

From: <Vivek.Murthy@hhs.gov>

Evaluation Only. Created with Aspose.HTML. Copyright 2013-2020 Aspose Pty Ltd.OHF23SPDLT)/cn=Recipients/cn=7ead25012182469b9fbca545d1eb2a0d-Waldo, Eric <Eric.Waldo@hhs.gov>; Beckman, Adam (HHS/OASH) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=2a00f6fceac04289866d64b3d44f8187-Beckman, Ad <Adam.Beckman@hhs.gov>;
To: Phillips, Alexandria (HHS/OASH) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=823b656fc11443c3b97471899535d819-Phillips, A <Alexandria.Phillips@hhs.gov>; Lesko, Max (HHS/OASH) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4f2cc293a2714518acf3b8f1fe98d057-Lesko, Max <Max.Lesko@hhs.gov>

Subject: Fwd: Message from Nick Clegg

Date: 2021/07/16 17:47:22

Priority: Normal

Type: Note

Relevant to the question I raised on the 4p call.

Sent from my iPhone

Begin forwarded message:

From: Nick Clegg <nclegg@fb.com>

Date: July 16, 2021 at 5:45:05 PM EDT

To: "Murthy, Vivek (HHS/OASH)" <Vivek.Murthy@hhs.gov>

Cc: Brian Rice <brianrice@fb.com>

Subject: Message from Nick Clegg

Dear Vivek,

Reaching out after what has transpired over the past few days following the publication of the misinformation advisory, and culminating today in the President's remarks about us. I know our teams met today to better understand the scope of what the White House expects from us on misinformation going forward.

In our previous conversations I've appreciated the way you and your team have approached our engagement, and we have worked hard to meet the moment — we've dedicated enormous time and resources to fighting this pandemic and consider ourselves to be partners in fighting the same battle. Certainly we understand (and have understood for some time) that there is disagreement on some of the policies governing our approach and how they are being enforced — even as your team has acknowledged the unprecedented scale of our efforts to provide authoritative information to millions of Americans and to help them get vaccinated. But I thought the way we were singled out over the past few days has been both surprising and misleading, and I believe unproductive to our joint efforts too.

I would appreciate the opportunity to speak directly to discuss a path forward with you and how we can continue to work toward what I sincerely believe are shared goals.

Yours
Nick

Sender: <Vivek.Murthy@hhs.gov>

Waldo, Eric (HHS/OASH) /o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=7ead25012182469b9fbca545d1eb2a0d-Waldo, Eric
<Eric.Waldo@hhs.gov>;

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(FYDIBOHF23SPDLT)/cn=Recipients/cn=4f2cc293a2714518acf3b8f1fe98d057-Lesko, Max
<Max.Lesko@hhs.gov>

Sent Date: 2021/07/16 17:47:21

Delivered Date: 2021/07/16 17:47:22

Message Flags: Unsent

From: <Vivek.Murthy@hhs.gov>

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(FYDIBOHF23SPDLT)/cn=Recipients/cn=823b656fc11443c3b97471899535d819-Phillips, A
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<Max.Lesko@hhs.gov>

Subject: Fwd: Message from Nick Clegg

Date: 2021/07/19 13:56:59

Priority: Normal

Type: Note

Sent from my iPhone

Begin forwarded message:

From: Nick Clegg <nclegg@fb.com>

Date: July 19, 2021 at 1:34:57 PM EDT

To: "Murthy, Vivek (HHS/OASH)" <Vivek.Murthy@hhs.gov>

Cc: Brian Rice <brianrice@fb.com>, "Beckman, Adam (HHS/OASH)"
<Adam.Beckman@hhs.gov>, "Waldo, Eric (HHS/OASH)" <Eric.Waldo@hhs.gov>, Nicole
Baciuska <nicolecowing@fb.com>, Carrig Balderston <carrig@fb.com>

Subject: Re: Message from Nick Clegg

Hi Vivek

Thanks so much for getting back to me – really appreciate that.

Adding Nicole and Carrig here to liaise with your office to find a time asap which is convenient for you –
I'm in Spain right now but hopefully time differences can be navigated so that we speak soon enough.

All best

Nick

From: "Murthy, Vivek (HHS/OASH)" <Vivek.Murthy@hhs.gov>

Date: Monday, July 19, 2021 at 3:29 PM

To: Nick Clegg <nclegg@fb.com>

Cc: Brian Rice <brianrice@fb.com>, "Beckman, Adam (HHS/OASH)"

<Adam.Beckman@hhs.gov>, "Waldo, Eric (HHS/OASH)" <Eric.Waldo@hhs.gov>

Subject: Re: Message from Nick Clegg

Hi Nick,

Thanks for reaching out and for sharing your concerns. I know the last few days have been challenging. I'd be happy to speak directly about how we move forward. Let me know the best way to schedule some time later this week and we'll make it happen.

Best wishes and will talk soon,

Vivek

—

Vivek Murthy

U.S. Surgeon General

Vice Admiral, U.S. Public Health Service

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From: Nick Clegg <nclegg@fb.com>

Sent: Friday, July 16, 2021 5:43 PM

To: Murthy, Vivek (HHS/OASH) <Vivek.Murthy@hhs.gov>

Cc: Brian Rice <brianrice@fb.com>

Subject: Message from Nick Clegg

Dear Vivek,

Reaching out after what has transpired over the past few days following the publication of the misinformation advisory, and culminating today in the President's remarks about us. I know our teams met today to better understand the scope of what the White House expects from us on misinformation going forward.

In our previous conversations I've appreciated the way you and your team have approached our engagement, and we have worked hard to meet the moment - we've dedicated enormous time and resources to fighting this pandemic and consider ourselves to be partners in fighting the same battle. Certainly we understand (and have understood for some time) that there is disagreement on some of the policies governing our approach and how they are being enforced - even as your team has acknowledged the unprecedented scale of our efforts to provide authoritative information to millions of Americans and to help them get vaccinated. But I thought the way we were singled out over the past few days has been both surprising and misleading, and I believe unproductive to our joint efforts too.

I would appreciate the opportunity to speak directly to discuss a path forward with you and how we can continue to work toward what I sincerely believe are shared goals.

Yours

Nick

Sender: <Vivek.Murthy@hhs.gov>

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Sent Date: 2021/07/19 13:56:58

Delivered Date: 2021/07/19 13:56:59

Message Flags: Unsent

From: Murthy, Vivek (HHS/OASH) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=79D446B2C25F4539A0C04237A1C1967C-MURTHY, VIV <Vivek.Murthy@hhs.gov>

To: Lesko, Max (HHS/OASH) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4f2cc293a2714518acf3b8f1fe98d057-Lesko, Max <Max.Lesko@hhs.gov>;
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Subject: Fw: Message from Nick Clegg

Date: 2021/07/26 22:50:20

Priority: Normal

Type: Note

FYSA -AB

From: Brian Rice <brianrice@fb.com>

Sent: Friday, July 23, 2021 11:20 PM

To: Nick Clegg <nclegg@fb.com>; Murthy, Vivek (HHS/OASH) <Vivek.Murthy@hhs.gov>

Cc: Guy Rosen <guyro@fb.com>; Waldo, Eric (HHS/OASH) <Eric.Waldo@hhs.gov>

Subject: Re: Message from Nick Clegg

Including this week's updated report here. Look forward to scheduling our next working session. As always please let us know if you have any questions.

Brian

From: Nick Clegg <nclegg@fb.com>

Date: Friday, July 23, 2021 at 7:29 PM

To: Murthy, Vivek (HHS/OASH) <Vivek.Murthy@hhs.gov>

Cc: Guy Rosen <guyro@fb.com>, Brian Rice <brianrice@fb.com>, Waldo, Eric (HHS/OASH) <Eric.Waldo@hhs.gov>

Subject: Message from Nick Clegg

Dear Vivek (if I may),

Thanks again for taking the time to meet earlier today. It was very helpful to take stock after the past week and hear directly from you and your team, and to establish our next steps.

We talked about the speed at which we are all having to iterate as the pandemic progresses. I wanted to make sure you saw the steps we took just this past week to adjust policies on what we are removing with respect to misinformation, as well as steps taken to further address the "disinfo dozen": we removed 17 additional Pages, Groups, and Instagram accounts tied to the disinfo dozen (so a total of 39 Profiles, Pages, Groups, and IG accounts deleted thus far, resulting in every member of the disinfo dozen having had at least one such entity removed). We are also continuing to make 4 other Pages and Profiles, which have not yet met

their removal thresholds, more difficult to find on our platform. We also expanded the group of false claims that we remove, to keep up with recent trends of misinformation that we are seeing.

We hear your call for us to do more and, as I said on the call, we're committed to working toward our shared goal of helping America get on top of this pandemic. We will reach out directly to DJ to schedule the deeper dive on how to best measure Covid related content and how to proceed with respect to the question around data. We'd also like to begin a regular cadence of meetings with your team so that we can continue to update you on our progress. You have identified 4 specific recommendations for improvement and we want to make sure to keep you informed of our work on each.

I want to again stress how critical it is that we establish criteria for measuring what's happening on an industry-wide basis, not least to reflect the way platforms are used interchangeably by users themselves. We believe that we have provided more transparency, both through CrowdTangle (the flaws of which we discussed in some detail) and through our Top 100 report, than others and that any further analysis should include a comprehensive look at what's happening across all platforms--ours and others – if we are going to make progress in a consistent and sustained manner.

Finally, we will be sending you the latest version of our Top 100 report later today, per our regular schedule. Brian will do the honors this week as it will likely be completed at our end later today East Coast time. We really do hope that we can discuss our approach to this data set in greater detail during our next session with DJ, as we genuinely believe it is an effective way of understanding what people are actually seeing on the platform.

Once again, I want to thank you for setting such a constructive tone at the beginning of the call. We too believe that we have a strong shared interest to work together, and that we will strive to do all we can to meet our shared goals.

Best wishes

Nick

Sender: Murthy, Vivek (HHS/OASH) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=79D446B2C25F4539A0C04237A1C1967C-MURTHY, VIV <Vivek.Murthy@hhs.gov>
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Sent Date: 2021/07/26 22:50:20

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To: Nick Clegg <nclegg@fb.com>;
Murthy, Vivek (HHS/OASH) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=79d446b2c25f4539a0c04237a1c1967c-Murthy, Viv <Vivek.Murthy@hhs.gov>

CC: Guy Rosen <guyro@fb.com>;
Brian Rice <brianrice@fb.com>

Subject: RE: Message from Nick Clegg

Date: 2021/07/29 18:00:48

Priority: Normal

Type: Note

Hi Nick,

I hope this week has been treating you well (not sure if you are still on holiday in Spain—a consummation devoutly to be wished).

Vivek and I were chatting today and I wanted to make sure we sent you a note. Brian and I have off-lined and I know we have some more follow-up to do. We've been all in on the new CDC guidance, but more from our team to come.

Thank you again for sending this over.

All the best,
Eric

From: Nick Clegg <nclegg@fb.com>

Sent: Friday, July 23, 2021 7:30 PM

To: Murthy, Vivek (HHS/OASH) <Vivek.Murthy@hhs.gov>

Cc: Guy Rosen <guyro@fb.com>; Brian Rice <brianrice@fb.com>; Waldo, Eric (HHS/OASH) <Eric.Waldo@hhs.gov>

Subject: Message from Nick Clegg

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Best wishes

Nick

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Recipient: Nick Clegg <nclegg@fb.com>;
Murthy, Vivek (HHS/OASH) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=79d446b2c25f4539a0c04237a1c1967c-Murthy, Viv <Vivek.Murthy@hhs.gov>;
Guy Rosen <guyro@fb.com>;
Brian Rice <brianrice@fb.com>

Sent Date: 2021/07/29 18:00:47

Delivered Date: 2021/07/29 18:00:48

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From: Ltd.OHF23SPDLT)/CN=RECIPIENTS/CN=7EAD25012182469B9FBCA545D1EB2A0D-WALDO, ERIC <Eric.Waldo@hhs.gov>

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To: Kim, Ann (OS/OASH) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=bdb2c6b84aab42d6bb9441893e81a775-Kim, Ann <Ann.Kim@hhs.gov>;

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Al-Samarrai, Teeb (CDC/DDPHSIS/CGH/DGHT) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0c55d7e8df6246c7abc5bc638c074ecb-teeb.alsama <ifz8@cdc.gov>

Subject: RE: Our announcement

Date: 2021/10/29 08:55:06

Priority: Normal

Type: Note

Copy.

From: Murthy, Vivek (HHS/OASH) <Vivek.Murthy@hhs.gov>

Sent: Thursday, October 28, 2021 8:14 PM

To: Waldo, Eric (HHS/OASH) <Eric.Waldo@hhs.gov>; Beckman, Adam (HHS/OASH) <Adam.Beckman@hhs.gov>; Phillips, Alexandria (HHS/OASH) <Alexandria.Phillips@hhs.gov>; Kim, Ann (OS/OASH) <Ann.Kim@hhs.gov>; Lesko, Max (HHS/OASH) <Max.Lesko@hhs.gov>; Al-Samarrai, Teeb (CDC/DDPHSIS/CGH/DGHT) <ifz8@cdc.gov>

Subject: Fwd: Our announcement

Sent from my iPhone

Begin forwarded message:

From: Nick Clegg <nclegg@fb.com>

Date: October 28, 2021 at 6:31:51 PM EDT

To: "Murthy, Vivek (HHS/OASH)" <Vivek.Murthy@hhs.gov>

Cc: Brian Rice <brianrice@fb.com>

Subject: Our announcement

Dear General Murthy,

I hope you are well. It's been a while since we connected. I know our teams have remained in close contact with respect to our work to provide authoritative information about the vaccine and we are working on how we can partner in this next push to vaccinate children. We appreciate the opportunity to partner with your team.

I also wanted to be in touch to update you on an announcement we made today. Mark announced that we will have a new company brand - Meta - which signals our commitment to build the next evolution of social technology - beyond what digital connection makes possible today. We believe the ultimate promise of technology is to improve people's lives. With the metaverse, we see the opportunity to bring people together in ways never before possible in the next decade. We are starting this conversation early so that we can make sure it's built on solid foundations when it comes to things like privacy, safety, and economic opportunity.

While we are looking to the future, our mission hasn't changed, and neither has the sense of responsibility that we have to the billions of people who use our apps and services every day. We're proud of our record navigating the complex tradeoffs involved in operating services at global scale, and of our massive investments in safety and security. We also continue to believe more regulation is necessary. We are on the cusp of a new era of technology but - in many countries - we still don't yet have rules in place for this one.

As we begin to work on the next evolution of technology and of our company, I wanted to let you know and make myself available to hear your thoughts, questions, and feedback. We know the metaverse can be hard to grasp - not unlike trying to describe the World Wide Web in the early 1990s - but we believe this technology will be an important part of our collective future, and it is something that we will all be building together.

I also recognize the intense debate that's been prompted by the documents that have been disclosed by a former employee. You and I have touched on the subject of wellbeing in our previous conversations and I know it's an area of concern for you and for the White House. I would welcome the opportunity to meet again to hear from you and to address the claims that have been made against the company.

Best regards,

Nick Clegg

Vice President of Global Affairs and Communications

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<ifz8@cdc.gov>

Sent Date: 2021/10/29 08:55:05

Delivered Date: 2021/10/29 08:55:06

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CC: Bowman, Mary (HHS/OASH/OSG) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0fcc48a164514a8bb66084f9e0bd4268-Bowman, Mar <Mary.Bowman@hhs.gov>;
Sridhara, Anagha (HHS/OASH/OSG) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=8f80238f59204d3db2d38988f50b9228-Sridharai, <Anagha.Sridhara@hhs.gov>

Subject: RFI Letter to Tech Partners

Date: 2022/03/03 10:32:22

Priority: Normal

Type: Note

FYI – just so you see a copy of the PDF that we sent over, as well as the email from me to the company's point of contact(s).

Huge thanks to Anagha and Mary for making these PDFs happen quick (and letting me steal an unplanned ½ hour of their lives this AM).

M

Max S Lesko (he/him)
Chief of Staff, Office of the Surgeon General
Department of Health and Human Services
c: 202-(b)(6) | Max.Lesko@hhs.gov

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Sridhara, Anagha (HHS/OASH/OSG) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=8f80238f59204d3db2d38988f50b9228-Sridharai, <Anagha.Sridhara@hhs.gov>

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<ndegg@fb.com>;
To: <brianrice@fb.com>;
<ngleichner@fb.com>

Subject: Letter from the U.S. Surgeon General

Date: 2022/03/03 10:09:00

Priority: Normal

Type: Note

Dear Nick, Brian, and Nathaniel,

Please see the attached letter from the U.S. Surgeon General for Mark Zuckerberg.

Let me know if I can be helpful with respect to the [Request for Information](#) which has been sent to the Federal Register and will be up to receive submissions in the coming days. Also let me know if you have any questions.

Thank you,
Max Lesko

Max S Lesko (he/him)
Chief of Staff, Office of the Surgeon General
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