



**DATE:** April 26, 2021

TO: Secretary Xavier Becerra

FROM: Marvin Figueroa, Director of Intergovernmental and External Affairs

SUBJECT: Tour of Region 10 Regional Office and Meeting with HHS Region 10 Senior

Staff

### **Details**

What: Tour of Region 10 Regional Office and Meeting with HHS Region 10 Senior Staff

**Date:** April 28, 2021 **Time:** 12:40pm PT

Location: Columbia Center, 701 Fifth Avenue, Seattle, WA 98104 (enter building from Fifth

Avenue)

**Internal or External Event:** Internal

Biographies for HHS Region 10 senior staff (attached)

**HHS Staff**: Kirsten Allen, National Press Secretary (COVID Response)

Cynthia Palafox, Director of Scheduling & Advance Alia Schechter, Special Assistant to the Secretary

Renée Bouvion, Acting Regional Director

Press: No

## Topic:

Meet and greet with HHS Region 10 senior staff.

## **Objective:**

Meet HHS Region 10 senior staff to better understand the structure and role of HHS regional offices.

## Secretary's Role:

Provide short remarks about priorities.

## Secretary's Message:

- Encouragement and support for HHS staff in the region.
- Thank regional HHS staff for their long hours for both COVID-19 response and deployments/details for the Unaccompanied Children mission.

## **List of Participants:**

- Nikki Hatch, Acting Regional Administrator, Administration for Children and Families
- Louise Ryan, Regional Administrator, Administration for Community Living
- Rhonda Kaetzel, Regional Director, Agency for Toxic Substances and Disease Registry
- Reena Gulati, Senior Medical Officer, Centers for Disease Control and Prevention, Division of Global Migration and Quarantine
- Darryl Means, Regional Administrator, Centers for Medicare and Medicaid Services
- Miriam Burbach, Director, Seattle District Office, Food and Drug Administration
- Sharon Turner, Regional Administrator, Health Resources and Services Administration
- Michael R. Weaver, Director, Division of Engineering Services, Indian Health Service
- Dean Seyler, Director, Portland Area, Indian Health Service
- Renée Bouvion, Acting Regional Director, Office of Intergovernmental and External Affairs and Regional Health Administrator, Office of the Assistant Secretary for Health
- Commander Jennifer Cockrill, Regional Administrator, Office of the Assistant Secretary for Preparedness and Response
- Danielle Archuleta, Supervisory Equal Opportunity Specialist, Office of Civil Rights
- Pamela Parker, Chief Counsel, Office of General Counsel
- Tom Booker, Associate Chief Administrative Law Judge, Office of Medicare Hearing and Appeals
- David Dickinson, Regional Administrator, Substance Abuse and Mental Health Services Administration

## Agenda:

12:40pm PT: Introductions – Renée Bouvion, Acting Regional Director Office of Intergovernmental and External Affairs

12:55pm PT: Remarks by Secretary

1:05pm PT: Discussion

1:15pm PT: Adjourn

# Background:

This meeting provides an opportunity to meet HHS regional leaders and learn more about how HHS divisions work together at the regional level.

Region 10 has a long history of collaboration and partnership across OpDivs and StaffDivs. Based on successful partnership for a regional opioid work group, the region is now working to establish a group for coordination of regional efforts around health equity.

# **Attachments:**

1. Biographies for HHS Region 10 Senior Staff







**DATE:** April 26, 2021

TO: Secretary Xavier Becerra

FROM: Marvin Figueroa, Director of Intergovernmental and External Affairs

SUBJECT: Meeting with Washington Elected Officials and Tour of Lumen Mass Vaccination

Site

Details

What: Meeting with Washington Elected Officials and Tour of Lumen Mass Vaccination Site

Date: April 28, 2021 Time: 1:30pm PT

Location: Lumen Field Event Center, 330 S. Royal Brougham Way, Seattle, WA 98134

Internal or External Event: External

Biographies (attached)

• New York Times: Seattle's Virus Success Shows What Could Have Been (attached)

Press: Yes (for tour only)

#### Topic:

Vaccinations

## Objective:

YOU will meet with Washington local officials including Seattle Mayor Jenny Durkan and King County Executive Dow Constantine. YOU will tour Lumen Field Event Center, which is one of the City's four vaccination sites.

## Secretary's Role:

YOU will discuss the American Rescue Plan's impact on cities like Seattle and King County and efforts to help vaccination efforts. YOU will tour Lumen Field Event Center, which is one of the City's four vaccination sites.

# Acknowledgements:

- Volunteers
- · City of Seattle Employees
- Swedish Health Services

# **List of Participants:**

- Seattle Mayor Jenny Durkan
- King County Executive Dow Constantine
- Swedish Health Services CEO Dr. Guy Hudson (Tour Only)
- Director of City of Seattle's Finance and Administrative Services Calvin Goings (Tour Only)
- Swedish Health Services Chief Quality Officer Renee Rassilyer-Bomers (Tour Only)
- Senior Vice President of Business Operations & General Manager Lumen Field, David Young

## Agenda:

1:30pm PT: Meeting with Washington Elected Officials in the Home Interview Room

1:50pm PT: Tour of Lumen Field Event Center (Open Press)

2:10pm PT: Depart

## Background:

In January 2021, the City of Seattle in partnership with Public Health – Seattle & King County became a vaccine provider and launched mobile vaccination efforts. In February 2021, the City of Seattle launched two community vaccination hubs, which are run by the Seattle Fire Department and distribute approximately 1,500 vaccinations a day.

Seattle vaccination efforts have resulted in over 139,000 vaccinations (over 93,000 individuals) of vulnerable residents and workers since January 14. The City has 50,000 doses planned this upcoming week because of the partnership with HHS/HRSA. The City has been a leader on equitable vaccination efforts. While Seattle is 67% white, roughly 46% across all modes vaccinated by the City identify as BIPOC communities. These vaccinations have occurred at 88 Adult Family Homes, 90 affordable housing buildings with seniors and people with disabilities, 18 permanent supportive housing facilities, 19 pop-ups, two vulnerable youth-serving organizations, community hubs at Rainier Beach and West Seattle, and Lumen Field Event Center.

Lumen Field Event Center is run by the City of Seattle and Swedish Health Services in partnership with First & Goal (Lumen Field) and is capable of administering 22,000 doses a day. On Wednesday, Lumen will vaccinate 8,000 individuals.

So far, Lumen Field has completed 60,000 vaccinations and approximately 45% of vaccinations are for individual who identify as BIPOC.

- 1. Biographies
- 2. New York Times: Seattle's Virus Success Shows What Could Have Been





**DATE:** April 26, 2021

TO: Secretary Xavier Becerra

**THROUGH:** Sean Mccluskie, Chief of Staff

FROM: Marvin Figueroa, Director of Intergovernmental and External Affairs

**SUBJECT:** Tribal Leaders Roundtable

**Details** 

What: Tribal Leaders Roundtable

Date: April 28, 2021 Time: 2:30pm PT

Location: Renaissance Hotel (Madison Ballroom), 515 Madison St, Seattle, WA 98104

Internal or External Event: External

• Tribal Leader Biographies (attached)

Talking Points (attached)

HHS Staff: Stacey Ecoffey, Principal Advisor for Tribal Affairs, IEA

Press: No

## Topic:

Roundtable Discussion with Tribal Leaders.

## **Objective:**

To meet with several Tribal Leaders from the Tribes in Washington State, hear their priorities, and affirm your commitment to honoring the nation-to-nation relationship with Indian Tribes.

## Secretary's Role:

Listen to Tribal Priorities.

### Secretary's Message:

- Highlight recent HHS Tribal Budget Consultation
- Highlight IHS Funds from American Rescue Plan Act
- Commitment to honoring Tribal Sovereignty and Strengthening Tribal Consultation
- Acknowledging the disproportionate impact COVID-19 has had on Indian Country

## **List of Participants:**

YOU

Stacey Ecoffey, Principal Advisor for Tribal Affairs, HHS, IEA
Fawn Sharp, Chairwoman, Vice-President, Quinault Indian Nation (STAC Member-at-Large)
Ron Allen, Chairman, Chair, Jamestown S'klallam Tribe (STAC Portland Area Primary)
Andrew Joseph Jr, Councilman, Colville Confederated Tribes (STAC Portland Area Alternate)
Nickolaus Lewis, Councilman, Lummi Nation
Dawn Gomez, Chairwoman, Hoh Tribe
Frances Charles, Chairwoman, Lower Elwha Klallam Tribe
Timothy Green, Chairman, Makah Tribe
Carol Evans, Chairwoman, Spokane Tribe
Leonard Forsman, Chairman, Suquamish Tribe
Teri Gobin, Chairwoman, Tulalip Tribes
Jeromy Sullivan, Chairman, Port Gamble S'klallam Tribe

### Agenda:

- Opening Prayer
- Introductions
- Secretary Remarks
- Roundtable Discussion
- Group Picture

### Background:

As HHS works to foster a strong relationship with Tribes it is important to visit Tribes in their communities. These trips serve as an opportunity for HHS to understand the issues that Tribes face at the local level while delivering HHS programs and services. Through these trips HHS has found opportunities, ideas, or partnerships that may improve our services and ensure that we are coordinating and communicating within HHS to better serve Tribes. This goal of this roundtable discussion is for you to:

- 1. Hear firsthand from Tribal Leaders and the people who receive services from the programs we fund and provide.
- 2. Listen to Tribal priorities.
- 3. Affirm commitment to Tribal Consultation and strengthening the nation-to-nation relationship with Indian Tribes.

- 1. Tribal Leader Biographies
- 2. Talking Points



DATE: April 26, 2021

TO: Secretary Xavier Becerra

Marvin Figueroa, Director of Intergovernmental and External Affairs FROM:

SUBJECT: Meeting with Seattle Stakeholders

#### Details

What: Meeting with Seattle Stakeholders

Date: April 28, 2021 Time: 4:15-4:45pm PT

Location: Public Health-Seattle & King County, 401 5th Avenue, Seattle

Internal or External Event: External

Biographies for participants (attached)

• Public Health Seattle and King County's Principles for Equitable Vaccine Delivery (attached)

• State Profile (attached)

• Talking Points (attached)

Kirsten Allen, National Press Secretary (COVID Response) HHS Staff:

> Cynthia Palafox, Director of Scheduling & Advance Alia Schechter, Special Assistant to the Secretary

Renée Bouvion, Acting Regional Director

Press: No

## Topic:

Seattle and King County efforts to ensure equitable access to COVID-19 vaccination, especially in south King County where the burden of disease has been the highest.

#### Objective:

To learn how public and private organizations are working together in Seattle and King County to maximize equity for COVID-19 vaccination and response including success, challenges, and lessons learned.

## Secretary's Role:

To provide encouragement to organizations involved in front-line work to address equity and build vaccine confidence.

## **List of Participants:**

- Ingrid Ulrey, Policy Director, Public Health Seattle & King County
- Matías Valenzuela, Equity Director, Public Health Seattle & King County
- Bruce Gray, CEO, Northwest Regional Primary Care Association
- Pam MacEwan, CEO, Washington Health Benefit Exchange
- Christine Gregoire, CEO, Challenge Seattle
- Michelle Merriweather, President and CEO, Urban League of Metropolitan Seattle
- Lika Smith, Executive Director, Pacific Islander Health Board of Washington
- Mary Diggs-Hobson, Founder, African Americans Reach and Teach Health
- Kathleen Wilcox, Executive Director, African Americans Reach and Teach Health
- Kurt DelBene, Executive Vice President, Microsoft
- Ahmed Ali, PharmD, Executive Director, Somali Health Board
- Araceli Hernandez, Worker Center Director, Casa Latina

## Agenda:

4:15pm PT: Introductions 4:30pm PT: Discussion 4:45pm PT: Adjourn

## Background:

There are many public and private efforts in Seattle and King County to address equity throughout the response to COVID-19, including vaccination. The stakeholders participating in this meeting will highlight those efforts. They will also address how they will use the momentum gained to continue addressing social determinants of health and health equity during COVID-19 recovery and beyond.

The talking points will highlight the Administration's successes but acknowledge there is more work ahead. Ask questions like the following:

- What factors contribute to higher vaccine uptake among white residents in King County compared to residents of other races and ethnicities in King County? What is the county doing to bridge the gap?
- As vaccine supply increases, what actions is the county taking to prioritize appointment
  availability and access for individuals who are at highest risk of serious illness and death,
  and who live in King County geographies with the highest incidence of disease?

 How has the county prioritized listening to the community to enable partners across the county to effectively support uptake among highest risk population groups? What, if anything, can the Federal government do to support your efforts?

# **Attachments:**

- 1. Participant Biographies
- Public Health Seattle and King County's Principles for Equitable Vaccine Delivery https://kingcounty.gov/~/media/depts/health/communicablediseases/documents/C19/king-county-principles-vaccine-delivery.ashx?la=en
- 3. State Profile





4. Talking Points





**DATE:** April 27, 2021

TO: Secretary Xavier Becerra

**FROM:** Marvin Figueroa, Intergovernmental and External Affairs Director

**SUBJECT:** Meeting with Homecare Workers

**Details** 

What: Meeting with Homecare Workers

**Date:** April 28, 2021 **Time:** 5:15pm PT

Location: 215 Columbia St., Seattle, WA and Zoom

This engagement will include remote participants via Zoom:

https://zoom.us/	(b)(6)	
Meeting ID: (b)(6)  Passcode: (b)(6)		

**Internal or External Event:** External

HHS Staff: Kirsten Allen, National Press Secretary (COVID Response)

Cynthia Palafox, Director of Scheduling & Advance Alia Schechter, Special Assistant to the Secretary

Renée Bouvion, Acting Regional Director

Press: No

## Topic:

Impact of the American Rescue Plan on home care and health care workers and the need for the American Jobs Plan to further address issues of these groups.

# Objective:

YOU will listen to the experiences of front-line home care and health care workers during the pandemic to understand how Biden-Harris initiatives can address their concerns.

## **Acknowledgements:**

YOU will have the opportunity to thank these essential frontline workers for their dedication and perseverance throughout the pandemic.

## **List of Participants:**

- Jane Hopkins, Executive Vice President, SEIU Healthcare 1199NW
- Chris Lampkin, Political Director, SEIU Healthcare 1199NW
- Adam Glickman, SEIU 775
- Sterling Harders, President, SEIU 775
- (b)(6) Home care worker, Seattle
- (b)(6) Home care worker, Lacey
- (b)(6) Home care worker, Spokane
- (b)(6) , Home care worker, Seattle
- · Melanie Arciaga, RN, University of Washington-Harborview
- · Angel Sherbourne, EVS, Swedish Medical Center
- · Zeynab Jama, RN, University of Washington-Harborview
- Rosie Perez, Certified Medical Assistant, NW Hospital Clinic

## Agenda:

5:15pm PT: Introduction – Sterling Harders, SEIU 775 and Jane Hopkins, SEIU 1199NW

5:25pm PT: Remarks from YOU

5:30pm PT: Discussion with home and health care workers

5:55pm PT: Final comments from YOU

6:00pm PT: Adjourn

#### Background:

This meeting will highlight experiences of home and health care workers during the COVID-19 pandemic including the benefits of the American Recovery Act, the importance of the President's infrastructure and jobs proposals as well as the role these workers have played in caring for patients with COVID-19.

# Background provided by SEIU 1199:

A brief description of our local union—representing 33,000 RNs, Professional,
Technical, Service Workers and Physicians in acute care Hospitals, Clinics including
FQHCs, and Behavioral Health settings. Our membership is primarily in WA State and
we organized 650 RNs in a hospital in Montana who are fighting for a first contract in
addition to several Airlift RNs who work out of a base in Alaska. We are a union of

workers who have been on the frontlines caring for our communities during this pandemic putting their own lives, and their families at risk to keep the rest of us safe.

## Our key issues are:

Racial Justice - Dismantling systemic racism in our healthcare systems, holding our employers accountable when they try to use racism to divide us and working to bring racial justice more broadly to our communities with some of our work around reimagining public safety.

Worker Safety - We still need to ensure workers are able to get the PPE they need and access to the vaccines and information about them. We are also working to promote the vaccines and educate our community. We are holding a community vaccine event this Saturday on May 1<sup>st</sup> focused on our immigrant worker population in partnership with the other SEIU locals in the area.

Investing in workers and putting patients before profits - Many workers took cuts during the pandemic and need to be made whole and we also support efforts for hazard and hero pay to recognize that our members went above and beyond in the face of this unprecedented crisis. We continue to advocate for safe staffing and ensuring that our employers are investing in the care our members provide rather than CEO Bonuses. We've also had big wins on things like the training fund that helps workers move up a ladder and are now pushing for healthcare apprenticeships to develop the next generation of good healthcare jobs and help diversify the workforce.

All of this while continuing to fight for and win strong contracts that raise wages, increase benefits and lift up standards for our patients and communities.

Our members will share about working during the pandemic, how the ARP has benefited
them and their coworkers and also discuss our plan to win going forward with how we
look forward to partnering with the administration to help our healthcare system "Build
Back Better".





**DATE:** April 26, 2021

TO: Secretary Xavier Becerra

FROM: Marvin Figueroa, Intergovernmental and External Affairs Director

SUBJECT: South Seattle Community Vaccination Event

**Details** 

What: South Seattle Community Vaccination Event

**Date:** April 29, 2021 **Time:** 2:00pm PT

Location: Rainier Beach Community Vaccination Hub, 8702 Seward Park Avenue S, Seattle,

WA 98118

**Internal or External Event:** External

• Talking Points (attached)

Biographies (attached)

Press: Yes (Open Press)

#### Topic:

Vaccinations

#### Objective:

YOU will join a community vaccination site in South Seattle and deliver remarks alongside community leaders and Seattle Mayor Jenny Durkan.

### Secretary's Role:

YOU will deliver brief remarks on the progress the country, and Seattle, has made on vaccinations and highlight their efforts to equitably vaccinate the community.

## Secretary's Message:

Acknowledge and honor those who have been committed to equity during the pandemic. Because of the foundational work they have led, Seattle – and Washington State – can all be optimistic that the country will meet this moment.

## Acknowledgements:

- Seattle Fire Department
  - Chief Scoggins
  - Captain Brian Wallace and Sarah Smith who have led and pioneered the City's testing and vaccination efforts
  - Seattle Firefighters
- Community Based Organizations who are partnering with the City of Seattle to vaccinate Black Indigenous and People of Color (BIPOC) communities
  - o Labor Unions like SEIU 775 and UFCW 21
  - Community Health Centers like ICHS
  - Southeast Seattle Senior Center and Central Area Senior Center
  - Filipino Community of Seattle
  - o Ethiopian Community of Seattle
  - o El Centro De La Raza
  - NAACP

## **List of Participants:**

- Seattle Mayor Jenny Durkan
- Seattle Fire Chief Harold Scoggins
- Estela Ortega, Executive Director of El Centro de la Raza
- Teresita Batayola, International Community Health Services (ICHS) President and CEO
- Cathie Wilmore, Fathers and Sons Together

#### Agenda:

- 2:00pm PT: Arrive and Meet and Greet with Community Based Organizations, Volunteers, and Firefighters
- 2:15pm PT: Welcome by Mayor Durkan and introduction of Chief Scoggins
- 2:18pm PT: Seattle Fire Chief Harold Scoggins speaks and introduces Cathie Wilmore from Fathers and Sons Together
- 2:20pm PT: Cathie Wilmore of Fathers and Sons Together speaks and introduces Teresita Batayola, ICHS president and CEO
- 2:22pm PT: Teresita Batayola and introduces Estela Ortega, Executive Director of El Centro de la Raza
- 2:24pm PT: Estela Ortega speaks and introduces YOU
- 2:30pm PT: YOU speak and turn it back to Mayor Durkan for media Q&A
- 2:40pm PT: Event concludes and YOU depart

## Background:

Seattle has set ambitious goals working with the largest companies, small businesses, and community-based organizations to become one of the first places in the country to reach community immunity. As of April 23, an estimated 61.5 percent of Seattle residents have begun the vaccination process, and 34.7 percent are fully vaccinated.

In January 2021, the City of Seattle in partnership with Public Health – Seattle & King County became a vaccine provider and launched mobile vaccination efforts. In February 2021, the City of Seattle launched two community vaccination hubs, which are run by the Seattle Fire Department and distribute approximately 1,500 vaccinations a day.

Seattle vaccination efforts have resulted in over **139,000 vaccinations** (over 93,000 individuals) of vulnerable residents and workers since January 14. The City has 50,000 doses planned this upcoming week. The City has been a leader on equitable vaccination efforts. While Seattle is 67 percent white, roughly **46 percent** across all modes vaccinated by the City identify as BIPOC communities. These vaccinations have occurred at 88 Adult Family Homes, 90 affordable housing buildings with seniors and people with disabilities, 18 permanent supportive housing facilities, 19 pop-ups, two vulnerable youth-serving organizations, community hubs at Rainier Beach and West Seattle, and Lumen Field Event Center.

This zipcode is one of Seattle's most diverse locations with 75 percent of residents who are BIPOC. At Rainier Beach, Seattle Fire has done more than 40,000 vaccinations and approximately 60 percent of vaccinations are for individuals who identify as BIPOC. The Seattle Fire Department has also done 20,000 mobile vaccinations directly to senior affordable homes, long-term care facilities, and individuals experiencing homelessness. 65 percent of mobile vaccinations are for individuals who identify as BIPOC.

Previously, this site conducted free citywide testing as one of four sites set up by the City of Seattle and run by the Seattle Department. These sites have conducted more than 730,000 tests and provided tests for more than one out of every three Seattle residents.

- 1. Talking Points
- 2. Biographies



**DATE:** April 26, 2021

TO: Secretary Xavier Becerra

**THROUGH:** Sean Mccluskie, Chief of Staff

FROM: Marvin Figueroa, Intergovernmental and External Affairs Director

SUBJECT: Seattle Indian Health Board Site Visit

# **Details**

What: Seattle Indian Health Board Site Visit

**Date:** April 29, 2021 **Time:** 4:00pm PT

Location: 611 12th Ave S, Seattle, WA 98144

Internal or External Event: External

HHS Staff: Stacey Ecoffey, Principal Advisor for Tribal Affairs, IEA

Press: Yes (Press spray)

# Topic:

Visit to the Seattle Indian Health Board (SIHB)

## Objective:

Tour the Seattle Indian Health Board and meet with the CEO.

## Secretary's Role:

Listen to SIHB Priorities.

## Secretary's Message:

Highlight recent investments from the American Rescue Plan Act into the Indian Health Service acknowledging the disproportionate impact COVID-19 has had on American Indians and Alaska Natives.

## **List of Participants:**

## YOU

Stacey Ecoffey, Principal Advisor for Tribal Affairs, IEA Esther Lucero, President and Chief Executive Officer, SIHB

## Abigail Echo-Hawk, Executive Vice President, SIHB

### Agenda:

4:00 – 4:05 PM Welcome at Front Entrance

4:05 – 4:20 PM Brief Introductions

4:20 – 4:55 PM Tour Seattle Indian Health Board

- Culturally Attuned Healthcare and Public Health Perspectives of an Urban Indian Health Program and Tribal Epidemiology Center
- Indigenous Knowledge Informed Systems of Care in Action
- COVID-19 Vaccination Clinic

## Background:

The Seattle Indian Health Board (SIHB) is an Urban Indian Health Program (UIHP) that delivers health services to the urban American Indian and Alaska Native community. SIHB is part of the Indian healthcare system comprised of Indian Health Service (IHS) Direct, Tribal 638, Urban Indian Health Programs (collectively referred to as I/T/U). SIHB is also a 501(c)3, HRSA 330 Federally Qualified Health Center (FQHC) serving the greater Seattle-King County, Washington area.

According to the U.S. Census, in 2010, 71 percent of American Indian and Alaska Native people reside in urban areas. SIHB serves anyone seeking care, regardless of race, cultural background, or ability to pay. However, SIHB's mission and services are specifically designed to serve American Indians and Alaska Natives of all tribal affiliations. In 2019, SIHB providers saw close to 5,000 patients, including American Indians and Alaska Natives from over 250 different tribes. In 2017, SIHB developed Indigenous Knowledge Informed Systems of Care, a patient panel model designed with the understanding that while American Indian and Alaska Native populations suffer from historical trauma, they are also incredibly resilient. It is a patient-centered model, with a team of providers that consist of a primary care provider, behavioral health provider, substance use provider, dentist, clinical pharmacist, nutritionist, and Traditional Indian Medicine (TIM) practitioner.

For many years, SIHB operated a 65-bed in-patient SUD treatment program called Thunderbird Treatment Center (TTC). In February 2020, SIHB had to temporarily pause services at TTC due to outdated and unsafe infrastructure of their facility. SIHB is in the process of initiating a planning and feasibility study to re-establish TTC in-patient services to 95-beds.

The residency program at SIHB is a 3-year, Accreditation Council for Graduate Medical Education (ACGME) approved training experience for those considering careers in a FQHC with a special emphasis on Indian health. Their Family Medicine Residency is one of two programs in the country which offers focused training in the care of American Indians and Alaska Natives. On average, over 70 percent of SIHB's family residency graduates continue their professional careers in underserved communities with 50 percent of graduates continuing on to work in rural tribal communities nationwide.

In 2000, SIHB created the Urban Indian Health Institute (UIHI), their research division and an IHS-funded Tribal Epidemiology Center (TEC) and public health authority, providing services to more than 62 UIHPs and social service and faith-based agencies that provide culturally attuned health services for approximately 1.2 million American Indians and Alaska Natives living in their catchment areas nationwide.

- 1. Current Concerns
- 2. Biographies
- 3. Talking Points