFPB).....page 14

- *Memo previewed on October 31st; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Biography*
 - *No Surprises Act talking points (for reference)*

Recording: 2021 Federal Employee Viewpoint Survey (FEVS) Video.....page 22

- *Memo previewed on October 27th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Remarks*

Remarks: First Focus on Children: Children's Budget Summit...page 25

- *Memo previewed on October 31st; Updated remarks*
- *Memo consists of:*
 - *Cover memo*
 - *First Focus president's biography*
 - *Agenda*
 - *Remarks (updated)*

Roundtable on Sickle Cell Disease.....page 37

- *Memo previewed on October 31st; No updates*
- *Memo consists of:*
 - *Cover memo*

- *MTS Sickle Cell Foundation Letter (For Reference)*
- *Talking points*

Weekly CMS Check-In Meeting.....page 52

- *Memo previewed on October 31st; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *PowerPoint*

Biweekly Call with Jeff Zients.....page 65

- *New memo*
- *Memo consists of:*
 - *Cover memo*

PREVIEW OF DAYS AHEAD:

**11/4: Administration for Children and Families (ACF)
Check-In Meeting.....page 68**

- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

**11/5: Administration for Community Living (ACL)
Check-In Meeting.....page 80**

- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

**11/5: Food and Drug Administration (FDA)
Check-In Meeting.....page 90**

- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

11/5: [HHS Pandemic Preparedness Briefing](#).....page 95

- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

11/5: [PC on COVID Response](#).....page 108

- *Memo consists of:*
 - *Cover memo*



Secretary Xavier Becerra – Daily Schedule

Wednesday, November 3, 2021

8:35am ET	APPROX. DEPART HOME EN ROUTE TO HHS
8:45am – 9:00am ET	PREPARATION FOR INTERVIEWS Participants: ASPA TBD
9:00am – 9:10am ET	LIVE INTERVIEW WITH DESPIERTA AMERICA ON UNIVISION Location: HHS Studio Participants: TBD Staff: Jorge Silva (Deputy Assistant Secretary for Public Affairs)
9:10am – 9:20am ET	INTERVIEW WITH CNN EN ESPANOL Location: HHS Studio Participants: Juan Carlos Lopez Staff: Jorge Silva (Deputy Assistant Secretary for Public Affairs)
9:20am – 9:30am ET	LIVE INTERVIEW WITH UNIVISION RADIO Location: HHS Studio Participants: Andreina Gandica and Fernando Espuelas Staff: Jorge Silva (Deputy Assistant Secretary for Public Affairs)

9:30am – 9:40am ET	INTERVIEW WITH HOY DIA ON TELEMUNDO Location: HHS Studio Participants: TBD Staff: Jorge Silva (Deputy Assistant Secretary for Public Affairs)
9:40am – 10:00am ET	[HOLD] ADDITIONAL INTERVIEWS
10:00am – 10:30am ET	MEETING WITH CONSUMER FINANCIAL PROTECTION BUREAU (CFPB) DIRECTOR ROHIT CHOPRA Location: Zoom Participants: Rohit Chopra (Director, Consumer Financial Protection Bureau) and Jan Singelmann (Chief of Staff) Staff: Anne Reid (Deputy Chief of Staff), Melanie Fontes Rainer (Counselor to the Secretary), and Jessica Porras (Policy Advisor)
10:30am – 11:30am ET	BREAK
11:30am – 12:00pm ET	RECORD REMARKS FOR HHS 2021 FEDERAL EMPLOYEE VIEWPOINT SURVEY (FEVS) LAUNCH Location: HHS Studio Staff: TBD
12:00pm – 12:30pm ET	FIRST FOCUS: CHILDREN’S BUDGET SUMMIT Location: Virtual platform Participants: Senator Patty Murray (D-WA), Senator Chris Van Hollen (D-MD), Congresswoman Barbara Lee (CA-13), Congresswoman Rosa DeLauro (CT-03), Michele Sumilas (Assistant to the Administrator, United States Agency for International Development [USAID]), Bruce Lesley (President, First Focus), and additional members of First Focus, ChildFund, InterAction, Springboard to Opportunities, and Ohio State University

Staff: Rachel Pryor (Counselor to the Secretary) and Carrie Pugh (Director, External Affairs)

12:30pm – 1:00pm ET

BREAK

1:00pm – 1:30pm ET

CHECK-IN WITH ANNE REID

Location: Office of the Secretary

Participants: Anne Reid (Deputy Chief of Staff)

1:30pm – 2:00pm ET

BREAK

2:00pm – 2:30pm ET

DAILY CHECK-IN WITH DEPUTY SECRETARY ANDREA PALM

Location: Zoom

Participants: Deputy Secretary Andrea Palm and Anne Reid (Deputy Chief of Staff)

Note: Sean McCluskie (Chief of Staff) will be in flight to DC during this time

2:30pm – 3:30pm ET

WEEKLY STAKEHOLDERS MEETING: SICKLE CELL DISEASE ROUNDTABLE

Location: Zoom

Participants: Mapillar Dahn (President and Founder, My Three Sicklers Sickle Cell Foundation), Beverly Francis-Gibson (President and CEO, Sickle Cell Disease Association of America), Dr. Lakiea Bailey (Executive Director, Sickle Cell Consortium), Dr. Alexis Thompson (Pediatric Hematologist-Oncologist and Past President, Children's Hospital of Chicago and American Society of Hematology), Dr. Wally Smith (Director, Virginia Commonwealth University [VCU] Adult Sickle Cell Program), Dr. Patricia Kavanaugh (Emergency Department Physician and Chair, Boston Medical Center and Emergency Department Sickle Cell Care Coalition), and Servio Astacio (Person living with Sickle Cell Disease)

Staff: Sarah Despres (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Marvin Figueroa (Director,

Intergovernmental and External Affairs [IEA]), Carrie Pugh (Director, External Affairs), and Cayla Kaplan (Communications Specialist, IEA)

3:30pm – 3:45pm ET

STAKEHOLDERS MEETING DEBRIEF

Location: Conference call

Participants: Sarah Despres (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA], Carrie Pugh (Director, External Affairs), and Cayla Kaplan (Communications Specialist, IEA)

3:45pm – 4:00pm ET

BREAK

4:00pm – 5:00pm ET

CMS WEEKLY CHECK-IN [INFORMATIONAL BRIEFING: PROJECTED IMPLEMENTATION TIMELINES AND RESOURCE NEEDS FOR PROPOSED BUILD BACK BETTER POLICIES]

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Jennifer Friedman (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Melanie Fontes Rainer (Counselor to the Secretary), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Cheryl Campbell (Assistant Secretary for Administration [ASA]), Norris Cochran (Acting Assistant Secretary for Financial Resources [ASFR]), Chiquita Brooks-LaSure (Administrator, Centers for Medicare and Medicaid Services [CMS]), Jon Blum (Principal Deputy Administrator and Chief Operating Officer, CMS), Erin Richardson (Chief of Staff, CMS), Arielle Woronoff (Director, Office of Legislation, CMS), Meena Seshamani (Director, Center for Medicare, CMS), Ellen Montz (Director, Center for Consumer Information and Insurance Oversight, CMS), and Kristina Martin (Senior Advisor to the Center for Medicare Director)

5:00pm – 5:30pm ET

BIWEEKLY CALL WITH JEFF ZIENTS

Location: Phone call

Participants: Jeff Zients (White House COVID-19 Response Coordinator and Assistant to the President, The White House)

5:30pm – 6:00pm ET

PREPARATION FOR VISIT TO THE NATIONAL INSTITUTES OF HEALTH (NIH)

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Anne Reid (Counselor to the Deputy Secretary), Steve Cha (Counselor to the Secretary), Cynthia Palafox (Director for Scheduling and Advance), Clare Pierce-Wrobel (Senior Policy Advisor), Angela Botticella (Chief of Staff to the Deputy Secretary), Syed Mohiuddin (Counselor to the Deputy Secretary), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Kimberly Espinosa (Deputy Assistant Secretary for Legislation), and Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA])

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Thursday
11/4/21

Prepared by: Lizeth Zardeneta

Thursday, November 4, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 4

New York Times Interview.....page 9

- *Shared Separately By ASPA as well*

Medicaid DUR/VBP Rule Update.....page 20

- *New memo*
- *Memo consists of:*
 - *Decision memo*

Meeting with Ambassador Katherine Tai.....page 24

- *Memo previewed on November 1st; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Biography*

Office of the Assistant Secretary for Health (OASH) Check-In...page 30

- *Memo previewed on November 1st; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

Administration for Children and Families (ACF) Check-In.....page 37

- *Memo previewed on November 2nd; No updates*
- *Memo consist of:*
 - *Cover memo*
 - *Slide deck*

UC CORE Meeting.....page 49

- *Standing memo; No updates*

National Institutes of Health (NIH) Visit.....page 51

- *Memo previewed on November 1st; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Vaccine Research Center (VRC) slides*
 - *VRC background*
 - *VRC brochure (for reference)*
 - *Biographies for NIH participants*

PREVIEW OF DAYS AHEAD:

[Hold] 11/5: Call with Senator Jeanne Shaheen (D-NH).....page 90

- *Memo consists of:*
 - *Cover memo*
 - *Biography*
 - *Letter to you on rural distribution of Provider Relief Fund*
 - *Draft response letter on rural distribution of Provider Relief Fund*

FOR YOUR INFORMATION:

**Information Memo: Follow-Up to Briefing on Post-Public Health
Emergency (PHE) Telehealth Flexibilities.....page 101**



Secretary Xavier Becerra – Daily Schedule

Thursday, November 4, 2021

8:15am – 8:30am ET	PREPARATION FOR NEW YORK TIMES INTERVIEW Location: Conference call Participants: Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA])
8:30am – 9:30am ET	NEW YORK TIMES INTERVIEW Location: Office of the Secretary Participants: Sheryl Gay Stolberg (Washington Correspondent) Staff: Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA])
9:30am – 9:45am ET	BREAK
9:45am – 10:00am ET	MEDICAID DUR/VBP RULE UPDATE Participants: Sean McCluskie (Chief of Staff) and Rachel Pryor (Counselor to the Secretary)
10:00am – 10:30am ET	MEETING WITH UNITED STATES TRADE REPRESENTATIVE (USTR) AMBASSADOR KATHERINE TAI Location: Zoom Participants: Ambassador Katherine Tai (United States Trade Representative) and staff

Staff: Anne Reid (Deputy Chief of Staff), Melanie Fontes Rainer (Counselor to the Secretary), and Krystal Ka'ai (Executive Director, White House Initiative on Asian Americans Native Hawaiians and Pacific Islanders, Office for Civil Rights [OCR])

10:30am – 11:30am ET BREAK

11:30am – 12:00pm ET OASH CHECK-IN

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Steven Lopez (Counselor to the Secretary), Andres Arguello (Policy Advisor), Admiral Rachel Levine (Assistant Secretary for Health [ASH]), Elisabeth Handley (Principal Deputy Assistant Secretary for Health, Office of the Assistant Secretary for Health [OASH]), and Sarah Boateng (Chief of Staff, OASH)

12:00pm – 12:30pm ET ACF CHECK-IN

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Josie Villanueva Prescott (Counselor to the Secretary), Andres Arguello (Policy Advisor), JooYeun Chang (Acting Assistant Secretary, Administration for Children and Families [ACF]), and Dr. Lanikue Howard (Director, Office of Community Services [OCS], ACF)

12:30pm – 1:15pm ET BREAK

1:15pm ET DEPART HHS EN ROUTE TO THE NATIONAL INSTITUTES OF HEALTH (NIH)

Location: 10 Center Drive, Bethesda, MD 20892

1:15pm – 1:30pm ET

**SENATE HEALTH, EDUCATION, LABOR, AND
PENSIONS COMMITTEE HEARING DEBRIEF**

Location: Zoom

Participants: Melanie Egorin (Assistant Secretary for Legislation [ASL]), Kimberly Espinosa (Deputy Assistant Secretary for Legislation), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Ian Sams (Deputy Assistant Secretary for Public Affairs), and Angela Botticella (Chief of Staff to the Deputy Secretary)

1:30pm – 2:00pm ET

UC CORE MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Josie Villanueva Prescott (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Andrés Argüello (Policy Advisor), Jeff Hild (Deputy Assistant Secretary for Legislation), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Jorge Silva (Deputy Assistant Secretary for Public Affairs), Paul Rodriguez (Deputy General Counsel, Office of the General Counsel [OGC]), Norris Cochran (Acting Assistant Secretary for Financial Resources [ASFR]), Jonathan Warsh (Senior Policy Advisor, Office of the Assistant Secretary for Preparedness and Response [ASPR]), Cindy Huang (Director, Office of Refugee Resettlement [ORR], Administration for Children and Families [ACF]), and Jose Garibay-Medrano (Special Assistant, ACF)

2:00pm – 4:00pm ET

THE NATIONAL INSTITUTES OF HEALTH (NIH) VISIT

Location: 10 Center Dr, Bethesda, MD 20892

Participants: Andrea Palm (Deputy Secretary), Dr. Francis Collins (Director, National Institutes of Health [NIH]), Dr. Lawrence Tabak (Principal Deputy Director, NIH), John Burklow (Acting Chief of Staff, NIH), Renate Myles (Acting Communications Director, Office of Communications and Public Liaison [OCPL], NIH), Dr. Anthony Fauci (Director, National Institute of Allergy and Infectious Disease [NIAID]), Dr. John Mascola (Director, Vaccine Research Center [VRC], NIAID), Dr. Richard Koup (Deputy Director, VRC, NIAID), Dr. Robert Seder (Chief, Cellular Immunology Section, VRC, NIAID), Dr. Nancy Sullivan (Chief,

Biodefense Research Section, VRC, NIAID), Patricia Flatley Brennan (Director, National Library of Medicine, NIH), Dr. Gary H. Gibbons (Director, National Heart, Lung, and Blood Institute [NHLBI]), Dr. Eliseo J. Pérez-Stable (Director, National Institute on Minority Health and Health Disparities [NIMHD]), Dr. Norman Sharpless (Director, National Cancer Institute, NIH), Dr. Nora Volkow (Director, National Institute on Drug Abuse), Dr. Norman E. “Ned” Sharpless (Director, National Cancer Institute [NCI]), Dr. Brigitte Widemann (Chief, Pediatric Oncology Branch [POB], NCI), Dr. Jack Shern (Head, Tumor Evolution and Genomics Section, Lasker Clinical Research Scholar, POB, NCI), Anne Dufek (Nurse Practitioner, POB, NCI), Kellan Machalek (Patient), and Jill Smook (Mother of the Patient)

Staff: Steve Cha (Counselor to the Secretary), Cynthia Palafox (Director, Scheduling and Advance), Clare Pierce-Wrobel (Senior Policy Advisor), Angela Botticella (Chief of Staff to the Deputy Secretary), Syed Mohiuddin (Counselor to the Deputy Secretary), and Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA])

4:00pm ET

DEPART NIH EN ROUTE TO HOME

4:30pm – 5:30pm ET

PRINCIPALS COMMITTEE ON IMMIGRATION

Location: Zoom

Participants: Cabinet Secretaries and Biden-Harris Administration Leadership

Staff: UC CORE Team

5:30pm – 6:00pm ET

ILLINOIS AND MINNESOTA TRIP CALL

Location: Zoom

Participants: Anne Reid (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Melanie Fontes Rainer (Counselor to the Secretary), Steven Lopez (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Josie Villanueva Prescott (Counselor to the Secretary), Cynthia Palafox (Director, Scheduling and Advance), Billy Czerwinski (Scheduler), Esmeralda Orozco (Special Assistant for Scheduling), Ben Scott (Advance Representative), Alia Schechter (Special Assistant to the Secretary), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Rose Sullivan (Principal Deputy Assistant Secretary for

Legislation), Leslie Zelenko (Senior Advisor and Congressional Liaison, ASL), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Kamara Jones (Deputy Assistant Secretary for Strategic Planning), Cody Pomeranz (Director of Speechwriting), Israel Igualate (Deputy Speechwriter), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), and Molly Doris-Pierce (Special Assistant, IEA)

6:00pm – 6:30pm ET

DAILY CHECK-IN WITH DEPUTY SECRETARY ANDREA PALM

Location: Zoom

Participants: Deputy Secretary Andrea Palm and Sean McCluskie (Chief of Staff)

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Friday
11/5/21

Prepared by: Lizeth Zardeneta

Friday, November 5, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 5

HHS Pandemic Preparedness Briefing.....page 10

- *Memo previewed on November 2nd; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

Biweekly COVID-19 Briefing.....page 23

- *Standing memo; No updates*

Administration for Community Living (ACL)

Check-In Meeting.....page 25

- *Memo previewed on November 2nd; No updates*
- *Memo consists of:*
 - *Cover memo Slide deck*

Call with Senator Jeanne Shaheen (D-NH).....page 35

- *Memo previewed on November 3rd; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Biography*
 - *Letter to you on rural distribution of Provider Relief Fund*
 - *Draft response letter on rural distribution of Provider Relief Fund*

Texas Medicaid Update Briefing.....page 46

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Additional litigation background*

Food and Drug Administration (FDA) Check-In Meeting.....page 52

- *Memo previewed on November 2nd; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

PC on COVID Response.....page 57

- *Memo previewed on November 2nd; Updated agenda*
- *Memo consists of:*
 - *Cover memo*

AFP/BBB/BID Joint Cabinet Member Call.....page 61

- *Standing memo; Updated talking points and background*

PREVIEW OF DAYS AHEAD

11/8 (IL): Roundtable and Press Conference on Black Maternal Health Investments in the Build Back Better Agenda.....page 65

- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*

11/8 (IL): Affordable Care Act Roundtable with the Illinois Coalition for Health Access.....page 79

- *Memo consists of:*
 - *Cover memo*

11/8 (IL): Visit to Rush University Medical Center (RUMC).....page 89

- *Memo consists of:*
 - *Cover memo*
 - *Recent Article on RUSH's Health Equity Efforts – Social Determinants Pave the Road to Health Equity*
 - *Press Release on the Creation of the Rush BMO Institute for Health Equity announced in May 2021*

11/9 (IL): University of Chicago CDC Community Violence Prevention Site Visit.....page 104

- *Memo consists of:*
 - *Cover memo*

11/9 (IL): Pediatric Vaccine Roundtable.....page 108

- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*



Secretary Xavier Becerra – Daily Schedule

Friday, November 5, 2021

8:00am – 9:00am ET

MEETING WITH SEAN MCCLUSKIE

Location: Secretary's Conference Room

Participants: Sean McCluskie (Chief of Staff)

9:00am – 10:00am ET

HHS PREPAREDNESS BRIEFING

Location: Secretary's Conference Room

In-Person Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Clare Pierce-Wrobel (Senior Policy Advisor), Syed Mohiuddin (Counselor to the Deputy Secretary), Norris Cochran (Acting Assistant Secretary for Financial Resources [ASFR]), and Dr. David Kessler (Chief Scientific Officer, COVID-19 Response)

Virtual Participants: Sarah Despres (Counselor to the Secretary), Steve Cha (Counselor to the Secretary), Kimberly Espinosa (Deputy Assistant Secretary for Legislation), Dawn O'Connell (Assistant Secretary for Preparedness and Response [ASPR]), Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC]), and Dr. Janet Woodcock (Acting Commissioner, Food and Drug Administration [FDA])

10:00am – 10:30am ET

BREAK

10:30am – 11:00am ET

BI-WEEKLY COVID-19 BRIEFING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Steve Cha (Counselor to the Secretary), Sarah Despres (Counselor to the Secretary), Dawn O’Connell (Assistant Secretary for Preparedness and Response [ASPR]), AJ Pearlman (Chief of Staff for COVID Response), Kathryn Alvarez (Senior Advisor, ASPR), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), and Ian Sams (Deputy Assistant Secretary for Public Affairs – COVID)

11:00am – 11:30am ET

CHECK-IN WITH THE ADMINISTRATION FOR COMMUNITY LIVING (ACL)

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Josie Villanueva Prescott (Counselor to the Secretary), Andres Arguello (Policy Advisor), Alison Barkoff (Acting Administrator, Administration for Community Living [ACL]), and Richard Nicholls (Chief of Staff, ACL)

11:30am – 11:45am ET

PREPARATION FOR CALL WITH SENATOR JEANNE SHAHEEN

Location: Conference call

Participants: Melanie Egorin (Assistant Secretary for Legislation [ASL]) and Kimberly Espinosa (Deputy Assistant Secretary for Legislation)

11:45am – 12:00pm ET

CALL WITH SENATOR JEANNE SHAHEEN (D-NH)

Location: Conference call

Participants: Senator Jeanne Shaheen and staff

Staff: Melanie Egorin (Assistant Secretary for Legislation [ASL]) and Kimberly Espinosa (Deputy Assistant Secretary for Legislation)

12:00pm – 1:00pm ET

BREAK

1:00pm – 1:30pm ET

TEXAS BRIEFING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Rachel Pryor (Counselor to the Secretary), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Lauren Jee (Deputy Assistant Secretary for Legislation), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Paul Rodriguez (Deputy General Counsel, Office of the General Counsel [OGC]), Chiquita Brooks-LaSure (Administrator, Centers for Medicare and Medicaid Services [CMS]), Erin Richardson (Chief of Staff, CMS), Arielle Woronoff (Director, Office of Legislation, CMS), Beth Lynk (Director, Office of Communications, CMS), and Dan Tsai (Deputy Administrator and Director, Center for Medicaid and CHIP Services [CMCS], CMS)

1:30pm – 2:00pm ET

CHECK-IN WITH THE FOOD AND DRUG ADMINISTRATION (FDA)

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Steve Cha (Counselor to the Secretary), Sarah Despres (Counselor to the Secretary), Dr. Janet Woodcock (Acting Commissioner, Food and Drug Administration [FDA]), and Julie Tierney (Chief of Staff, FDA)

2:00pm – 2:30pm ET

DAILY CHECK-IN WITH DEPUTY SECRETARY ANDREA PALM

Location: Zoom

Participants: Andrea Palm (Deputy Secretary) and Sean McCluskie (Chief of Staff)

2:30pm – 3:00pm ET

BREAK

3:00pm – 4:00pm ET

PRINCIPALS COMMITTEE ON COVID RESPONSE

Location: Zoom

Participants: White House COVID-19 Response Team, Dawn O’Connell (Assistant Secretary for Preparedness and Response [ASPR]), Dr. Anthony Fauci (National Institute of Allergy and Infectious Diseases [NIAID] Director and Chief Medical Officer), Dr. Rochelle Walensky (Director, Centers for Disease Control and Prevention [CDC]), additional COVID-19 Senior Advisors, Cabinet Secretaries, and Biden-Harris Administration Leadership

Staff: Sean McCluskie (Chief of Staff)

4:00pm – 4:30pm ET

JOINT AFP/BBB/BID CABINET MEMBER CALL

Location: Zoom

Participants: Secretary Miguel Cardona, Secretary Tom Vilsack, Secretary Janet Yellen, Secretary Gina Raimondo, Secretary Marty Walsh, Secretary Marcia Fudge, Secretary Pete Buttigieg, Secretary Jennifer Granholm, Brian Deese (Director of the National Economic Council), Susan Rice (Director of the Domestic Policy Council), Evan Ryan (White House Cabinet Secretary), Louisa Terrell (White House Director of Legislative Affairs), Kate Bedingfield (White House Communications Director), Kate Berner (White House Deputy Communications Director), Pili Tobar (White House Deputy Communications Director), Cecilia Rouse (Chair of the Council of Economic Advisers), Cedric Richmond (Director, White House Office of Public Engagement), Zach Butterworth (Director of Private Sector), Julie Rodriguez (Deputy Director, Office of Public Engagement), and Emmy Ruiz (Director, White House Office of Political Strategy and Outreach)

Staff: Sean McCluskie (Chief of Staff)

4:30pm – 5:00pm ET

ILLINOIS AND MINNESOTA TRIP CALL

Location: Zoom

Participants: Anne Reid (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Melanie Fontes Rainer (Counselor to the Secretary), Steven Lopez (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Josie Villanueva Prescott (Counselor to the Secretary), Cynthia Palafox (Director of Scheduling and Advance), Billy Czerwinski (Scheduler),

Esmeralda Orozco (Special Assistant for Scheduling), Ben Scott (Advance Representative), Alia Schechter (Special Assistant to the Secretary), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Rose Sullivan (Principal Deputy Assistant Secretary for Legislation), Leslie Zelenko (Senior Advisor and Congressional Liaison, ASL), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Kamara Jones (Deputy Assistant Secretary for Strategic Planning), Cody Pomeranz (Director of Speechwriting), Israel Igualate (Deputy Director of Speechwriting), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), and Molly Doris-Pierce (Special Assistant, IEA)

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Monday
11/8/21

Prepared by: Lizeth Zardeneta

Monday, November 8, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 4

Roundtable and Press Conference on Black Maternal Health Investments in the Build Back Better Agenda.....page 8

- *Memo previewed on November 4th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*
 - *Talking points*

Affordable Care Act Roundtable with the Illinois Coalition for Health Access.....page 22

- *Memo previewed on November 4th; Updated participants*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

Visit to Rush University Medical Center (RUMC).....page 32

- *Memo previewed on November 4th; Updated participants and run of show*
- *Memo consists of:*
 - *Cover memo*
 - *Recent article on RUSH's health equity efforts*
 - *Press release on the creation of the rush BMO Institute for Health Equity announced in May 2021*
 - *Talking points*

PREVIEW OF DAYS AHEAD:

11/9: Lake County Health Department SUD Event.....page 47

- *Memo consists of:*
 - *Cover memo*
 - *Tracking Metrics and Accountability for the Strategy*

11/10: Weekly CMS Check-In Meeting.....page 58

- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

11/10 (MN): Mayo Clinic Visit and Pediatric Vaccine Press Conference.....page 69

- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*

11/10 (MN): Roundtable on Drug Pricing.....page 76

- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*



Secretary Xavier Becerra – Daily Schedule

Monday, November 8, 2021

5:45am ET DEPART HOME EN ROUTE TO DCA

6:50am – 9:00am ET WHEELS UP DCA TO ORD (Chicago, Illinois)

5:50am – 8:00am CT

9:20am ET APPROX. DEPART ORD TO HUMBOLDT PARK

8:20am CT COMMUNITY HEALTH CENTER

Location: 1044 North Francisco Avenue, Chicago, IL 60622

10:00am – 11:30am ET MATERNAL HEALTH EVENT AT HUMBOLDT PARK

9:00am – 10:30am CT COMMUNITY HEALTH CENTER

Location: 1044 N. Francisco Ave., Chicago, IL 60622

Participants: Senator Tammy Duckworth (D-IL), Congresswoman Lauren Underwood (IL-14), Congressman Danny Davis (IL-02) [tentative], Dr. Ngozi Ezike (Director, Illinois Department of Public Health), Raul Garza (President and CEO, Aunt Martha's Community Health Center), Dr. Brenda Reyes (Director of Training and Curriculum, HealthConnect One), Dana Merk (Labor and delivery nurse, constituent, and member of Representative Underwood's Health Care Advisory Council), Karie Stewart (Director of Midwifery Services, University of Chicago Medicine), Chi Chi Okwu (Executive Director, EverThrive Illinois), Dr. Melissa Simon (Founding Member and Obstetrician-Gynecologist, Northwestern Medicine Center for Health Equity Transformation), Dr. Ann Borders (Executive Director and Obstetric Lead, Illinois Prenatal Quality Collaborative), and Andrea Jackson (Patient)

Staff: Alia Schechter (Special Assistant to the Secretary), Ben Scott (Advance Representative), Leslie Zelenko (Senior Advisor and Congressional Liaison, Office of the Assistant Secretary for Legislation [ASL]), and Kamara Jones (Deputy Assistant Secretary for Strategic Planning, Office of the Assistant Secretary for Public Affairs [ASPA])

11:30am ET

DEPART HUMBOLDT PARK COMMUNITY HEALTH

10:30am CT

CENTER TO AIDS FOUNDATION OF CHICAGO

Location: AIDS Foundation of Chicago, 200 West Monroe Street, Suite 1150, Chicago, IL 60606

12:00pm – 1:30pm ET

AFFORDABLE CARE ACT ROUNDTABLE ON OPEN ENROLLMENT

11:00am – 12:30pm CT

Location: AIDS Foundation of Chicago, 200 West Monroe Street, Suite 1150, Chicago, IL 60606

Participants: John Peller (President, AIDS Foundation of Chicago), Dr. Allison Arwady (Commissioner, Chicago Department of Public Health), Dr. Ngozi Ezike (Director, Illinois Department of Public Health), Paula Campbell (Chair, Illinois Coalition for Health Access; Director of Health Equity and Emergency Preparedness Response, Illinois Primary Health Care Association), Stephanie Altman (Director of Healthcare Justice and Senior Director of Policy, Shriver Center on Poverty Law), Brian Gorman (Director of Outreach and Public Education, Get Covered Illinois, Illinois Department of Insurance), Luricella Arguello (Bilingual Medical Benefits Specialist, AIDS Foundation of Chicago), Shana Jo Crews (Illinois Government Relations Director, American Cancer Society Cancer Action Network (ACS CAN), American Cancer Society), Graciela Guzman (Director of Policy and Advocacy, Aunt Martha's), Nadeen Israel (Vice President, Policy and Advocacy, AIDS Foundation of Chicago), Timothy Jackson (Director of Government Relations, AIDS Foundation of Chicago), and David Munar (President and Chief Executive Officer, Howard Brown Health)

Staff: Alia Schechter (Special Assistant to the Secretary), Ben Scott (Advance Representative), Leslie Zelenko (Senior Advisor and Congressional Liaison, ASL), Kamara Jones (Deputy Assistant

Secretary for Strategic Planning, ASPA), Joshua Devine (Acting Regional Director, Region 5, Office of Intergovernmental and External Affairs [IEA]), and Gregg Ross (Public Affairs Specialist, Region 5, IEA)

1:30pm ET

DEPART AIDS FOUNDATION OF CHICAGO TO LUNCH

12:30pm CT

1:45pm – 2:45pm ET

LUNCH

12:45pm – 1:45pm CT

2:45pm ET

DEPART LUNCH EN ROUTE TO RUSH UNIVERSITY

1:45pm CT

Location: Rush University Medical Clinic, 1620 West Harrison Street Chicago, IL 60612

3:00pm – 4:30pm ET

RUSH UNIVERSITY HEALTH EQUITY EVENT

2:00pm – 3:30pm CT

Location: Rush University Medical Clinic, 1620 W. Harrison Street Chicago, IL 60612

Participants: Dr. Omar Lateef (CEO, Rush University Medical Center [RUMC]), Dr. Angelique Richard (Chief Nursing Officer, RUMC), Dr. David Ansell (Senior Vice President, Community Health Equity), Darlene Hightower (Vice President, Community Health Equity), Dr. Allison Arwady (Commissioner, Chicago Department of Public Health), Dr. Ngozi Ezike (Director, Illinois Department of Public Health), Dr. Lee Francis (Chief Executive Office, Erie Family Health Center), Lee Fulweiler (Chief Executive Officer, Esperanza Health Centers), and Ayesha Jaco (Executive Director, West Side United)

Staff: Alia Schechter (Special Assistant to the Secretary), Ben Scott (Advance Representative), Leslie Zelenko (Senior Advisor and Congressional Liaison, ASL), Kamara Jones (Deputy Assistant Secretary for Strategic Planning, ASPA), and Captain Joshua Devine (Acting Regional Director, Region 5 Office of Intergovernmental and External Affairs [IEA])

4:30pm ET

DEPART RUSH UNIVERISTY EN ROUTE TO RON

3:30pm CT

5:00pm – 5:30pm ET

DAILY CHECK-IN WITH DEPUTY SECRETARY ANDREA

4:00pm – 4:30pm CT

PALM

Location: Zoom

Participants: Deputy Secretary Andrea Palm and Sean McCluskie
(Chief of Staff)

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Tuesday
11/9/21

Prepared by: Lizeth Zardeneta

Tuesday, November 9, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 4

University of Chicago CDC Community Violence Prevention Site Visit.....page 8

- *Memo previewed on November 4th; New attachments noted below*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*
 - *Chicago Center for Youth Violence Prevention Executive Summary (new)*
 - *Participant biographies (new)*

Pediatric Vaccine Roundtable.....page 22

- *Memo previewed on November 4th; Updated participants and new attachment noted below*
- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*
 - *Your statement on COVID-19 vaccines for 5-11 year olds*
 - *Talking points*
 - *Additional background information (new)*

Lake County Health Department SUD Event.....page 41

- *Memo previewed on November 6th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Tracking metrics and accountability for the strategy*
 - *Talking points*

Weekly COVID-19 Senior Leadership Meeting.....page 54

- *Standing memo; No updates*

PREVIEW OF DAYS AHEAD:

11/10: Rural Healthcare Access Roundtable.....page 56

- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

11/11: Veteran’s Day Observance Ceremony.....page 64

- *Memo consists of:*
 - *Cover memo*

11/12: Maternal Health Briefing.....page 66

- *Memo consists of:*
 - *Cover memo*
 - *Slide Deck*
 - *Strategy*



Secretary Xavier Becerra – Daily Schedule

Tuesday, November 9, 2021

8:40am CT

DEPART RON EN ROUTE TO UNIVERSITY OF CHICAGO

9:40am ET

Location: Crown Family School of Social Work, Policy, and Practice (University of Chicago)

969 East 60th Street, Chicago, Illinois 60637

9:00am – 10:30am CT

UNIVERSITY OF CHICAGO CDC COMMUNITY

10:00am – 11:30am ET

VIOLENCE PREVENTION EVENT

Location: Crown Family School of Social Work, Policy, and Practice University of Chicago

969 East 60th Street, Chicago, Illinois 60637

Participants: Paul Alivisatos (President, University of Chicago), Nichole Carter (Chief of Staff, Bright Star Church), Franklin Cosey-Gay (Director, University of Chicago Medical Center Violence Recovery Program), Derek Douglas (Vice President for Civic Engagement and External Affairs, University of Chicago), Myles Francis (Project Manager, Chicago Center for Youth Violence Prevention), Rachel Garthe (Assistant Professor, University of Illinois Urbana-Champaign School of Social Work), Deborah Gorman-Smith (Dean, University of Chicago Crown Family School of Social Work, Policy, and Practice and Director of the Chicago Center for Youth Violence Prevention), Chris Harris (Pastor, Bright Star Church), Khari Humphries (Grand Boulevard Advisory Council), Michael Neal (Senior Pastor, Glorious Light Church; Chief Executive Officer, Timothy Community Corporation; and Executive Director, Leading with Literacy Program), Cosette Nazon-Wilburn (Executive Director, Love, Unity and Values Institute), Syda Segovia-Taylor (Executive Director, Organic Oneness), David Swanson (Pastor, New

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Wednesday
11/10/21

Prepared by: Lizeth Zardeneta

Wednesday, November 10, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 4

Mayo Clinic Visit and Pediatric Vaccine Press Conference.....page 8

- *Memo previewed on November 6th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*
 - *Talking points*

COVID-19 Funds Meeting.....page 18

- *New memo*
- *Memo consists of:*
 - *Cover memo*
 - *Table*

Roundtable on Drug Pricing.....page 22

- *Memo previewed on November 6th; No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*
 - *Talking points*

Rural Healthcare Access Roundtable.....page 32

- *Memo previewed on November 8th, No updates*
- *Memo consists of:*
 - *Cover memo*
 - *Talking points*

PREVIEW OF DAYS AHEAD:

11/12: [Title 42 Briefing](#).....page 41

- *Memo consists of:*
 - *Cover memo*

11/16: [Meeting with Congressman Ted Deutch \(FL-22\) and Dr. Beth Weinstock on Drug Overdose Prevention](#).....page 44

- *Memo consists of:*
 - *Cover memo*
 - *Biography*



Secretary Xavier Becerra – Daily Schedule

Wednesday, November 10, 2021

8:40am CT **DEPART RON EN ROUTE TO MAYO CLINIC**

9:40am ET Location: Mayo Clinic, Siebens Building
101 1st Avenue SW, Rochester, MN 55902 [Enter at Marriott]

8:45am – 10:15am CT **MAYO CLINIC VISIT AND PEDIATRIC VACCINE PRESS**
9:45am – 11:15am ET **CONFERENCE**

Location: Mayo Clinic, Siebens Building
101 1st Avenue SW, Rochester, MN 55902 [Enter at Marriott]

Participants: Senator Amy Klobuchar (D-MN), Minnesota Governor Tim Walz, Minnesota Lieutenant Governor Peggy Flanagan, Jan Malcolm (Commissioner, Minnesota Department of Health), Kim Norton (Mayor of Rochester), Dr. Gianrico Farrugia (President and CEO, Mayo Clinic), Dr. Amy Williams (Executive Dean for Practice, Mayo Clinic), Dr. Andrew Badley (Chair, Molecular Medicine; Chair, COVID-19 Research Task Force, Mayo Clinic), Dr. Anjali Bhagra (Medical Director, Office of Equity, Inclusion and Diversity, Mayo Clinic), Bree Maki (Outreach staff for Senator Tina Smith [D-MN]), Dr. Nipunie Rajapakse (Vaccine Expert), Wale Elegbede (Parent), and Dr. Robert Jacobson (Vaccine Expert)

Staff: Ben Scott (Advance Representative), Rose Sullivan (Deputy Assistant Secretary for Legislation, Office of the Assistant Secretary for Legislation), and Kirsten Allen (National Press Secretary, Office of the Assistant Secretary for Public Affairs)

10:15am CT	DEPART MAYO CLINIC EN ROUTE TO LUNCH
11:15am ET	
10:30am – 11:00am CT	DAILY CHECK-IN WITH DEPUTY SECRETARY ANDREA
11:30am – 12:00pm ET	PALM
	Location: Zoom
	Participants: Deputy Secretary Andrea Palm and Sean McCluskie (Chief of Staff)
11:00am – 11:30am CT	COVID-19 FUNDS BRIEFING
12:00pm – 12:30pm ET	Location: Zoom
	Participants: Sean McCluskie (Chief of Staff), Dawn O’Connell (Assistant Secretary for Preparedness and Response [ASPR]), Gary Disbrow (Deputy Director, Biomedical Advanced Research and Development Authority [BARDA], ASPR), and Norris Cochran (Acting Assistant Secretary for Financial Resources [ASFR])
11:45am – 12:45pm CT	LUNCH
12:45pm – 1:45pm ET	
12:45pm CT	DEPART LUNCH EN ROUTE TO FAIRVIEW RIDGEES
1:45pm ET	HOSPITAL
	Location: Fairview Ridges Hospital
	201 East Nicollet Boulevard, Burnsville, MN 55337
1:00pm – 2:00pm CT	ROUNDTABLE ON DRUG PRICING
2:00pm – 3:00pm ET	Location: Fairview Ridges Hospital
	201 East Nicollet Boulevard, Burnsville, MN 55337
	Participants: Senator Amy Klobuchar (D-MN), Congresswoman Angie Craig (MN-02), Dr. Dan Frachette (Vice President of Medical Affairs, Fairview Ridges Hospital), Nicole Smith-Holt (Patient Advocate for Affordable Access to Insulin), Cathy

McLeer (State Director for Minnesota American Association of Retired Persons [AARP]), and Bob Miller (Congresswoman Angie Craig's Constituent)

Staff: Ben Scott (Advance Representative), Rose Sullivan (Deputy Assistant Secretary for Legislation, Office of the Assistant Secretary for Legislation), and Kirsten Allen (National Press Secretary, Office of the Assistant Secretary for Public Affairs)

2:00pm CT

DEPART FAIRVIEW RIDGES HOSPITAL TO THREE

3:00pm ET

RIVERS COMMUNITY ACTION PROGRAM

Location: Three Rivers Community Action Program

1651 Jefferson Parkway Northfield, MN 55057

2:30pm – 4:00pm CT

EVENT ON RURAL HEALTHCARE ACCESS

3:30pm – 5:00pm ET

Location: Three Rivers Community Action Program

1651 Jefferson Parkway Northfield, MN 55057

Participants: Congresswoman Angie Craig (D-MN), Northfield Mayor Rhonda Pownell, Three Rivers Community Action Program representatives, Abby Villaran (Social Services Supervisor – Adult Services, Goodhue County Health and Human Services), Timothy Hunter (Southeast Minnesota Regional Programs Coordinator, Collaboration, Resources, Education, Services, Technology [CREST] Regional Mental Health), Steve Underdahl (CEO, Northfield Hospital and Clinics), and Shelley Buck (President, Prairie Island Tribal Council)

Staff: Ben Scott (Advance Representative), Rose Sullivan (Deputy Assistant Secretary for Legislation, Office of the Assistant Secretary for Legislation), Kirsten Allen (National Press Secretary, Office of the Assistant Secretary for Public Affairs), and Captain Joshua Devine (Acting Regional Director, Region 5, Office of Intergovernmental and External Affairs [IEA])

4:00pm CT

DEPART THREE RIVERS COMMUNITY ACTION

5:00pm ET

PROGRAM EN ROUTE TO MSP

5:45pm – 8:20pm CT

WHEELS UP MSP TO DCA

6:45pm – 9:20pm ET

9:45pm ET

APPROX. DEPART DCA EN ROUTE TO HOME

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Thursday
11/11/21

Prepared by: Lizeth Zardeneta

Thursday, November 11, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 3

68th National Veterans Day Observance.....page 4

- *Memo previewed on November 8th; Updated agenda and attendees*
- *Memo consists of:*
 - *Cover memo*

PREVIEW OF DAYS AHEAD:

11/12: White House Cabinet Meeting.....page 6

- *Memo consists of:*
 - *Cover memo*

11/16: Roundtable on Pediatric Vaccinations.....page 12

- *Memo consists of:*
 - *Cover memo*
 - *Participant biographies*
 - *Participating external organizations*
 - *Research summary for pediatric vaccinations*



Secretary Xavier Becerra – Daily Schedule

Thursday, November 11, 2021

9:10am ET TRAVEL TO WHITE HOUSE FOR COVID-19 TESTING

9:20am ET COVID-19 TESTING

Location: White House Medical Unit

9:40am ET TRAVEL TO ARLINGTON CEMETERY

10:00am – 12:30pm ET 68TH NATIONAL VETERANS DAY OBSERVANCE

Location: Arlington Cemetery Memorial Amphitheater

Participants: President Joe Biden, First Lady Jill Biden, Defense Secretary Lloyd Austin and Charlene Austin (Spouse), Veterans Affairs Secretary Denis McDonough and Kari McDonough (Spouse), Labor Secretary Marty Walsh and Lorrie Higgins (Partner), Interior Secretary Deb Haaland, Interior Deputy Secretary Tommy Beaudreau, Commerce Secretary Gina Raimondo and Andrew Moffit (Spouse), State Secretary Antony Blinken and Donald Blinken (Father), Energy Secretary Jennifer Granholm, Education Secretary Miguel Cardona, Homeland Security Secretary Alejandro Mayorkas, Homeland Security Deputy Secretary John Tien, Director of National Intelligence Avril Haines and David Davighi (Spouse), Council of Economic Advisors Chair Cecilia Rouse, Small Business Administrator Isabella Guzman and Juan Casillas (Father), Housing and Urban Development Deputy Secretary Adrienne Todman and Darryl Madden (Spouse), United Nations Ambassador Linda Thomas-Greenfield, and Veterans Affairs Deputy Secretary Donald Remy and Alicia Remy (Spouse)

12:30pm ET APPROX. DEPART HOME

DAILY BRIEFING BOOK
for
HHS SECRETARY
XAVIER BECERRA



Friday
11/12/21

Prepared by: Lizeth Zardeneta

Friday, November 12, 2021

TABLE OF CONTENTS

TODAY:

Overview of Today's Schedule.....page 4

Title 42 Update.....page 7

- *Memo previewed on November 9th; No update*
- *Memo consists of:*
 - *Cover memo*

Biweekly COVID-19 Briefing.....page 10

- *Standing memo; No updates*

Maternal Health Briefing.....page 12

- *Memo previewed on November 8th; Updated slide deck*
- *Memo consists of:*
 - *Cover memo*
 - *Slide deck (Updated)*
 - *Strategy*

UC CORE Meeting.....page 52

- *Standing memo; No updates*

Cabinet Member Meeting with President Joe Biden.....page 54

- *Memo previewed on November 10th; No updates*

PREVIEW OF DAYS AHEAD:

11/15: National Association of Medicaid Directors (NAMD)
2021 Fall Conference.....page 61

- *Memo consists of:*
 - *Cover memo*
 - *Questions for the Q&A session*

- *Participant biographies*

11/15: [White House Tribal Nations Summit](#).....page 69

- *Memo consists of:*
 - *Cover memo*
 - *HHS accomplishments*
 - *IHS COVID-19 Response*
 - *Q&A*

11/15: [Contract and Security Policy Update](#).....page 79

- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*

11/16: [Administration for Children and Families \(ACF\)](#)
[Informational Briefing](#).....page 89

- *Memo consists of:*
 - *Cover memo*
 - *Slide deck*



Secretary Xavier Becerra – Daily Schedule

Friday, November 12, 2021

9:00am – 9:30am ET TITLE 42 DISCUSSION

Location: Zoom

Participants: Sean McCluskie (Chief of Staff), Sarah Despres (Counselor to the Secretary), and Paul Rodriguez (Deputy General Counsel, Office of the General Counsel [OGC])

9:30am – 10:00am ET PREPARATION AHEAD OF THE CABINET MEMBER MEETING WITH PRESIDENT JOE BIDEN

Location: Zoom

Participants: Sean McCluskie (Chief of Staff), Clare Pierce-Wrobel (Senior Policy Advisor), Alia Schechter (Special Assistant to the Secretary), Melanie Egorin (Assistant Secretary for Legislation [ASL]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), and Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA])

10:00am – 10:30am ET BREAK

10:30am – 11:00am ET BI-WEEKLY COVID-19 BRIEFING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Anne Reid (Deputy Chief of Staff), Sarah Despres (Counselor to the Secretary), Steve Cha (Counselor to the Secretary), Dawn O'Connell (Assistant Secretary for Preparedness and Response [ASPR]), AJ Pearlman (Chief of Staff for COVID Response), Dr. David Kessler (Chief Science Officer for COVID Response), Kathryn Alvarez (Senior Advisor, ASPR), Gary Disbrow (Acting Director, Biomedical Advanced Research and Development Authority [BARDA], ASPR), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Ian Sams (Deputy Assistant Secretary for Public Affairs, COVID), Loyce Pace (Director, Office of Global Affairs [OGA]), Dan Berry (Deputy

General Counsel, Office of the General Counsel [OGC]), Barbara McGarey (Deputy General Counsel, OGC), and Kimberly Espinosa (Deputy Assistant Secretary for Legislation)

11:00am – 11:30am ET

MATERNAL HEALTH BRIEFING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Steven Lopez (Counselor to the Secretary), Jennifer Friedman (Counselor to the Secretary), Rachel Pryor (Counselor to the Secretary), Sarah Despres (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Andres Arguello (Policy Advisor), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Caryn Marks (Policy Advisor, IEA), Rebecca Haffajee (Acting Assistant Secretary for Planning and Evaluation [ASPE], Ben Sommers (Deputy Assistant Secretary for Planning and Evaluation), Nancy Delew (Associate Deputy Assistant Secretary for Planning and Evaluation), Andre Chappel (Director, Public Health Services Division, ASPE), Wanda Barfield (Director, Division of Reproductive Health, Centers for Disease Control and Prevention [CDC]), Hannah Katch (Senior Advisor, Centers for Medicare and Medicaid Services [CMS]), Michael Warren (Associate Administrator, Health Resources and Services Administration [HRSA]), and Alison Cernich (Deputy Director, National Institute of Child Health and Human Development [NICHD], National Institutes of Health [NIH])

11:30am – 12:00pm ET

BIWEEKLY UC CORE MEETING

Location: Zoom

Participants: Andrea Palm (Deputy Secretary), Sean McCluskie (Chief of Staff), Josie Villanueva Prescott (Counselor to the Secretary), Kate Wolff (Counselor to the Secretary), Clare Pierce-Wrobel (Senior Policy Advisor), Andrés Argüello (Policy Advisor), Jeff Hild (Deputy Assistant Secretary for Legislation), Marvin Figueroa (Director, Intergovernmental and External Affairs [IEA]), Sarah Lovenheim (Assistant Secretary for Public Affairs [ASPA]), Jorge Silva (Deputy Assistant Secretary for Public Affairs), Paul Rodriguez (Deputy General Counsel, Office of the General Counsel [OGC]), Norris Cochran (Acting Assistant Secretary for Financial Resources [ASFR]), Jonathan Warsh (Senior Policy Advisor, Office of the Assistant Secretary for Preparedness and Response [ASPR]), Cindy Huang (Director,

Office of Refugee Resettlement [ORR], Administration for Children and Families [ACF]), and Jose Garibay-Medrano (Special Assistant, ACF)

12:00pm – 12:45pm ET

BREAK

12:45pm ET

DEPART HOME EN ROUTE TO THE WHITE HOUSE

1:30pm ET

COVID-19 TESTING

Location: The White House Medical Unit

2:00pm – 2:30pm ET

DAILY CHECK-IN WITH DEPUTY SECRETARY ANDREA PALM

Location: Zoom

Participants: Andrea Palm (Deputy Secretary) and Sean McCluskie (Chief of Staff)

2:30pm – 4:15pm ET

CABINET MEMBER MEETING WITH PRESIDENT JOE BIDEN

Location: The White House Cabinet Room

Participants: President Joe Biden, Vice President Kamala Harris, Secretary Pete Buttigieg (Department of Transportation), Secretary Jennifer Granholm (Department of Energy), Secretary Gina Raimondo (Department of Commerce), Secretary Deb Haaland (Department of the Interior), Secretary Marty Walsh (Department of Labor), Administrator Michael Regan (Environmental Protection Agency), Administrator Isabella Guzman (Small Business Administration), Shalanda Young (Acting Director, Office of Management and Budget [OMB]), Ron Klain (Chief of Staff, White House), Cecilia Rouse (Chair, Council of Economic Advisers), Brian Deese (Director, National Economic Council), and Louisa Terrell (Director, White House Office of Legislative Affairs)

4:30pm ET

APPROX. DEPART WHITE HOUSE EN ROUTE TO HOME