

Exhibit 300 (BY2008)

PART ONE	
OVERVIEW	
1. Date of Submission:	2007-02-05
2. Agency:	009
3. Bureau:	38
4. Investment Name:	CMS Healthcare Integrated General Ledger Accounting System (HIGLAS)
5. UPI:	009-38-01-01-01-1020-00
6. What kind of investment will this be in FY2008?	
Mixed Life Cycle	
7. What was the first budget year this investment was submitted to OMB?	
FY2005	
8. Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap.	
<p>HIGLAS is a component of the department-wide effort of Health and Human Services Unified Financial Management System (UFMS). CMS is coordinating with HHS development effort to ensure CMS HIGLAS core financial data can be integrated with UFMS. The unification of the systems is aimed at improving data consolidation and financial reporting capabilities for the Department and CMS. The HIGLAS data interface to the UFMS system will conform to the UFMS BACS which will enable easy integration of the CMS data into UFMS. HIGLAS will provide CMS a financial management system to account for the billions of dollars spent on Medicare benefits each year. HIGLAS represents the consolidation of two major CMS projects within the office of the CMS Chief Financial Officer. The first project, the Integrated General Ledger and Accounting System (IGLAS) project, was initiated to improve the accounting and financial management processes used by CMS's Medicare contractors to administer the Medicare Parts A and B programs. The Medicare contractors' accounts receivable, accounts payable, general ledger, and several reporting processes were deemed in particular need of improvement. The second project was an effort to improve the agency's central administrative accounting and financial management processes. This project, referred to as the Financial Accounting and Control Systems (FACS) redesign, entailed a replacement of CMS's legacy accounting system and the systems that currently support its procurement, travel management, grants management, and asset management. These two activities were combined into the HIGLAS project. UFMS is a business transformation effort designed to integrate department-wide financial management systems and operations by aligning the Department's businesses with modern technological capabilities. HHS will use UFMS to satisfy the three categories of financial management systems requirements mandated by the FFMIA. These are: (1) Federal financial management systems requirements (promulgated by the Office of Management and Budget (OMB) and the Joint Financial Management Improvement Program (JFMIP)); (2) Federal accounting standards; and (3) the United States Standard General Ledger at the transaction level. This investment is in the control phase of the CPIC lifecycle. HIGLAS implementation supports FFMIA compliance goals of 66.96% by the end of FY08 and 100% by the end of 2011. HIGLAS was last reviewed by the ITIRB in May of 2006.</p>	
9. Did the Agency's Executive/Investment Committee approve this request?	
yes	
9.a. If "yes," what was the date of this approval?	
2006-06-23	
10. Did the Project Manager review this Exhibit?	
yes	
12. Has the agency developed and/or promoted cost effective, energy-efficient and environmentally sustainable techniques or practices for this project.	
no	
12.a. Will this investment include electronic assets (including computers)?	
yes	
12.b. Is this investment for new construction or major retrofit of a Federal building or facility? (answer applicable to non-IT assets only)	
no	
13. Does this investment support one of the PMA initiatives?	

yes	
If yes, select the initiatives that apply:	
Budget Performance Integration	
Expanded E-Government	
Financial Performance	
Human Capital	
13.a. Briefly describe how this asset directly supports the identified initiative(s)?	
Financial Performance- HIGLAS establishes the foundation for full integration of financial and administrative systems and more robust cost management ability. HIGLAS will strengthen the internal financial management controls by providing automated funds control that will allow managers to accurately assess available program funds on an everyday basis. Expanded Electronic Government- HIGLAS is a web-based system. HIGLAS automates internal processes to improve the federal governments use of IT.	
14. Does this investment support a program assessed using OMB's Program Assessment Rating Tool (PART)?	
yes	
14.a. If yes, does this investment address a weakness found during the PART review?	
yes	
14.b. If yes, what is the name of the PART program assessed by OMB's Program Assessment Rating Tool?	
2005: CMS - Medicare	
14.c. If yes, what PART rating did it receive?	
Moderately Effective	
15. Is this investment for information technology (See section 53 for definition)?	
yes	
16. What is the level of the IT Project (per CIO Council's PM Guidance)?	
Level 3	
17. What project management qualifications does the Project Manager have? (per CIO Council's PM Guidance)	
(1) Project manager has been validated as qualified for this investment	
18. Is this investment identified as high risk on the Q4 - FY 2006 agency high risk report (per OMB's high risk memo)?	
yes	
19. Is this a financial management system?	
yes	
19.a. If yes, does this investment address a FFIA compliance area?	
yes	
19.a.1. If yes, which compliance area:	
Section 803 (a): Financial Management Systems, Federal accounting standards, and the U.S. Government Standard General Ledger at the transaction level.	
19.b. If yes, please identify the system name(s) and system acronym(s) as reported in the most recent financial systems inventory update required by Circular A11 section 52.	
HIGLAS - CMS Healthcare Integrated General Ledger Accounting System	
20. What is the percentage breakout for the total FY2008 funding request for the following? (This should total 100%)	
Hardware	12
Software	1
Services	69
Other	18
21. If this project produces information dissemination products for the public, are these products published to the Internet in conformance with OMB Memorandum 05-04 and included in your agency inventory, schedules and priorities?	

n/a

22. Contact information of individual responsible for privacy related questions.

Name

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Title

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23. Are the records produced by this investment appropriately scheduled with the National Archives and Records Administration's approval?

yes

SUMMARY OF SPEND

1. Provide the total estimated life-cycle cost for this investment by completing the following table. All amounts represent budget authority in millions, and are rounded to three decimal places. Federal personnel costs should be included only in the row designated Government FTE Cost, and should be excluded from the amounts shown for Planning, Full Acquisition, and Operation/Maintenance. The total estimated annual cost of the investment is the sum of costs for Planning, Full Acquisition, and Operation/Maintenance. For Federal buildings and facilities, life-cycle costs should include long term energy, environmental, decommissioning, and/or restoration costs. The costs associated with the entire life-cycle of the investment should be included in this report.

All amounts represent Budget Authority

(Estimates for BY+1 and beyond are for planning purposes only and do not represent budget decisions)

	PY-1 & Earlier	PY	CY	BY
	-2005	2006	2007	2008
Planning Budgetary Resources	17.500	0.792	0.930	0.940
Acquisition Budgetary Resources	237.990	69.419	48.030	48.929
Maintenance Budgetary Resources	21.129	46.065	91.034	114.099
Government FTE Cost	27.620	4.504	4.504	4.504
# of FTEs	130	37	37	37

Note: For the cross-agency investments, this table should include all funding (both managing partner and partner agencies).

Government FTE Costs should not be included as part of the TOTAL represented.

2. Will this project require the agency to hire additional FTE's?

no

3. If the summary of spending has changed from the FY2007 President's budget request, briefly explain those changes.

No. NOTE: The summary of spending table has been updated to reflect outyear costs through FY 2011. The Fy 2007 table did not include the outyear costs.

PERFORMANCE

In order to successfully address this area of the exhibit 300, performance goals must be provided for the agency and be linked to the annual performance plan. The investment must discuss the agency's mission and strategic goals, and performance measures must be provided. These goals need to map to the gap in the agency's strategic goals and objectives this investment is designed to fill. They are the internal and external performance benefits this investment is expected to deliver to the agency (e.g., improve efficiency by 60 percent, increase citizen participation by 300 percent a year to achieve an overall citizen participation rate of 75 percent by FY 2xxx, etc.). The goals must be clearly measurable investment outcomes, and if applicable, investment outputs. They do not include the completion date of the module, milestones, or investment, or general goals, such as, significant, better, improved that do not have a quantitative or qualitative

measure.

Agencies must use Table 1 below for reporting performance goals and measures for all non-IT investments and for existing IT investments that were initiated prior to FY 2005. The table can be extended to include measures for years beyond FY 2006.

Table 1

	Fiscal Year	Strategic Goal(s) Supported	Performance Measure	Actual/baseline (from Previous Year)	Planned Performance Metric (Target)	Performance Metric Results (Actual)
1	2004	HHS Strategic Goals and Objectives FY 2003 - 2008, Goal 8: Achieve excellence in management practices; PMA initiative 3 to Improve Financial Performance. CMS Strategic Goal: Promote the fiscal integrity of CMS programs.	Schedule Performance Index	0.19	1	0.83
2	2004	HHS Strategic Goals and Objectives FY 2003 - 2008, Goal 8: Achieve excellence in management practices; PMA initiative 3 to Improve Financial Performance. CMS Strategic Goal: Promote the fiscal integrity of CMS programs.	Cost Performance Index	0.36	1	1.06
3	2004	HHS Strategic Goals and Objectives FY 2003 - 2008, Goal 8: Achieve excellence in management practices; PMA initiative 3 to Improve Financial Performance. CMS Strategic Goal: Promote the fiscal integrity of CMS programs.	Maintain a clean opinion financial audit in FY 2003	Clean Opinion Financial Audit	OIG Audit	Clean Opinion Financial Audit
4	2005	HHS Strategic Goals and Objectives FY 2003 - 2008, Goal 8: Achieve excellence in management practices; Objective 8.1 to Create a unified HHS committed to functioning as one Department. CMS Strategic Goal: Promote the fiscal integrity of CMS programs.	Schedule Performance Index	.83	1	.97
5	2005	HHS Strategic Goals and Objectives FY 2003 - 2008, Goal 8: Achieve excellence in management practices; PMA initiative 3 to Improve Financial Performance. CMS Strategic Goal: Promote the fiscal integrity of CMS programs.	Cost Performance Index	1.06	1	1.04
6	2006	HHS Strategic Goals and Objectives FY 2003 - 2008, Goal 8: Achieve excellence in management practices; PMA initiative 3 to Improve	Schedule Performance Index	.97	1	TBD

		Financial Performance.CMS Strategic Goal: Promote the fiscal integrity of CMS programs.				
7	2006	HHS Strategic Goals and Objectives FY 2003 - 2008, Goal 8: Achieve excellence in management practices; PMA initiative 3 to Improve Financial Performance. CMS Strategic Goal: Promote the fiscal integrity of CMS programs.	Cost Performance Index	1.04	1	TBD
8	2007	HHS Strategic Goals and Objectives FY 2003 - 2008, Goal 8: Achieve excellence in management practices; PMA initiative 3 to Improve Financial Performance.CMS Strategic Goal: Promote the fiscal integrity of CMS programs.	Schedule Performance Index	To be determined	1	TBD
9	2007	HHS Strategic Goals and Objectives FY 2003 - 2008, Goal 8: Achieve excellence in management practices; PMA initiative 3 to Improve Financial Performance. CMS Strategic Goal: Promote the fiscal integrity of CMS programs.	Cost Performance Index	To be determined	1	TBD

All new IT investments initiated for FY 2005 and beyond must use Table 2 and are required to use the FEA Performance Reference Model (PRM). Please use Table 2 and the PRM to identify the performance information pertaining to this major IT investment. Map all Measurement Indicators to the corresponding "Measurement Area" and "Measurement Grouping" identified in the PRM. There should be at least one Measurement Indicator for at least four different Measurement Areas (for each fiscal year). The PRM is available at www.egov.gov.

Table 2

	Fiscal Year	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Planned Improvement to the Baseline	Actual Results
1	2005	Mission and Business Results	Reporting and Information	Maintain the annual Clean financial audit opinion	Clean audit opinion	Maintain baseline	Clean Opinion Financial Audit
2	2005	Processes and Activities	Financial Management	Extent to which federal-wide financial management measures are achieved	Efficient federal financial management processes are currently marginal or lacking.	2 pilots and 2 non-pilot contractors	Met planned improvements. 2 pilots and 2 non pilot contractors
3	2005	Customer Results	Service Efficiency	Number of contractors trained on HIGLAS	2	4	4

4	2005	Technology	Improvement	System must have sufficient ability to bring on additional contractor workload	No ability to support contractors under new system	Capability to support 2 pilots and 2 non-pilot contractors	Met
5	2006	Mission and Business Results	Reporting and Information	Maintain the annual Clean financial audit opinion	Clean audit opinion	Maintain baseline	TBD
6	2006	Mission and Business Results	Reporting and Information	Number of material weaknesses cited in the financial audit	3	1	TBD
7	2006	Customer Results	Service Efficiency	Number of contractors trained on HIGLAS	2	7	TBD
8	2006	Technology	Reliability	Time required to produce CMS requested reports	Highly variable due to multiple external factors.	HIGLAS will eliminate/reduce the need for ad hoc labor intensive reports. Senior managers can use financial information for decision-making.	TBD
9	2006	Processes and Activities	Efficiency	Ability to accurately assess the availability of program funds on a daily basis	No ability	Fund information is available for those contractors who have transitioned to HIGLAS.	TBD
10	2006	Technology	Availability	Number of medicare contractors that can produce standing reports as requested	No standardization	7	TBD
11	2006	Technology	Internal Data Sharing	The need to cross-walk data between data of different architectures and process	Continuous need on the legacy systems	Little or no cross-walking required	TBD
12	2007	Mission and Business Results	Reporting and Information	Maintain the annual Clean financial audit opinion	Clean audit opinion	Maintain baseline	TBD
13	2007	Mission and Business Results	Reporting and Information	Number of material weaknesses cited in the	3	1	TBD

				financial audit			
14	2007	Customer Results	Service Efficiency	Number of contractors trained on HIGLAS	2	11	TBD
15	2007	Technology	Reliability	Time required to produce CMS requested reports	Highly variable due to multiple external factors.	HIGLAS will eliminate/reduce the need for ad hoc labor intensive reports. Senior managers can use financial information for decision-making.	TBD
16	2007	Processes and Activities	Efficiency	Ability to accurately assess the availability of program funds on a daily basis	No ability	Fund information is available for those contractors who have transitioned to HIGLAS.	TBD
17	2007	Technology	Availability	Number of medicare contractors that can produce standing reports as requested	No standardization	11	TBD
18	2007	Technology	Internal Data Sharing	The need to cross-walk data between data of different architectures and process	Continuous need on the legacy systems	Little or no cross-walking required	TBD
19	2007	Technology	Functionality	Number of supplemental financial systems (cuff systems) needed to supplement the existing financial management systems	68 Cuff Systems	Reduce baseline by 1/2	TBD

EA

In order to successfully address this area of the business case and capital asset plan you must ensure the investment is included in the agency's EA and Capital Planning and Investment Control (CPIC) process, and is mapped to and supports the FEA. You must also ensure the business case demonstrates the relationship between the investment and the business, performance, data, services, application, and technology layers of the agency's EA.

1. Is this investment included in your agency's target enterprise architecture?

yes

1.a. If no, please explain why?

Not Applicable.

2. Is this investment included in the agency's EA Transition Strategy?

yes

2.a. If yes, provide the investment name as identified in the Transition Strategy provided in the agency's most recent annual EA Assessment.

CMS Healthcare Integrated General Ledger Accounting System (HIGLAS)

2.b. If no, please explain why?

Not Applicable.

3. Identify the service components funded by this major IT investment (e.g., knowledge management, content management, customer relationship management, etc.). Provide this information in the format of the following table. For detailed guidance regarding components, please refer to <http://www.whitehouse.gov/omb/egov/>.

Component: Use existing SRM Components or identify as NEW. A NEW component is one not already identified as a service component in the FEA SRM.

Reused Name and UPI: A reused component is one being funded by another investment, but being used by this investment. Rather than answer yes or no, identify the reused service component funded by the other investment and identify the other investment using the Unique Project Identifier (UPI) code from the OMB Ex 300 or Ex 53 submission.

Internal or External Reuse?: Internal reuse is within an agency. For example, one agency within a department is reusing a service component provided by another agency within the same department. External reuse is one agency within a department reusing a service component provided by another agency in another department. A good example of this is an E-Gov initiative service being reused by multiple organizations across the federal government.

Funding Percentage: Please provide the percentage of the BY requested funding amount used for each service component listed in the table. If external, provide the funding level transferred to another agency to pay for the service.

	Agency Component Name	Agency Component Description	Service Type	Component	Reused Component Name	Reused UPI	Internal or External Reuse?	Funding %
1	Auditing	HIGLAS will allow CMS to perform auditing capabilities to account for the billions of dollars spent on Medicare benefits each year, across all Medicare contractors.	Financial Management	Auditing			No Reuse	14
2	Billing and Accounting	HIGLAS will provide CMS a uniform financial management system to account for the billions of dollars spent on Medicare benefits each year, supporting all Medicare contractors and CMS Central Office administration.	Financial Management	Billing and Accounting			No Reuse	14
3	Credit/Charge	HIGLAS handles credit and charge functions	Financial Management	Credit / Charge			No Reuse	14

		across Medicare contractors						
4	Debt Collection	HIGLAS enables the Medicare program to collect funds erroneously paid to Medicare contractors	Financial Management	Debt Collection			No Reuse	14
5	Internal Controls	HIGLAS will strengthen the internal financial management controls by providing automated funds control that will allow managers to accurately assess available program funds on an everyday basis.	Financial Management	Internal Controls			No Reuse	14
6	Payment/Settlement	HIGLAS ensures that correct payments are made to Medicare contractors	Financial Management	Payment / Settlement			No Reuse	14
7	Decision Support and Planning	HIGLAS will standardize the collection, recording, and reporting of financial informaton by Medicare contractors, enabling managers to more accurately assess funds on a daily basis.	Business Intelligence	Decision Support and Planning			No Reuse	14

4. To demonstrate how this major IT investment aligns with the FEA Technical Reference Model (TRM), please list the Service Areas, Categories, Standards, and Service Specifications supporting this IT investment.

FEA SRM Component: Service Components identified in the previous question should be entered in this column. Please enter multiple rows for FEA SRM Components supported by multiple TRM Service Specifications.

Service Specification: In the Service Specification field, Agencies should provide information on the specified technical standard or vendor product mapped to the FEA TRM Service Standard, including model or version numbers, as appropriate.

	SRM Component	Service Area	Service Category	Service Standard	Service Specification (i.e., vendor and product name)
1	Auditing	Service Access and Delivery	Access Channels	Web Browser	Microsoft Internet Explorer
2	Auditing	Service Access and Delivery	Delivery Channels	Virtual Private Network (VPN)	MDCN

3	Auditing	Service Access and Delivery	Delivery Channels	Intranet	MDCN
4	Auditing	Service Platform and Infrastructure	Delivery Servers	Application Servers	Oracle Application Server
5	Auditing	Service Platform and Infrastructure	Database / Storage	Database	Oracle
6	Auditing	Service Platform and Infrastructure	Database / Storage	Storage	IBM Enterprise Storage Server
7	Auditing	Component Framework	Data Management	Database Connectivity	Oracle
8	Auditing	Component Framework	Data Management	Reporting and Analysis	Oracle
9	Billing and Accounting	Service Access and Delivery	Access Channels	Web Browser	Microsoft Internet Explorer
10	Billing and Accounting	Service Access and Delivery	Delivery Channels	Virtual Private Network (VPN)	MDCN
11	Billing and Accounting	Service Access and Delivery	Delivery Channels	Intranet	MDCN
12	Billing and Accounting	Service Platform and Infrastructure	Delivery Servers	Application Servers	Oracle Application Server
13	Billing and Accounting	Service Platform and Infrastructure	Database / Storage	Database	Oracle
14	Billing and Accounting	Service Platform and Infrastructure	Database / Storage	Storage	IBM Enterprise Storage Server
15	Billing and Accounting	Component Framework	Data Management	Database Connectivity	Oracle
16	Billing and Accounting	Component Framework	Data Management	Reporting and Analysis	Oracle
17	Credit / Charge	Service Access and Delivery	Access Channels	Web Browser	Microsoft Internet Explorer
18	Credit / Charge	Service Access and Delivery	Delivery Channels	Virtual Private Network (VPN)	MDCN
19	Credit / Charge	Service Access and Delivery	Delivery Channels	Intranet	MDCN
20	Credit / Charge	Service Platform and Infrastructure	Delivery Servers	Application Servers	Oracle Application Server
21	Credit / Charge	Service Platform and Infrastructure	Database / Storage	Database	Oracle
22	Credit / Charge	Service Platform and Infrastructure	Database / Storage	Storage	IBM Enterprise Storage Server
23	Credit / Charge	Component Framework	Data Management	Database Connectivity	Oracle
24	Credit / Charge	Component Framework	Data Management	Reporting and Analysis	Oracle
25	Debt Collection	Service Access and Delivery	Access Channels	Web Browser	Microsoft Internet Explorer
26	Debt Collection	Service Access and Delivery	Delivery Channels	Virtual Private Network (VPN)	MDCN
27	Debt Collection	Service Access and Delivery	Delivery Channels	Intranet	MDCN

28	Debt Collection	Service Platform and Infrastructure	Delivery Servers	Application Servers	Oracle Application Server
29	Debt Collection	Service Platform and Infrastructure	Database / Storage	Database	Oracle
30	Debt Collection	Service Platform and Infrastructure	Database / Storage	Storage	IBM Enterprise Storage Server
31	Debt Collection	Component Framework	Data Management	Database Connectivity	Oracle
32	Debt Collection	Component Framework	Data Management	Reporting and Analysis	Oracle
33	Internal Controls	Service Access and Delivery	Access Channels	Web Browser	Microsoft Internet Explorer
34	Internal Controls	Service Access and Delivery	Delivery Channels	Virtual Private Network (VPN)	MDCN
35	Internal Controls	Service Access and Delivery	Delivery Channels	Intranet	MDCN
36	Internal Controls	Service Platform and Infrastructure	Delivery Servers	Application Servers	Oracle Application Server
37	Internal Controls	Service Platform and Infrastructure	Database / Storage	Database	Oracle
38	Internal Controls	Service Platform and Infrastructure	Database / Storage	Storage	IBM Enterprise Storage Server
39	Internal Controls	Component Framework	Data Management	Database Connectivity	Oracle
40	Internal Controls	Component Framework	Data Management	Reporting and Analysis	Oracle
41	Payment / Settlement	Service Access and Delivery	Access Channels	Web Browser	Microsoft Internet Explorer
42	Payment / Settlement	Service Access and Delivery	Delivery Channels	Virtual Private Network (VPN)	MDCN
43	Payment / Settlement	Service Access and Delivery	Delivery Channels	Intranet	MDCN
44	Payment / Settlement	Service Platform and Infrastructure	Delivery Servers	Application Servers	Oracle Application Server
45	Payment / Settlement	Service Platform and Infrastructure	Database / Storage	Database	Oracle
46	Payment / Settlement	Service Platform and Infrastructure	Database / Storage	Storage	IBM Enterprise Storage Server
47	Payment / Settlement	Component Framework	Data Management	Database Connectivity	Oracle
48	Payment / Settlement	Component Framework	Data Management	Reporting and Analysis	Oracle
49	Decision Support and Planning	Service Access and Delivery	Access Channels	Web Browser	Microsoft Internet Explorer
50	Decision Support and Planning	Service Access and Delivery	Delivery Channels	Virtual Private Network (VPN)	MDCN
51	Decision Support and Planning	Service Access and Delivery	Delivery Channels	Intranet	MDCN
52	Decision Support and Planning	Service Platform and Infrastructure	Delivery Servers	Application Servers	Oracle Application Server

53	Decision Support and Planning	Service Platform and Infrastructure	Database / Storage	Database	Oracle
54	Decision Support and Planning	Service Platform and Infrastructure	Database / Storage	Storage	IBM Enterprise Storage Server
55	Decision Support and Planning	Component Framework	Data Management	Database Connectivity	Oracle
56	Decision Support and Planning	Component Framework	Data Management	Reporting and Analysis	Oracle

5. Will the application leverage existing components and/or applications across the Government (i.e., FirstGov, Pay.Gov, etc)?

no

6. Does this investment provide the public with access to a government automated information system?

no

6.a.1. If yes, provide the specific product name(s) and version number(s) of the required software and the date when the public will be able to access this investment by any software (i.e. to ensure equitable and timely access of government information and services).

Not Applicable.

PART TWO

RISK

You should perform a risk assessment during the early planning and initial concept phase of the investment's life-cycle, develop a risk-adjusted life-cycle cost estimate and a plan to eliminate, mitigate or manage risk, and be actively managing risk throughout the investment's life-cycle.

Answer the following questions to describe how you are managing investment risks.

1. Does the investment have a Risk Management Plan?

yes

1.a. If yes, what is the date of the plan?

2005-12-12

1.b. Has the Risk Management Plan been significantly changed since last year's submission to OMB?

no

3. Briefly describe how investment risks are reflected in the life cycle cost estimate and investment schedule: (O&M investments do NOT need to answer.)

Program risk management is an ongoing part of project management on the HIGLAS program. We have a very robust risk management capability in place that requires biweekly meetings with active participation spanning all aspects of the HIGLAS program. The systems integrator and CMS actively work together to identify, manage and track risks that could adversely impact the program. Costs associated with the risk capability are captured in individual task orders and included in the cost estimated throughout the lifecycle of HIGLAS. Due to the complexity of the HIGLAS program there are several identified areas of high risk. Schedule and cost risks are continuously monitored and mitigated through our established processes. In some cases, scope and/or schedule must be adjusted to avert cost overruns. Risks associated with added functionality to HIGLAS are assessed and mitigation and/or contingency plans are developed as necessary. Risks relative to government mandates are managed within existing risk management processes.

COST & SCHEDULE

Does the earned value management system meet the criteria in ANSI/EIA Standard 748?

yes

2.a. What is the Planned Value (PV)?

319.527

2.b. What is the Earned Value (EV)?

319.678

2.c. What is the actual cost of work performed (AC)?

319.627

<i>What costs are included in the reported Cost/Schedule Performance information?</i>
Contractor Only
<i>2.e. As of date:</i>
2006-11-10
<i>3. What is the calculated Schedule Performance Index (SPI= EV/PV)?</i>
1
<i>4. What is the schedule variance (SV = EV-PV)?</i>
0.150
<i>5. What is the calculated Cost Performance Index (CPI = EV/AC)?</i>
1
<i>6. What is the cost variance (CV = EV-AC)?</i>
0.051
<i>7. Is the CV or SV greater than 10%?</i>
no
<i>7.d. What is most current Estimate at Completion?</i>
546.369
<i>8. Have any significant changes been made to the baseline during the past fiscal year?</i>
no